

Charter School Application - Budget Worksheets

Instructions

All details of your budget should be contained in your budget narrative.

The narrative response explaining how you arrived at all of the budget figures should accompany the budget pages listed as tabs at the bottom of this document. Also attach any detail you received from outside sources such as quotes, invoices from other schools, budgets from other schools, amortization schedules etc. Print all three tabs as well as your detailed explanation and submit them with your application.

***** If you have any problems with this spreadsheet and the calculations please contact Brook Hughes at 302-735-4050.**

There are three budget tabs in this workbook.

Year 0 for new charters is the planning year with no students.

First: Click on the State and Local Funds tab and follow these directions

- LINE 1 Enter the amount of the State Funds that were calculated from the Charter School Web Site Revenue Estimates located at <http://www.doe.k12.de.us/infosuites/schools/charterschools/files/103013RevenueEstimates.xls>
If your estimates did not come from this spreadsheet you must provide an explanation with details on how you arrived at your estimate.
- LINE 2 Same as LINE 1. This number should come from the same spreadsheet. If it does not, explain how you arrived at the number in detail.
- LINE 3 For years 1 through 4, this field will automatically populate based on the prior year's ending balance.
- LINE 4-13 Enter the amount of salaries for the year. Be sure to include an explanation of how you arrived at this number.
Is it an average salary or some other method of calculation? Are you using a pay scale? Please include your salary calculation process description in detail.
These salaries should agree with your staff listing in the body of the application. Be sure to compare to surrounding charters and districts to see if they are competitive.
- LINE 14 Automatically calculated
- LINE 15 Enter amount for all Health Insurance costs and describe in detail how you calculated that number. Show the sources you used to get this value.
State Health Plans and rates can be found at: <http://ben.omb.delaware.gov/medical/documents/fy15-published-rates.pdf?ver=0329>
- LINE 16 Include any other benefits costs you plan to provide to your staff that is above and beyond any of the above benefits.
- LINE 17-55 **Include the costs associated with each of the following lines. Please provide extensive details on how you arrived at these numbers. Did you estimate a cost per student? Did you get quotes from vendors? The more concrete the detail the better. Guessing at an average is far less concrete and shows less attention to detail and commitment than actually getting quotes from vendors or getting estimates from others with experience in these areas. The more back up you have to support this number the more confidence the approvers have in your commitment to this process. You should have detail for every line on the budget.**
- LINE 56 Enter the number of student enrollment projected for each year. This should match any enrollment numbers included in the body of the application

Next: Click on the Federal Funds tab and follow these directions

- LINE 1 Enter the amount of Federal Funds you expect to receive. Be sure to clearly explain your estimates in your budget narrative.
- LINE 2 Enter any other Federal Grants amounts applied for and received.
- LINE 3-12 Enter the amount of salaries for the year. Be sure to include an explanation of how you arrived at this number.
Is it an average salary or some other method of calculation? Are you using a pay scale? Please include your salary calculation process description in detail.
These salaries should agree with your staff listing in the body of the application. Be sure to compare to surrounding charters and districts to see if they are competitive.
- LINE 13 Automatically calculated
- LINE 14 Enter amount for all Health Insurance costs and describe in detail how you calculated that number. Show the sources you used to get this value.
State Health Plans and rates can be found at: <http://ben.omb.delaware.gov/medical/documents/fy15-published-rates.pdf?ver=0329>
- LINE 15 Include any other benefits costs you plan to provide to your staff that is above and beyond any of the above benefits.
- LINE 16-53 **Include the costs associated with each of the following lines. Please provide extensive details on how you arrived at these numbers. Did you estimate a cost per student? Did you get quotes from vendors? The more concrete the detail the better. Guessing at an average is far less concrete and shows less attention to detail and commitment than actually getting quotes from vendors or getting estimates from others with experience in these areas. The more back up you have to support this number the more confidence the approvers have in your commitment to this process. You should have detail for every line on the budget.**
- LINE 54 This field will populate with the figures entered on line 56 of the State and Local Funds tab.

Finally: Click on the Other Funds tab and follow these directions

- LINE 1 List fund commitments from non profit agencies such as the Longwood Foundation. Commitments should be documented or will be negated from calculation
- LINE 2 List funds from the school foundation. Commitments should be documented or will be negated from calculation
- LINE 3 List any donations that are committed to the school. Commitments should be documented or will be negated from the calculation
- LINE 4 List bank or construction loans here. Include as back up terms of the loans and any repayment schedules.
- LINE 5 List anticipated revenue from cafeteria operations with supporting documentation of costs to offset the revenue. Revenue will be per meal charges.
- LINE 6 For years 1 through 4, this field will automatically populate based on the prior year's ending balance.
- LINE 7-16 Enter the amount of salaries for the year. Be sure to include an explanation of how you arrived at this number.
Is it an average salary or some other method of calculation? Are you using a pay scale? Please include your salary calculation process description in detail.
These salaries should agree with your staff listing in the body of the application. Be sure to compare to surrounding charters and districts to see if they are competitive.
- LINE 17 Automatically calculated
- LINE 18 Enter amount for all Health Insurance costs and describe in detail how you calculated that number. Show the sources you used to get this value.
State Health Plans and rates can be found at: <http://ben.omb.delaware.gov/medical/documents/fy15-published-rates.pdf?ver=0329>
- LINE 19 Include any other benefits costs you plan to provide to your staff that is above and beyond any of the above benefits.
- LINE 20-58 **Include the costs associated with each of the following lines. Please provide extensive details on how you arrived at these numbers. Did you estimate a cost per student? Did you get quotes from vendors? The more concrete the detail the better. Guessing at an average is far less concrete and shows less attention to detail and commitment than actually getting quotes from vendors or getting estimates from others with experience in these areas. The more back up you have to support this number the more confidence the approvers have in your commitment to this process. You should have detail for every line on the budget.**
- LINE 59 This field will populate with the figures entered on line 56 of the State and Local Funds tab.

STATE & LOCAL FUNDS

Charter School Application Budget Worksheet											
State & Local Revenue											
	YEAR 0		YEAR 1		YEAR 2		YEAR 3		YEAR 4		
1	State Appropriations	\$3,281,017		\$3,232,891		\$3,297,629		\$3,330,992		\$3,390,104	
2	School District Local Fund Transfers	\$2,037,516		\$2,087,492		\$2,121,865		\$2,136,370		\$2,171,388	
3	Prior Year Carryover Funds	\$87,342		\$115,832		\$179,638		\$255,065		\$288,865	
TOTAL STATE & LOCAL REVENUE		\$5,405,875		\$5,436,215		\$5,599,132		\$5,722,427		\$5,850,357	
State & Local Expenses											
	YEAR 0		YEAR 1		YEAR 2		YEAR 3		YEAR 4		
Personnel Salaries / Other Employer Costs											
		FTE		FTE		FTE		FTE		FTE	
4	Classroom Teachers	\$1,246,881	28.00	\$1,271,819	28.00	\$1,297,255	28.00	\$1,323,200	28.00	\$1,370,457	29.00
5	Special Education Teachers	\$121,640	4.00	\$124,073	4.00	\$126,554	4.00	\$129,085	4.00	\$131,667	4.00
6	Special Teachers (Phys Ed, Art, Music)	\$178,975	4.50	\$182,555	4.50	\$186,206	4.50	\$189,930	4.50	\$193,728	4.50
7	Counselors	\$39,000	1.00	\$39,780	1.00	\$40,576	1.00	\$41,387	1.00	\$42,215	1.00
8	Principal/Administrative	\$669,305	10.00	\$682,691	10.00	\$696,345	10.00	\$710,272	10.00	\$724,477	10.00
9	Nurse	\$45,000	1.00	\$45,900	1.00	\$46,818	1.00	\$47,754	1.00	\$48,709	1.00
10	Clerical	\$68,000	2.00	\$69,360	2.00	\$70,747	2.00	\$72,162	2.00	\$73,605	2.00
11	Custodial	\$90,372	3.00	\$92,179	3.00	\$94,023	3.00	\$95,903	3.00	\$97,822	3.00
12	Substitutes	\$25,000	0.00	\$25,000	0.00	\$25,000	0.00	\$25,000	0.00	\$25,000	0.00
13	Other	\$299,853	11.00	\$305,850	11.00	\$311,967	11.00	\$318,206	11.00	\$324,570	11.00
14	Other Employer Costs (30.08% of Salaries)	\$739,719		\$754,514		\$769,604		\$784,996		\$806,950	
15	Health Insurance	\$458,820		\$463,408		\$468,042		\$472,723		\$477,450	
16	Other Benefits	\$0		\$0		\$0		\$0		\$0	
SUBTOTAL SALARIES / OTHER EMPLOYER COSTS		\$3,982,565	64.50	\$4,057,128	64.50	\$4,133,136	64.50	\$4,210,619	64.50	\$4,316,652	65.50
Student Support											
17	Transportation	\$319,110		\$322,352		\$325,625		\$328,931		\$332,271	
18	Extra Curricular Transportation	\$5,000		\$5,000		\$5,000		\$5,000		\$5,000	
19	Cafeteria	\$0		\$0		\$0		\$0		\$0	
20	Extra Curricular	\$68,500		\$69,500		\$70,000		\$70,285		\$70,500	
21	Supplies and Materials	\$0		\$0		\$0		\$0		\$0	
22	Textbooks	\$0		\$0		\$0		\$0		\$0	
23	Curriculum	\$56,000		\$59,500		\$61,100		\$63,000		\$64,819	
24	Professional Development	\$36,123		\$39,735		\$43,709		\$48,080		\$52,888	
25	Assessments	\$0		\$0		\$0		\$0		\$0	
26	Other Educational Program	\$0		\$0		\$0		\$0		\$0	
27	Therapists (Occupational, Speech)	\$140,775		\$140,775		\$140,775		\$140,775		\$140,775	
28	Classroom Technology	\$5,000		\$5,500		\$5,750		\$6,000		\$6,250	
29	School Climate	\$26,000		\$26,520		\$27,050		\$27,591		\$28,143	
30	Computers	\$3,000		\$3,500		\$3,750		\$4,000		\$4,250	
31	Contracted Services	\$10,000		\$10,000		\$10,000		\$10,000		\$10,000	
32	Other	\$72,000		\$72,000		\$72,000		\$72,000		\$72,000	
SUBTOTAL STUDENT SUPPORT		\$741,508		\$754,382		\$764,759		\$775,662		\$786,896	
Operations and Maintenance of Facilities											
33	Insurance (Property/Liability)	\$40,500		\$40,500		\$40,500		\$40,500		\$40,500	
34	Rent	\$0		\$0		\$0		\$0		\$0	
35	Mortgage	\$0		\$0		\$0		\$0		\$0	
36	Utilities	\$193,600		\$193,600		\$193,600		\$193,600		\$193,600	
37	Maintenance	\$55,000		\$55,000		\$55,000		\$55,000		\$55,000	
38	Telephone/Communications	\$10,000		\$10,000		\$10,000		\$10,000		\$10,000	
39	Construction	\$0		\$0		\$0		\$0		\$0	
40	Renovation	\$0		\$0		\$0		\$0		\$0	
41	Other	\$13,200		\$13,200		\$13,200		\$13,200		\$13,200	
SUBTOTAL OPERATIONS AND MAINTENANCE OF FACILITIES		\$312,300		\$312,300		\$312,300		\$312,300		\$312,300	
Administrative/Operations Support											
42	Equipment Lease/Maintenance	\$0		\$0		\$0		\$0		\$0	
43	Equipment Purchase	\$152,000	x	\$30,000		\$30,000		\$30,000		\$30,000	
44	Supplies and Materials	\$59,750	x	\$60,348		\$60,951		\$61,560		\$62,176	
45	Printing and Copying	\$7,000	x	\$7,500		\$8,000		\$8,500		\$9,000	
46	Postage and Shipping	\$4,000		\$4,000		\$4,000		\$4,000		\$4,000	
47	Enrollment / Recruitment	\$0		\$0		\$0		\$0		\$0	
48	Staffing (recruitment and assessment)	\$12,000	x	\$12,000		\$12,000		\$12,000		\$12,000	
49	Technology Plan	\$0		\$0		\$0		\$0		\$0	
50	Other	\$0		\$0		\$0		\$0		\$0	
SUBTOTAL ADMINISTRATIVE/ OPERATIONS SUPPORT		\$234,750		\$113,848		\$114,951		\$116,060		\$117,176	
Management Company											
51	Fees	\$0		\$0		\$0		\$0		\$0	
52	Salaries/Other Employee Costs	\$0		\$0		\$0		\$0		\$0	
53	Curriculum	\$0		\$0		\$0		\$0		\$0	
54	Accounting and Payroll	\$18,920		\$18,920		\$18,920		\$18,920		\$18,920	
55	Other	\$0		\$0		\$0		\$0		\$0	
SUBTOTAL MANAGEMENT COMPANY		\$18,920		\$18,920		\$18,920		\$18,920		\$18,920	
STATE & LOCAL EXPENDITURES		\$5,290,043		\$5,256,577		\$5,344,067		\$5,433,562		\$5,551,943	
56	# Students	421		428		435		429		440	
REVENUE LESS EXPENDITURES		\$115,832		\$179,638		\$255,065		\$288,865		\$298,414	
2 % CONTINGENCY CHECK		\$108,117.51		\$108,724.30		\$111,982.64		\$114,448.54		\$117,007.15	

FEDERAL FUNDS

Charter School Application Budget Worksheet											
Federal Funds											
	YEAR 0		YEAR 1		YEAR 2		YEAR 3		YEAR 4		
1	Entitlement Funding	\$478,738		\$361,003		\$361,003		\$361,003		\$361,003	
2	Other Federal Grants	\$39,616		\$0		\$0		\$0		\$0	
	TOTAL FEDERAL REVENUE	\$518,354		\$361,003		\$361,003		\$361,003		\$361,003	
Federal Expenses											
	YEAR 0		YEAR 1		YEAR 2		YEAR 3		YEAR 4		
Personnel Salaries / Other Employer Costs											
		FTE		FTE		FTE		FTE		FTE	
3	Classroom Teachers	\$104,490	2.00	\$111,375	2.00	\$111,375	2.00	\$111,375	2.00	\$111,375	2.00
4	Special Education Teachers	\$290,764	7.00	\$166,148	4.00	\$166,148	4.00	\$166,148	4.00	\$166,148	4.00
5	Special Teachers (Phys Ed, Art, Music)	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
6	Counselors	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
7	Principal/Administrative	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
8	Nurse	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
9	Clerical	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
10	Custodial	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
11	Substitutes	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
12	Other	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00
13	Other Employer Costs (30.08% of Salaries)	\$118,893		\$83,479		\$83,479		\$83,479		\$83,479	
14	Health Insurance	\$0		\$0		\$0		\$0		\$0	
15	Other Benefits	\$0		\$0		\$0		\$0		\$0	
	SUBTOTAL SALARIES / OTHER EMPLOYER COSTS	\$514,147	9.00	\$361,002	6.00	\$361,002	6.00	\$361,002	6.00	\$361,002	6.00
Student Support											
16	Transportation	\$0		\$0		\$0		\$0		\$0	
17	Extra Curricular Transportation	\$0		\$0		\$0		\$0		\$0	
18	Cafeteria	\$0		\$0		\$0		\$0		\$0	
19	Extra Curricular	\$0		\$0		\$0		\$0		\$0	
20	Supplies and Materials	\$0		\$0		\$0		\$0		\$0	
21	Textbooks	\$0		\$0		\$0		\$0		\$0	
22	Curriculum	\$0		\$0		\$0		\$0		\$0	
23	Professional Development	\$4,207		\$0		\$0		\$0		\$0	
24	Assessments	\$0		\$0		\$0		\$0		\$0	
25	Other Educational Program	\$0		\$0		\$0		\$0		\$0	
26	Therapists (Occupational, Speech)	\$0		\$0		\$0		\$0		\$0	
27	Classroom Technology	\$0		\$0		\$0		\$0		\$0	
28	School Climate	\$0		\$0		\$0		\$0		\$0	
29	Computers	\$0		\$0		\$0		\$0		\$0	
30	Contracted Services	\$0		\$0		\$0		\$0		\$0	
31	Other	\$0		\$0		\$0		\$0		\$0	
	SUBTOTAL STUDENT SUPPORT	\$4,207		\$0		\$0		\$0		\$0	
Operations and Maintenance of Facilities											
32	Insurance (Property/Liability)	\$0		\$0		\$0		\$0		\$0	
33	Rent	\$0		\$0		\$0		\$0		\$0	
34	Mortgage	\$0		\$0		\$0		\$0		\$0	
35	Utilities	\$0		\$0		\$0		\$0		\$0	
36	Maintenance	\$0		\$0		\$0		\$0		\$0	
37	Telephone/Communications	\$0		\$0		\$0		\$0		\$0	
38	Construction	\$0		\$0		\$0		\$0		\$0	
39	Renovation	\$0		\$0		\$0		\$0		\$0	
40	Other	\$0		\$0		\$0		\$0		\$0	
	SUBTOTAL OPERATIONS AND MAINTENANCE OF FACILITIES	\$0		\$0		\$0		\$0		\$0	
Administrative/Operations Support											
42	Equipment Lease/Maintenance	\$0		\$0		\$0		\$0		\$0	
41	Equipment Purchase	\$0		\$0		\$0		\$0		\$0	
42	Supplies and Materials	\$0		\$0		\$0		\$0		\$0	
43	Printing and Copying	\$0		\$0		\$0		\$0		\$0	
44	Postage and Shipping	\$0		\$0		\$0		\$0		\$0	
45	Enrollment / Recruitment	\$0		\$0		\$0		\$0		\$0	
46	Staffing (recruitment and assessment)	\$0		\$0		\$0		\$0		\$0	
47	Technology Plan	\$0		\$0		\$0		\$0		\$0	
48	Other	\$0		\$0		\$0		\$0		\$0	
	SUBTOTAL ADMINISTRATIVE/ OPERATIONS SUPPORT	\$0		\$0		\$0		\$0		\$0	
Management Company											
49	Fees	\$0		\$0		\$0		\$0		\$0	
50	Salaries/Other Employee Costs	\$0		\$0		\$0		\$0		\$0	
51	Curriculum	\$0		\$0		\$0		\$0		\$0	
52	Accounting and Payroll	\$0		\$0		\$0		\$0		\$0	
53	Other	\$0		\$0		\$0		\$0		\$0	
	SUBTOTAL MANAGEMENT COMPANY	\$0		\$0		\$0		\$0		\$0	
	FEDERAL EXPENDITURES	\$518,354		\$361,002		\$361,002		\$361,002		\$361,002	
54	# Students	421		428		435		429		440	
	REVENUE LESS EXPENDITURES	(\$0)		\$1		\$1		\$1		\$1	

OTHER FUNDS

Charter School Application Budget Worksheet									
Other Funds									
	YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4				
1 Non Profit Grants	\$0	\$0	\$0	\$0	\$0				
2 Foundation Funds	\$260,277	\$310,000	\$294,500	\$279,775	\$265,786				
3 Donations	\$0	\$0	\$0	\$0	\$0				
4 Construction / Bank Loans	\$0	\$0	\$0	\$0	\$0				
5 Cafeteria Funds	\$357,002	\$350,324	\$355,463	\$359,379	\$363,366				
6 Prior Year Carryover Funds	\$0	\$22,095	\$52,134	\$59,521	\$53,752				
TOTAL OTHER REVENUE	\$617,279	\$682,419	\$702,097	\$698,674	\$682,904				
Other Expenses									
	YEAR 0	YEAR 1	YEAR 2	YEAR 3	YEAR 4				
Personnel Salaries / Other Employer Costs						FTE	FTE	FTE	FTE
7 Classroom Teachers	\$0	\$0	\$0	\$0	\$0	0.00	0.00	0.00	0.00
8 Special Education Teachers	\$0	\$0	\$0	\$0	\$0	0.00	0.00	0.00	0.00
9 Special Teachers (Phys Ed, Art, Music)	\$0	\$0	\$0	\$0	\$0	0.00	0.00	0.00	0.00
10 Counselors	\$0	\$0	\$0	\$0	\$0	0.00	0.00	0.00	0.00
11 Principal/Administrative	\$0	\$0	\$0	\$0	\$0	0.00	0.00	0.00	0.00
12 Nurse	\$0	\$0	\$0	\$0	\$0	0.00	0.00	0.00	0.00
13 Clerical	\$0	\$0	\$0	\$0	\$0	0.00	0.00	0.00	0.00
14 Custodial	\$0	\$0	\$0	\$0	\$0	0.00	0.00	0.00	0.00
15 Substitutes	\$0	\$0	\$0	\$0	\$0	0.00	0.00	0.00	0.00
16 Other	\$106,756	\$109,959	\$113,257	\$116,655	\$120,155	2.50	0.00	0.00	0.00
17 Other Employer Costs (30.08% of Salaries)	\$32,112	\$33,076	\$34,068	\$35,090	\$36,143				
18 Health Insurance	\$16,315	\$16,315	\$16,315	\$16,315	\$16,315				
19 Other Benefits	\$0	\$0	\$0	\$0	\$0				
SUBTOTAL SALARIES / OTHER EMPLOYER COSTS	\$155,183	\$159,349	\$163,640	\$168,060	\$172,612	2.50	0.00	0.00	0.00
Student Support									
20 Transportation	\$0	\$0	\$0	\$0	\$0				
21 Extra Curricular Transportation	\$0	\$0	\$0	\$0	\$0				
22 Cafeteria	\$280,000	\$310,937	\$318,936	\$316,862	\$330,198				
23 Extra Curricular	\$0	\$0	\$0	\$0	\$0				
24 Supplies and Materials	\$0	\$0	\$0	\$0	\$0				
25 Textbooks	\$0	\$0	\$0	\$0	\$0				
26 Curriculum	\$0	\$0	\$0	\$0	\$0				
27 Professional Development	\$0	\$0	\$0	\$0	\$0				
28 Assessments	\$0	\$0	\$0	\$0	\$0				
29 Other Educational Program	\$0	\$0	\$0	\$0	\$0				
30 Therapists (Occupational, Speech)	\$0	\$0	\$0	\$0	\$0				
31 Classroom Technology	\$0	\$0	\$0	\$0	\$0				
32 School Climate	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000				
33 Computers	\$0	\$0	\$0	\$0	\$0				
34 Contracted Services	\$0	\$0	\$0	\$0	\$0				
35 Other	\$0	\$0	\$0	\$0	\$0				
SUBTOTAL STUDENT SUPPORT	\$340,000	\$370,937	\$378,936	\$376,862	\$390,198				
Operations and Maintenance of Facilities									
36 Insurance (Property/Liability)	\$0	\$0	\$0	\$0	\$0				
37 Rent	\$0	\$0	\$0	\$0	\$0				
38 Mortgage	\$0	\$0	\$0	\$0	\$0				
39 Utilities	\$0	\$0	\$0	\$0	\$0				
40 Maintenance	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000				
41 Telephone/Communications	\$0	\$0	\$0	\$0	\$0				
42 Construction	\$0	\$0	\$0	\$0	\$0				
43 Renovation	\$0	\$0	\$0	\$0	\$0				
44 Other	\$0	\$0	\$0	\$0	\$0				
SUBTOTAL OPERATIONS AND MAINTENANCE OF FACILITIES	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000				
Administrative/Operations Support									
45 Equipment Lease/Maintenance	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000				
46 Equipment Purchase	\$0	\$0	\$0	\$0	\$0				
47 Supplies and Materials	\$0	\$0	\$0	\$0	\$0				
48 Printing and Copying	\$0	\$0	\$0	\$0	\$0				
49 Postage and Shipping	\$0	\$0	\$0	\$0	\$0				
50 Enrollment / Recruitment	\$0	\$0	\$0	\$0	\$0				
51 Staffing (recruitment and assessment)	\$0	\$0	\$0	\$0	\$0				
52 Technology Plan	\$0	\$0	\$0	\$0	\$0				
53 Other	\$0	\$0	\$0	\$0	\$0				
SUBTOTAL ADMINISTRATIVE/ OPERATIONS SUPPORT	\$65,000	\$65,000	\$65,000	\$65,000	\$65,000				
Management Company									
54 Fees	\$0	\$0	\$0	\$0	\$0				
55 Salaries/Other Employee Costs	\$0	\$0	\$0	\$0	\$0				
56 Curriculum	\$0	\$0	\$0	\$0	\$0				
57 Accounting and Payroll	\$0	\$0	\$0	\$0	\$0				
58 Other	\$0	\$0	\$0	\$0	\$0				
SUBTOTAL MANAGEMENT COMPANY	\$0	\$0	\$0	\$0	\$0				
OTHER EXPENDITURES	\$595,183	\$630,286	\$642,576	\$644,922	\$662,810				
59 # Students	421	428	435	429	440				
REVENUE LESS EXPENDITURES	\$22,095	\$52,134	\$59,521	\$53,752	\$20,094				