



Positive Outcomes Charter School  
2019-2024 Renewal Application

# Appendix 13A

100% Enrollment Five-Year Fiscal Projections

Positive Outcomes Charter School  
 State & Local Funds Narrative  
 100% Enrollment

State Appropriations:

- Year 0 – Based on 120 students using the Unit Count formula (the baseline for the average teacher salary is the average salary of Positive Outcomes teachers for the 2018 – 2019 school year). All full-time salaries increased by 2% over the 2018 2019 school year. Funding based on 20.79 Division I Units; vocational courses are not included in the calculation.
- Years 1 – 4 – Based on 120 students each year. All full-time salaries are increased by 2% each year. Funding based on 20.79 Division I Units; vocational courses are not included in the calculations.
- Additional State Funds for Years 0 – 4: Based on 2018 – 2019 school year allotments – MCI, Technology Block Grant, and Educational Sustainment Funds are budgeted at \$20,348, \$7,556 and \$59,761, respectively. Funds are expected to remain the same for years 0 – 4.

School District Local Fund Transfers:

- Years 0 – 4: based on 120 students (current school year). The number of students each year remains the same.
- Special Education population is 66.67% of the total student population (school year 2018 – 2019 - Special Education is 66.67% of the total student population)

Prior Year Carryover

- Based on the 6/30/18 DGL060 Daily Validity Balance Report. State and Local balances are as follows:

<u>Year</u>	<u>Appr</u>	<u>Description</u>	<u>Balance</u>
2018	05213	Operations	\$ 33,875.59
2018	98000	Local Funds	\$ 1,370,278.18
2018	50022	MCI	\$ 1,361.28
		Total Balance	<u>\$ 1,405,515.05</u>

State and Local Expenses (same for each year unless noted)

Personnel Salaries/Other Employer Cost

- Year 0: based on 2018 – 2019 pay scale increased by 2% for full-time employees
- No increase in staffing for all years
- Years 1 – 4: salary expenses are budgeted to increase 2% each year for full-time employees
- OECs are preset by the template

Student Support (based on 2018 - 2019 budget)

- Transportation – costs for field trips
- Extracurricular – costs for athletic supplies
- Supplies and Materials – instructional supplies; nurse supplies
- Textbooks – replacement costs for books

- Curriculum – cost for Job for Delaware Graduates
- Professional Development – costs for Social Studies and Science Coalitions; TEF training
- Other Education Program – costs for Dual Credit classes
- Therapists – costs for Occupational and Speech Therapists; Psychologist; increased 2% per year
- Classroom Technology – replacement costs for “Smartboard-like” technology
- Computers – replacement costs of Chromebooks
- Contracted Services – includes costs for Temporary Substitutes, Dover Behavioral Health (and other similar institutions) Tutoring Services, Auditor, Legal, Computer Services, Training; increased 2% per year

Operations and Maintenance of Facilities (based on 2018 - 2019 budget)

- Insurance costs – increased 2% per year
- Utilities – increased 2% per year
- Maintenance – includes building repair and maintenance; supplies and cleaning services; increased 2% per year
- Telephone/Communications
- Renovation – includes painting
- Other – includes custodial supplies, garbage removal, equipment repair, fire and security; increased 2% per year

Administrative/Operations Support (based on 2018 – 2019 budget)

- Equipment Lease/Maintenance – Copier Lease
- Supplies/Materials – office, multimedia and computer supplies; institutional equipment and supplies
- Printing and Copying
- Postage and Shipping
- Enrollment/Recruitment – advertising expenses
- Other – association and conference fees

Management Company

N/A

Positive Outcomes Charter School  
Federal Funds Narrative  
100% Enrollment

Federal Funds:

Entitlement Funding: Years 0 – 4 are based on the approved Consolidated Grant Application for 2019  
(assumes no increase or decrease in funding)

Federal Expenses:

Personnel Salaries/Other Employer Costs

- Years 0 – 4 are based on the approved Consolidated Grant Application for 2019
- OECs are preset by the template

Student Support

Funds for Homeless Students supplies as approved in the Consolidated Grant Application for 2019

Operations and Maintenance of Facilities

N/A

Administrative/Operations Support

N/A

Management Company

N/A

Positive Outcomes Charter School  
Other Funds Narrative  
100% Enrollment

Cafeteria Funds:

Years 0 – 4 based on 2018 – 2019 budget for reimbursement from the School Nutrition Program and payments by students

Miscellaneous Revenues

Years 0 – 4 based on rental income - \$4,200/month; student activity fees; uniform purchases; interest

Prior Year Carryover

- Based on the 6/30/18 DGL060 Daily Validity Balance Report. State and Local balances are as follows:

<u>Year</u>	<u>Appr</u>	<u>Description</u>	<u>Balance</u>
2018	91100	Cafeteria	\$ 7,573.46
2018	98041	CSCR	\$ 2,561.48
2018	98153	Miscellaneous Sales	\$ 70,678.88
2018	98178	Facilities Rental	\$ 22,219.78
2018	98220	Fundraising	\$ 5,660.32
		Total Balance	<u>\$ 108,693.92</u>

Federal Expenses (same for each year unless noted)

Personnel Salaries/Other Employer Cost

N/A

Student Support (based on 2018 - 2019 budget)

- Transportation – costs for field trips
- Cafeteria – cost of vended meals
- Extracurricular – student activity costs
- Supplies and materials – cost for cafeteria supplies
- Other – cost of student uniforms

Operations and Maintenance of Facilities (based on 2018 - 2019 budget)

- Utilities – sewer costs for rental facility
- Maintenance – cost for maintenance in rental facility

Administrative/Operations Support (based on 2018 – 2019 budget)

- Supplies/Materials – student activity cost
- Other – includes board expenses and parent activities

Management Company

N/A

Charter School Application Budget Worksheet

POSITIVE OUTCOMES CHARTER SCHOOL

Federal Funds		YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4
1	Entitlement Funding	\$86,900	\$86,900	\$86,900	\$86,900	\$86,900
2	Other Federal Grants	\$0	\$0	\$0	\$0	\$0
<b>TOTAL FEDERAL REVENUE</b>		<b>\$86,900</b>	<b>\$86,900</b>	<b>\$86,900</b>	<b>\$86,900</b>	<b>\$86,900</b>
Federal Expenses		YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4
Personnel Salaries / Other Employer Costs		FTE	FTE	FTE	FTE	FTE
3	Classroom Teachers	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
4	Special Education Teachers	\$20,800 0.32	\$20,800 0.32	\$20,800 0.32	\$20,800 0.32	\$20,800 0.32
5	Special Teachers (Phys Ed, Art, Music)	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
6	Counselors	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
7	Principal/Administrative	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
8	Nurse	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
9	Clerical	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
10	Custodial	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
11	Substitutes	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
12	Other	\$44,578 0.66	\$44,578 0.65	\$44,578 0.65	\$44,578 0.64	\$44,578 0.64
13	Other Employer Costs (32.46% of Salaries)	\$21,222	\$21,222	\$21,222	\$21,222	\$21,222
14	Health Insurance	\$0	\$0	\$0	\$0	\$0
15	Other Benefits	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL SALARIES / OTHER EMPLOYER COSTS</b>		<b>\$86,600 0.98</b>	<b>\$86,600 0.97</b>	<b>\$86,600 0.97</b>	<b>\$86,600 0.96</b>	<b>\$86,600 0.96</b>
Student Support						
16	Transportation	\$0	\$0	\$0	\$0	\$0
17	Extra Curricular Transportation	\$0	\$0	\$0	\$0	\$0
18	Cafeteria	\$0	\$0	\$0	\$0	\$0
19	Extra Curricular	\$0	\$0	\$0	\$0	\$0
20	Supplies and Materials	\$300	\$300	\$300	\$300	\$300
21	Textbooks	\$0	\$0	\$0	\$0	\$0
22	Curriculum	\$0	\$0	\$0	\$0	\$0
23	Professional Development	\$0	\$0	\$0	\$0	\$0
24	Assessments	\$0	\$0	\$0	\$0	\$0
25	Other Educational Program	\$0	\$0	\$0	\$0	\$0
26	Therapists (Occupational, Speech)	\$0	\$0	\$0	\$0	\$0
27	Classroom Technology	\$0	\$0	\$0	\$0	\$0
28	School Climate	\$0	\$0	\$0	\$0	\$0
29	Computers	\$0	\$0	\$0	\$0	\$0
30	Contracted Services	\$0	\$0	\$0	\$0	\$0
31	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL STUDENT SUPPORT</b>		<b>\$300</b>	<b>\$300</b>	<b>\$300</b>	<b>\$300</b>	<b>\$300</b>
Operations and Maintenance of Facilities						
32	Insurance (Property/Liability)	\$0	\$0	\$0	\$0	\$0
33	Rent	\$0	\$0	\$0	\$0	\$0
34	Mortgage	\$0	\$0	\$0	\$0	\$0
35	Utilities	\$0	\$0	\$0	\$0	\$0
36	Maintenance	\$0	\$0	\$0	\$0	\$0
37	Telephone/Communications	\$0	\$0	\$0	\$0	\$0
38	Construction	\$0	\$0	\$0	\$0	\$0
39	Renovation	\$0	\$0	\$0	\$0	\$0
40	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL OPERATIONS AND MAINTENANCE OF FACILITIES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Administrative/Operations Support						
42	Equipment Lease/Maintenance	\$0	\$0	\$0	\$0	\$0
41	Equipment Purchase	\$0	\$0	\$0	\$0	\$0
42	Supplies and Materials	\$0	\$0	\$0	\$0	\$0
43	Printing and Copying	\$0	\$0	\$0	\$0	\$0
44	Postage and Shipping	\$0	\$0	\$0	\$0	\$0
45	Enrollment / Recruitment	\$0	\$0	\$0	\$0	\$0
46	Staffing (recruitment and assessment)	\$0	\$0	\$0	\$0	\$0
47	Technology Plan	\$0	\$0	\$0	\$0	\$0
48	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL ADMINISTRATIVE/ OPERATIONS SUPPORT</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Management Company						
49	Fees	\$0	\$0	\$0	\$0	\$0
50	Salaries/Other Employee Costs	\$0	\$0	\$0	\$0	\$0
51	Curriculum	\$0	\$0	\$0	\$0	\$0
52	Accounting and Payroll	\$0	\$0	\$0	\$0	\$0
53	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL MANAGEMENT COMPANY</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>FEDERAL EXPENDITURES</b>		<b>\$86,900</b>	<b>\$86,900</b>	<b>\$86,900</b>	<b>\$86,900</b>	<b>\$86,900</b>
54	<b># Students</b>	<b>120</b>	<b>120</b>	<b>120</b>	<b>120</b>	<b>120</b>
<b>REVENUE LESS EXPENDITURES</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Charter School Application Budget Worksheet

POSITIVE OUTCOMES CHARTER SCHOOL

Other Funds		YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4
1	Non Profit Grants	\$0	\$0	\$0	\$0	\$0
2	Foundation Funds	\$0	\$0	\$0	\$0	\$0
3	Donations	\$0	\$0	\$0	\$0	\$0
4	Construction / Bank Loans	\$0	\$0	\$0	\$0	\$0
5	Cafeteria Funds	\$42,000	\$42,000	\$42,000	\$42,000	\$42,000
6	Miscellaneous Revenue	\$64,400	\$64,400	\$64,400	\$64,400	\$64,400
7	Prior Year Carryover Funds	\$108,693	\$128,581	\$148,228	\$167,629	\$186,779
<b>TOTAL OTHER REVENUE</b>		<b>\$215,093</b>	<b>\$234,981</b>	<b>\$254,628</b>	<b>\$274,029</b>	<b>\$293,179</b>
Other Expenses		YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4
Personnel Salaries / Other Employer Costs		FTE	FTE	FTE	FTE	FTE
8	Classroom Teachers	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
9	Special Education Teachers	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
10	Special Teachers (Phys Ed, Art, Music)	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
11	Counselors	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
12	Principal/Administrative	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
13	Nurse	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
14	Clerical	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
15	Custodial	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
16	Substitutes	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
17	Other	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
18	Other Employer Costs (32.46% of Salaries)	\$0	\$0	\$0	\$0	\$0
19	Health Insurance	\$0	\$0	\$0	\$0	\$0
20	Other Benefits	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL SALARIES / OTHER EMPLOYER COSTS</b>		<b>\$0 0.00</b>	<b>\$0 0.00</b>	<b>\$0 0.00</b>	<b>\$0 0.00</b>	<b>\$0 0.00</b>
Student Support						
21	Transportation	\$1,800	\$1,800	\$1,800	\$1,800	\$1,800
22	Extra Curricular Transportation	\$0	\$0	\$0	\$0	\$0
23	Cafeteria	\$48,346	\$48,346	\$48,346	\$48,346	\$48,346
24	Extra Curricular	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
25	Supplies and Materials	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
26	Textbooks	\$0	\$0	\$0	\$0	\$0
27	Curriculum	\$0	\$0	\$0	\$0	\$0
28	Professional Development	\$0	\$0	\$0	\$0	\$0
29	Assessments	\$0	\$0	\$0	\$0	\$0
30	Other Educational Program	\$0	\$0	\$0	\$0	\$0
31	Therapists (Occupational, Speech)	\$0	\$0	\$0	\$0	\$0
32	Classroom Technology	\$0	\$0	\$0	\$0	\$0
33	School Climate	\$0	\$0	\$0	\$0	\$0
34	Computers	\$0	\$0	\$0	\$0	\$0
35	Contracted Services	\$0	\$0	\$0	\$0	\$0
36	Other	\$5,800	\$5,800	\$5,800	\$5,800	\$5,800
<b>SUBTOTAL STUDENT SUPPORT</b>		<b>\$67,946</b>	<b>\$67,946</b>	<b>\$67,946</b>	<b>\$67,946</b>	<b>\$67,946</b>
Operations and Maintenance of Facilities						
37	Insurance (Property/Liability)	\$0	\$0	\$0	\$0	\$0
38	Rent	\$0	\$0	\$0	\$0	\$0
39	Mortgage	\$0	\$0	\$0	\$0	\$0
40	Utilities	\$1,866	\$1,903	\$1,941	\$1,980	\$2,020
41	Maintenance	\$10,200	\$10,404	\$10,612	\$10,824	\$11,041
42	Telephone/Communications	\$0	\$0	\$0	\$0	\$0
43	Construction	\$0	\$0	\$0	\$0	\$0
44	Renovation	\$0	\$0	\$0	\$0	\$0
45	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL OPERATIONS AND MAINTENANCE OF FACILITIES</b>		<b>\$12,066</b>	<b>\$12,307</b>	<b>\$12,553</b>	<b>\$12,804</b>	<b>\$13,060</b>
Administrative/Operations Support						
46	Equipment Lease/Maintenance	\$0	\$0	\$0	\$0	\$0
47	Equipment Purchase	\$0	\$0	\$0	\$0	\$0
48	Supplies and Materials	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500
49	Printing and Copying	\$0	\$0	\$0	\$0	\$0
50	Postage and Shipping	\$0	\$0	\$0	\$0	\$0
51	Enrollment / Recruitment	\$0	\$0	\$0	\$0	\$0
52	Staffing (recruitment and assessment)	\$0	\$0	\$0	\$0	\$0
53	Technology Plan	\$0	\$0	\$0	\$0	\$0
54	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL ADMINISTRATIVE/ OPERATIONS SUPPORT</b>		<b>\$6,500</b>	<b>\$6,500</b>	<b>\$6,500</b>	<b>\$6,500</b>	<b>\$6,500</b>
Management Company						
55	Fees	\$0	\$0	\$0	\$0	\$0
56	Salaries/Other Employee Costs	\$0	\$0	\$0	\$0	\$0
57	Curriculum	\$0	\$0	\$0	\$0	\$0
58	Accounting and Payroll	\$0	\$0	\$0	\$0	\$0
59	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL MANAGEMENT COMPANY</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>OTHER EXPENDITURES</b>		<b>\$86,512</b>	<b>\$86,753</b>	<b>\$86,999</b>	<b>\$87,250</b>	<b>\$87,506</b>
60	<b># Students</b>	<b>120</b>	<b>120</b>	<b>120</b>	<b>120</b>	<b>120</b>
<b>REVENUE LESS EXPENDITURES</b>		<b>\$128,581</b>	<b>\$148,228</b>	<b>\$167,629</b>	<b>\$186,779</b>	<b>\$205,672</b>

Charter School Application Budget Worksheet

POSITIVE OUTCOMES CHARTER SCHOOL

State & Local Revenue		YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4
1	State Appropriations	\$2,744,225	\$2,766,974	\$2,790,178	\$2,813,847	\$2,837,988
2	School District Local Fund Transfers	\$460,152	\$460,152	\$460,152	\$460,152	\$460,152
3	Prior Year Carryover Funds	\$1,405,515	\$1,338,474	\$1,251,405	\$1,140,431	\$999,362
<b>TOTAL STATE &amp; LOCAL REVENUE</b>		<b>\$4,609,892</b>	<b>\$4,565,600</b>	<b>\$4,501,735</b>	<b>\$4,414,430</b>	<b>\$4,297,502</b>
State & Local Expenses		YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4
Personnel Salaries / Other Employer Costs		FTE	FTE	FTE	FTE	FTE
4	Classroom Teachers	\$472,679 9.00	\$482,133 9.00	\$491,775 9.00	\$501,611 9.00	\$511,643 9.00
5	Special Education Teachers	\$206,003 3.68	\$210,123 3.68	\$214,326 3.68	\$218,612 3.68	\$222,985 3.68
6	Special Teachers (Phys Ed, Art, Music)	\$51,829 1.68	\$52,866 1.68	\$53,923 1.68	\$55,002 1.68	\$56,102 1.68
7	Counselors	\$113,776 2.00	\$116,051 2.00	\$118,372 2.00	\$120,740 2.00	\$123,155 2.00
8	Principal/Administrative	\$365,335 4.00	\$372,642 4.00	\$380,095 4.00	\$387,697 4.00	\$395,451 4.00
9	Nurse	\$50,458 1.00	\$51,468 1.00	\$52,497 1.00	\$53,547 1.00	\$54,618 1.00
10	Clerical	\$92,522 2.00	\$94,373 2.00	\$96,260 2.00	\$98,186 2.00	\$100,149 2.00
11	Custodial	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00	\$0 0.00
12	Substitutes	\$115,246 3.43	\$117,551 3.43	\$119,902 3.43	\$122,300 3.43	\$124,746 3.43
13	Other	\$265,413 5.34	\$270,721 5.35	\$276,135 5.35	\$281,658 5.36	\$287,291 5.36
14	Other Employer Costs (32.46% of Salaries)	\$535,937	\$546,656	\$557,589	\$568,741	\$580,116
15	Health Insurance	\$384,070	\$384,070	\$384,070	\$384,070	\$384,070
16	Other Benefits	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL SALARIES / OTHER EMPLOYER COSTS</b>		<b>\$2,653,270 32.13</b>	<b>\$2,698,654 32.14</b>	<b>\$2,744,945 32.14</b>	<b>\$2,792,163 32.15</b>	<b>\$2,840,325 32.15</b>
Student Support						
17	Transportation	\$1,750	\$1,750	\$1,750	\$1,750	\$1,750
18	Extra Curricular Transportation	\$0	\$0	\$0	\$0	\$0
19	Cafeteria	\$0	\$0	\$0	\$0	\$0
20	Extra Curricular	\$750	\$750	\$750	\$750	\$750
21	Supplies and Materials	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000
22	Textbooks	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
23	Curriculum	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000
24	Professional Development	\$13,000	\$13,000	\$13,000	\$13,000	\$13,000
25	Assessments	\$0	\$0	\$0	\$0	\$0
26	Other Educational Program	\$5,700	\$5,700	\$5,700	\$5,700	\$5,700
27	Therapists (Occupational, Speech)	\$67,116	\$68,458	\$69,827	\$71,224	\$72,649
28	Classroom Technology	\$7,000	\$5,600	\$0	\$0	\$0
29	School Climate	\$0	\$0	\$0	\$0	\$0
30	Computers	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
31	Contracted Services	\$111,588	\$113,820	\$116,096	\$118,418	\$120,786
32	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL STUDENT SUPPORT</b>		<b>\$262,904</b>	<b>\$265,078</b>	<b>\$263,124</b>	<b>\$266,842</b>	<b>\$270,635</b>
Operations and Maintenance of Facilities						
33	Insurance (Property/Liability)	\$27,540	\$28,091	\$28,653	\$29,226	\$29,810
34	Rent	\$0	\$0	\$0	\$0	\$0
35	Mortgage	\$136,572	\$136,572	\$136,572	\$136,572	\$136,572
36	Utilities	\$33,987	\$34,667	\$35,360	\$36,068	\$36,789
37	Maintenance	\$54,029	\$55,110	\$56,212	\$57,336	\$58,483
38	Telephone/Communications	\$7,100	\$7,100	\$7,100	\$7,100	\$7,100
39	Construction	\$0	\$0	\$0	\$0	\$0
40	Renovation	\$15,000	\$7,500	\$7,500	\$7,500	\$7,500
41	Other	\$20,349	\$20,756	\$21,171	\$21,595	\$22,026
<b>SUBTOTAL OPERATIONS AND MAINTENANCE OF FACILITIES</b>		<b>\$294,578</b>	<b>\$289,796</b>	<b>\$292,568</b>	<b>\$295,396</b>	<b>\$298,281</b>
Administrative/Operations Support						
42	Equipment Lease/Maintenance	\$16,100	\$16,100	\$16,100	\$16,100	\$16,100
43	Equipment Purchase	\$0	\$0	\$0	\$0	\$0
44	Supplies and Materials	\$29,292	\$29,292	\$29,292	\$29,292	\$29,292
45	Printing and Copying	\$750	\$750	\$750	\$750	\$750
46	Postage and Shipping	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000
47	Enrollment / Recruitment	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
48	Staffing (recruitment and assessment)	\$0	\$0	\$0	\$0	\$0
49	Technology Plan	\$0	\$0	\$0	\$0	\$0
50	Other	\$7,525	\$7,525	\$7,525	\$7,525	\$7,525
<b>SUBTOTAL ADMINISTRATIVE/ OPERATIONS SUPPORT</b>		<b>\$60,667</b>	<b>\$60,667</b>	<b>\$60,667</b>	<b>\$60,667</b>	<b>\$60,667</b>
Management Company						
51	Fees	\$0	\$0	\$0	\$0	\$0
52	Salaries/Other Employee Costs	\$0	\$0	\$0	\$0	\$0
53	Curriculum	\$0	\$0	\$0	\$0	\$0
54	Accounting and Payroll	\$0	\$0	\$0	\$0	\$0
55	Other	\$0	\$0	\$0	\$0	\$0
<b>SUBTOTAL MANAGEMENT COMPANY</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>STATE &amp; LOCAL EXPENDITURES</b>		<b>\$3,271,418</b>	<b>\$3,314,195</b>	<b>\$3,361,304</b>	<b>\$3,415,068</b>	<b>\$3,469,907</b>
56	<b># Students</b>	<b>120</b>	<b>120</b>	<b>120</b>	<b>120</b>	<b>120</b>
<b>REVENUE LESS EXPENDITURES</b>		<b>\$1,338,474</b>	<b>\$1,251,405</b>	<b>\$1,140,431</b>	<b>\$999,362</b>	<b>\$827,594</b>
2 % CONTINGENCY CHECK		\$92,197.84	\$91,311.99	\$90,034.70	\$88,288.59	\$85,950.03