



Positive Outcomes Charter School  
2019-2024 Renewal Application

# Appendix 13B

80% Enrollment Five-Year Fiscal Projections

Positive Outcomes Charter School  
 State & Local Funds Narrative  
 80% Enrollment

State Appropriations:

- Year 0 – Based on 96 students using the Unit Count formula (the baseline for the average teacher salary is the average salary of Positive Outcomes teachers for the 2018 – 2019 school year). All full-time salaries increased by 2% over the 2018 2019 school year. Funding based on 16.73 Division I Units; vocational courses are not included in the calculation.
- Years 1 – 4 – Based on 96 students each year. All full-time salaries are increased by 2% each year. Funding based on 16.73 Division I Units; vocational courses are not included in the calculations.
- Additional State Funds for Years 0 – 4: Based on 2018 – 2019 school year allotments, prorated for 96 students – MCI, Technology Block Grant, and Educational Sustainment Funds are budgeted at \$16,279, \$6,045 and \$47,809, respectively. Funds are expected to remain the same for Years 0 – 4.

School District Local Fund Transfers:

- Years 0 – 4 based on 96 students (current school year). The number of students each year remains the same.
- Special Education population is 66.67% of the total student population (school year 2018 – 2019 - Special Education is 66.67% of the total student population)

Prior Year Carryover

- Based on the 6/30/18 DGL060 Daily Validity Balance Report. State and Local balances are as follows:

<u>Year</u>	<u>Appr</u>	<u>Description</u>	<u>Balance</u>
2018	05213	Operations	\$ 33,875.59
2018	98000	Local Funds	\$1,370,278.18
2018	50022	MCI	\$ 1,361.28
		Total Balance	<u>\$1,405,515.05</u>

State and Local Expenses (same for each year unless noted)

Personnel Salaries/Other Employer Cost

- Year 0 – based on 2018 – 2019 pay scale increased by 2% for full-time employees
- Years 1 – 4 salary expenses are budgeted to increase 2% each year for full-time employees; reduction of 3.0 FTE teachers; reduction of 1.0 FTE clerical position
- OECs are preset by the template

Student Support (based on 2018 - 2019 budget; adjusted for 96 students)

- Transportation – costs for field trips
- Extracurricular – costs for athletic supplies
- Supplies and Materials – costs for instructional supplies; nurse supplies
- Textbooks – replacement costs for books

- Curriculum – cost for Job for Delaware Graduates
- Professional Development – costs for Social Studies and Science Coalitions; TEF training
- Other Education Program – costs for Dual Credit classes
- Therapists – costs for Occupational and Speech Therapists; Psychologist; increased 2% per year
- Classroom Technology – replacement costs for “Smartboard-like” technology
- Computers – replacement costs of Chromebooks
- Contracted Services – includes costs for Temporary Substitutes, Dover Behavioral Health (and other similar institutions) Tutoring Services, Auditor, Legal, Computer Services, Training; increased 2% per year

Operations and Maintenance of Facilities (based on 2018 - 2019 budget)

- Insurance costs – costs moved to Other Funds
- Utilities – increased 2% per year
- Maintenance – includes costs for building repair and maintenance; supplies and cleaning services; increased 2% per year
- Telephone/Communications
- Renovation – includes painting
- Other – includes costs for custodial supplies, garbage removal, equipment repair, fire and security; increased 2% per year; adjusted for 96 students

Administrative/Operations Support (based on 2018 – 2019 budget; adjusted for 96 students)

- Equipment Lease/Maintenance – Copier Lease
- Supplies/Materials – office, multimedia and computer supplies; institutional equipment and supplies
- Printing and Copying
- Postage and Shipping
- Enrollment/Recruitment – advertising expenses
- Other – association and conference fees

Management Company

N/A

Positive Outcomes Charter School  
Federal Funds Narrative  
80% Enrollment

Federal Funds:

Entitlement Funding: Years 0 – 4 are based on the approved Consolidated Grant Application for 2019  
(assumes no increase or decrease in funding)

Federal Expenses:

Personnel Salaries/Other Employer Costs

- Years 0 – 4 are based on the approved Consolidated Grant Application for 2019
- OECs are preset by the template

Student Support

Funds for Homeless Students supplies as approved by the Consolidated Grant Application for 2019

Operations and Maintenance of Facilities

N/A

Administrative/Operations Support

N/A

Management Company

N/A

Positive Outcomes Charter School  
Other Funds Narrative  
80% Enrollment

Cafeteria Funds:

Years 0 – 4 based on 2018 – 2019 budget for reimbursement from the School Nutrition Program and payments by students; adjusted for 96 students

Miscellaneous Revenues

- Years 0 – 4 based on rental income - \$4,200/month
- Years 0 – 4 student activity fees; uniform purchases; interest (adjusted for 96 students)

Prior Year Carryover

- Based on the 6/30/18 DGL060 Daily Validity Balance Report. State and Local balances are as follows:

<u>Year</u>	<u>Appr</u>	<u>Description</u>	<u>Balance</u>
2018	91100	Cafeteria	\$ 7,573.46
2018	98041	CSCR	\$ 2,561.48
2018	98153	Miscellaneous Sales	\$ 70,678.88
2018	98178	Facilities Rental	\$ 22,219.78
2018	98220	Fundraising	\$ 5,660.32
		Total Balance	<u>\$ 108,693.92</u>

Federal Expenses (same for each year unless noted)

Personnel Salaries/Other Employer Cost

N/A

Student Support (based on 2018 - 2019 budget; adjusted for 96 students)

- Transportation – costs for field trips
- Cafeteria – cost for vended meals
- Extracurricular – student activity costs
- Supplies and materials – cost for cafeteria supplies
- Other – cost of student uniforms

Operations and Maintenance of Facilities (based on 2018 - 2019 budget)

- Insurance costs – increased 2% per year (moved from state and local funds expense budget)
- Utilities – sewer costs for rental facility, increased by 2%
- Maintenance – cost for maintenance in rental facility in Years 0 - 4

Administrative/Operations Support (based on 2018 – 2019 budget (adjusted for 96 students)

- Supplies/Materials – student activity cost
- Other – includes board expenses and parent activities

Management Company

N/A

Charter School Application Budget Worksheet

POSITIVE OUTCOMES CHARTER SCHOOL

Federal Funds		YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4
1	Entitlement Funding	\$86,900	\$86,900	\$86,900	\$86,900	\$86,900
2	Other Federal Grants	\$0	\$0	\$0	\$0	\$0
<b>TOTAL FEDERAL REVENUE</b>		<b>\$86,900</b>	<b>\$86,900</b>	<b>\$86,900</b>	<b>\$86,900</b>	<b>\$86,900</b>
Federal Expenses		YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4
Personnel Salaries / Other Employer Costs		FTE	FTE	FTE	FTE	FTE
3	Classroom Teachers	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
4	Special Education Teachers	\$20,800 0.32	\$20,800 0.31	\$20,800 0.31	\$20,800 0.30	\$20,800 0.30
5	Special Teachers (Phys Ed, Art, Music)	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
6	Counselors	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
7	Principal/Administrative	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
8	Nurse	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
9	Clerical	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
10	Custodial	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
11	Substitutes	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
12	Other	\$44,578 0.66	\$44,578 0.65	\$44,578 0.65	\$44,578 0.64	\$44,578 0.64
13	Other Employer Costs (32.46% of Salaries)	\$21,222	\$21,222	\$21,222	\$21,222	\$21,222
14	Health Insurance	\$0	\$0	\$0	\$0	\$0
15	Other Benefits	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL SALARIES / OTHER EMPLOYER COSTS</b>		<b>\$86,600 0.98</b>	<b>\$86,600 0.96</b>	<b>\$86,600 0.96</b>	<b>\$86,600 0.94</b>	<b>\$86,600 0.94</b>
Student Support						
16	Transportation	\$0	\$0	\$0	\$0	\$0
17	Extra Curricular Transportation	\$0	\$0	\$0	\$0	\$0
18	Cafeteria	\$0	\$0	\$0	\$0	\$0
19	Extra Curricular	\$0	\$0	\$0	\$0	\$0
20	Supplies and Materials	\$300	\$300	\$300	\$300	\$300
21	Textbooks	\$0	\$0	\$0	\$0	\$0
22	Curriculum	\$0	\$0	\$0	\$0	\$0
23	Professional Development	\$0	\$0	\$0	\$0	\$0
24	Assessments	\$0	\$0	\$0	\$0	\$0
25	Other Educational Program	\$0	\$0	\$0	\$0	\$0
26	Therapists (Occupational, Speech)	\$0	\$0	\$0	\$0	\$0
27	Classroom Technology	\$0	\$0	\$0	\$0	\$0
28	School Climate	\$0	\$0	\$0	\$0	\$0
29	Computers	\$0	\$0	\$0	\$0	\$0
30	Contracted Services	\$0	\$0	\$0	\$0	\$0
31	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL STUDENT SUPPORT</b>		<b>\$300</b>	<b>\$300</b>	<b>\$300</b>	<b>\$300</b>	<b>\$300</b>
Operations and Maintenance of Facilities						
32	Insurance (Property/Liability)	\$0	\$0	\$0	\$0	\$0
33	Rent	\$0	\$0	\$0	\$0	\$0
34	Mortgage	\$0	\$0	\$0	\$0	\$0
35	Utilities	\$0	\$0	\$0	\$0	\$0
36	Maintenance	\$0	\$0	\$0	\$0	\$0
37	Telephone/Communications	\$0	\$0	\$0	\$0	\$0
38	Construction	\$0	\$0	\$0	\$0	\$0
39	Renovation	\$0	\$0	\$0	\$0	\$0
40	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL OPERATIONS AND MAINTENANCE OF FACILITIES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Administrative/Operations Support						
42	Equipment Lease/Maintenance	\$0	\$0	\$0	\$0	\$0
41	Equipment Purchase	\$0	\$0	\$0	\$0	\$0
42	Supplies and Materials	\$0	\$0	\$0	\$0	\$0
43	Printing and Copying	\$0	\$0	\$0	\$0	\$0
44	Postage and Shipping	\$0	\$0	\$0	\$0	\$0
45	Enrollment / Recruitment	\$0	\$0	\$0	\$0	\$0
46	Staffing (recruitment and assessment)	\$0	\$0	\$0	\$0	\$0
47	Technology Plan	\$0	\$0	\$0	\$0	\$0
48	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL ADMINISTRATIVE/ OPERATIONS SUPPORT</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Management Company						
49	Fees	\$0	\$0	\$0	\$0	\$0
50	Salaries/Other Employee Costs	\$0	\$0	\$0	\$0	\$0
51	Curriculum	\$0	\$0	\$0	\$0	\$0
52	Accounting and Payroll	\$0	\$0	\$0	\$0	\$0
53	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL MANAGEMENT COMPANY</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>FEDERAL EXPENDITURES</b>		<b>\$86,900</b>	<b>\$86,900</b>	<b>\$86,900</b>	<b>\$86,900</b>	<b>\$86,900</b>
54	<b># Students</b>	<b>96</b>	<b>96</b>	<b>96</b>	<b>96</b>	<b>96</b>
<b>REVENUE LESS EXPENDITURES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Charter School Application Budget Worksheet

POSITIVE OUTCOMES CHARTER SCHOOL

Other Funds		YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4
1	Non Profit Grants	\$0	\$0	\$0	\$0	\$0
2	Foundation Funds	\$0	\$0	\$0	\$0	\$0
3	Donations	\$0	\$0	\$0	\$0	\$0
4	Construction / Bank Loans	\$0	\$0	\$0	\$0	\$0
5	Cafeteria Funds	\$33,600	\$33,600	\$33,600	\$33,600	\$33,600
6	Miscellaneous Revenue	\$61,600	\$61,600	\$61,600	\$61,600	\$61,600
7	Prior Year Carryover Funds	\$108,693	\$95,987	\$85,593	\$78,647	\$70,932
<b>TOTAL OTHER REVENUE</b>		<b>\$203,893</b>	<b>\$191,187</b>	<b>\$180,793</b>	<b>\$173,847</b>	<b>\$166,132</b>
Other Expenses		YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4
Personnel Salaries / Other Employer Costs		FTE	FTE	FTE	FTE	FTE
8	Classroom Teachers	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
9	Special Education Teachers	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
10	Special Teachers (Phys Ed, Art, Music)	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
11	Counselors	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
12	Principal/Administrative	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
13	Nurse	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
14	Clerical	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
15	Custodial	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
16	Substitutes	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
17	Other	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
18	Other Employer Costs (32.46% of Salaries)	\$0	\$0	\$0	\$0	\$0
19	Health Insurance	\$0	\$0	\$0	\$0	\$0
20	Other Benefits	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL SALARIES / OTHER EMPLOYER COSTS</b>		<b>\$0 0.00</b>	<b>\$0 0.00</b>	<b>\$0 0.00</b>	<b>\$0 0.00</b>	<b>\$0 0.00</b>
Student Support						
21	Transportation	\$3,550	\$3,550	\$3,550	\$3,550	\$3,550
22	Extra Curricular Transportation	\$0	\$0	\$0	\$0	\$0
23	Cafeteria	\$38,400	\$38,400	\$38,400	\$38,400	\$38,400
24	Extra Curricular	\$8,750	\$7,000	\$7,000	\$7,000	\$7,000
25	Supplies and Materials	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600
26	Textbooks	\$0	\$0	\$0	\$0	\$0
27	Curriculum	\$0	\$0	\$0	\$0	\$0
28	Professional Development	\$0	\$0	\$0	\$0	\$0
29	Assessments	\$0	\$0	\$0	\$0	\$0
30	Other Educational Program	\$0	\$0	\$0	\$0	\$0
31	Therapists (Occupational, Speech)	\$0	\$0	\$0	\$0	\$0
32	Classroom Technology	\$4,200	\$4,200	\$0	\$0	\$0
33	School Climate	\$0	\$0	\$0	\$0	\$0
34	Computers	\$0	\$0	\$0	\$0	\$0
35	Contracted Services	\$0	\$0	\$0	\$0	\$0
36	Other	\$8,000	\$8,000	\$8,000	\$8,000	\$8,000
<b>SUBTOTAL STUDENT SUPPORT</b>		<b>\$64,500</b>	<b>\$62,750</b>	<b>\$58,550</b>	<b>\$58,550</b>	<b>\$58,550</b>
Operations and Maintenance of Facilities						
37	Insurance (Property/Liability)	\$27,540	\$28,091	\$28,653	\$29,226	\$29,810
38	Rent	\$0	\$0	\$0	\$0	\$0
39	Mortgage	\$0	\$0	\$0	\$0	\$0
40	Utilities	\$1,866	\$1,903	\$1,941	\$1,980	\$2,020
41	Maintenance	\$7,500	\$7,650	\$7,803	\$7,959	\$8,118
42	Telephone/Communications	\$0	\$0	\$0	\$0	\$0
43	Construction	\$0	\$0	\$0	\$0	\$0
44	Renovation	\$0	\$0	\$0	\$0	\$0
45	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL OPERATIONS AND MAINTENANCE OF FACILITIES</b>		<b>\$36,906</b>	<b>\$37,644</b>	<b>\$38,397</b>	<b>\$39,165</b>	<b>\$39,948</b>
Administrative/Operations Support						
46	Equipment Lease/Maintenance	\$0	\$0	\$0	\$0	\$0
47	Equipment Purchase	\$0	\$0	\$0	\$0	\$0
48	Supplies and Materials	\$0	\$0	\$0	\$0	\$0
49	Printing and Copying	\$0	\$0	\$0	\$0	\$0
50	Postage and Shipping	\$0	\$0	\$0	\$0	\$0
51	Enrollment / Recruitment	\$0	\$0	\$0	\$0	\$0
52	Staffing (recruitment and assessment)	\$0	\$0	\$0	\$0	\$0
53	Technology Plan	\$0	\$0	\$0	\$0	\$0
54	Other	\$6,500	\$5,200	\$5,200	\$5,200	\$5,200
<b>SUBTOTAL ADMINISTRATIVE/ OPERATIONS SUPPORT</b>		<b>\$6,500</b>	<b>\$5,200</b>	<b>\$5,200</b>	<b>\$5,200</b>	<b>\$5,200</b>
Management Company						
55	Fees	\$0	\$0	\$0	\$0	\$0
56	Salaries/Other Employee Costs	\$0	\$0	\$0	\$0	\$0
57	Curriculum	\$0	\$0	\$0	\$0	\$0
58	Accounting and Payroll	\$0	\$0	\$0	\$0	\$0
59	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL MANAGEMENT COMPANY</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>OTHER EXPENDITURES</b>		<b>\$107,906</b>	<b>\$105,594</b>	<b>\$102,147</b>	<b>\$102,915</b>	<b>\$103,698</b>
60	<b># Students</b>	<b>96</b>	<b>96</b>	<b>96</b>	<b>96</b>	<b>96</b>
<b>REVENUE LESS EXPENDITURES</b>		<b>\$95,987</b>	<b>\$85,593</b>	<b>\$78,647</b>	<b>\$70,932</b>	<b>\$62,434</b>

Charter School Application Budget Worksheet

POSITIVE OUTCOMES CHARTER SCHOOL

State & Local Revenue		YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4
1	State Appropriations	\$2,315,718	\$2,334,024	\$2,352,695	\$2,371,740	\$2,391,165
2	School District Local Fund Transfers	\$359,775	\$359,775	\$359,775	\$359,775	\$359,775
3	Prior Year Carryover Funds	\$1,405,515	\$968,972	\$820,155	\$656,877	\$479,073
<b>TOTAL STATE &amp; LOCAL REVENUE</b>		<b>\$4,081,008</b>	<b>\$3,662,771</b>	<b>\$3,532,625</b>	<b>\$3,388,392</b>	<b>\$3,230,013</b>
State & Local Expenses		YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4
Personnel Salaries / Other Employer Costs		FTE	FTE	FTE	FTE	FTE
4	Classroom Teachers	\$472,679 9.00	\$324,573 6.00	\$331,064 6.00	\$337,686 6.00	\$344,439 6.00
5	Special Education Teachers	\$206,003 3.68	\$210,123 3.69	\$214,326 3.69	\$218,612 3.70	\$222,985 3.70
6	Special Teachers (Phys Ed, Art, Music)	\$51,829 1.68	\$52,866 1.68	\$53,923 1.68	\$55,002 1.68	\$56,102 1.68
7	Counselors	\$113,776 2.00	\$116,051 2.00	\$118,372 2.00	\$120,740 2.00	\$123,155 2.00
8	Principal/Administrative	\$365,335 4.00	\$372,642 4.00	\$380,095 4.00	\$387,697 4.00	\$395,451 4.00
9	Nurse	\$50,458 1.00	\$51,468 1.00	\$52,497 1.00	\$53,547 1.00	\$54,618 1.00
10	Clerical	\$92,522 2.00	\$49,101 1.00	\$50,083 1.00	\$51,084 1.00	\$52,106 1.00
11	Custodial	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
12	Substitutes	\$67,246 1.97	\$68,591 1.97	\$69,963 1.97	\$71,362 1.97	\$72,789 1.97
13	Other	\$265,413 5.34	\$262,510 5.35	\$259,385 5.35	\$256,030 5.36	\$252,437 5.36
14	Other Employer Costs (32.46% of Salaries)	\$530,498	\$472,730	\$479,471	\$486,293	\$493,195
15	Health Insurance	\$384,070	\$359,635	\$359,635	\$359,635	\$359,635
16	Other Benefits	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL SALARIES / OTHER EMPLOYER COSTS</b>		<b>\$2,599,830 30.67</b>	<b>\$2,340,289 26.69</b>	<b>\$2,368,814 26.69</b>	<b>\$2,397,687 26.71</b>	<b>\$2,426,911 26.71</b>
Student Support						
17	Transportation	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750
18	Extra Curricular Transportation	\$0	\$0	\$0	\$0	\$0
19	Cafeteria	\$0	\$0	\$0	\$0	\$0
20	Extra Curricular	\$0	\$0	\$0	\$0	\$0
21	Supplies and Materials	\$18,063	\$16,800	\$16,800	\$16,800	\$16,800
22	Textbooks	\$10,000	\$8,000	\$8,000	\$8,000	\$8,000
23	Curriculum	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
24	Professional Development	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000
25	Assessments	\$0	\$0	\$0	\$0	\$0
26	Other Educational Program	\$4,560	\$4,560	\$4,560	\$4,560	\$4,560
27	Therapists (Occupational, Speech)	\$53,693	\$43,411	\$44,279	\$45,165	\$46,068
28	Classroom Technology	\$0	\$0	\$0	\$0	\$0
29	School Climate	\$0	\$0	\$0	\$0	\$0
30	Computers	\$4,000	\$4,000	\$4,000	\$4,000	\$4,000
31	Contracted Services	\$71,930	\$73,369	\$74,836	\$76,333	\$77,860
32	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL STUDENT SUPPORT</b>		<b>\$191,996</b>	<b>\$179,890</b>	<b>\$182,226</b>	<b>\$184,608</b>	<b>\$187,038</b>
Operations and Maintenance of Facilities						
33	Insurance (Property/Liability)	\$0	\$0	\$0	\$0	\$0
34	Rent	\$0	\$0	\$0	\$0	\$0
35	Mortgage	\$136,572	\$136,572	\$136,572	\$136,572	\$136,572
36	Utilities	\$33,987	\$34,667	\$35,360	\$36,068	\$36,789
37	Maintenance	\$60,149	\$61,352	\$62,579	\$63,831	\$65,108
38	Telephone/Communications	\$9,856	\$9,856	\$9,856	\$9,856	\$9,856
39	Construction	\$0	\$0	\$0	\$0	\$0
40	Renovation	\$7,500	\$7,500	\$7,500	\$7,500	\$7,500
41	Other	\$17,187	\$17,531	\$17,881	\$18,239	\$18,604
<b>SUBTOTAL OPERATIONS AND MAINTENANCE OF FACILITIES</b>		<b>\$265,252</b>	<b>\$267,478</b>	<b>\$269,749</b>	<b>\$272,066</b>	<b>\$274,428</b>
Administrative/Operations Support						
42	Equipment Lease/Maintenance	\$16,100	\$16,100	\$16,100	\$16,100	\$16,100
43	Equipment Purchase	\$0	\$0	\$0	\$0	\$0
44	Supplies and Materials	\$24,234	\$24,234	\$24,234	\$24,234	\$24,234
45	Printing and Copying	\$500	\$500	\$500	\$500	\$500
46	Postage and Shipping	\$1,600	\$1,600	\$1,600	\$1,600	\$1,600
47	Enrollment / Recruitment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
48	Staffing (recruitment and assessment)	\$0	\$0	\$0	\$0	\$0
49	Technology Plan	\$0	\$0	\$0	\$0	\$0
50	Other	\$7,525	\$7,525	\$7,525	\$7,525	\$7,525
<b>SUBTOTAL ADMINISTRATIVE/ OPERATIONS SUPPORT</b>		<b>\$54,959</b>	<b>\$54,959</b>	<b>\$54,959</b>	<b>\$54,959</b>	<b>\$54,959</b>
Management Company						
51	Fees	\$0	\$0	\$0	\$0	\$0
52	Salaries/Other Employee Costs	\$0	\$0	\$0	\$0	\$0
53	Curriculum	\$0	\$0	\$0	\$0	\$0
54	Accounting and Payroll	\$0	\$0	\$0	\$0	\$0
55	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL MANAGEMENT COMPANY</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>STATE &amp; LOCAL EXPENDITURES</b>		<b>\$3,112,036</b>	<b>\$2,842,616</b>	<b>\$2,875,747</b>	<b>\$2,909,319</b>	<b>\$2,943,336</b>
56	<b># Students</b>	<b>96</b>	<b>96</b>	<b>96</b>	<b>96</b>	<b>96</b>
<b>REVENUE LESS EXPENDITURES</b>		<b>\$968,972</b>	<b>\$820,155</b>	<b>\$656,877</b>	<b>\$479,073</b>	<b>\$286,677</b>
2% CONTINGENCY CHECK		\$81,620.16	\$73,255.42	\$70,652.49	\$67,767.84	\$64,600.26