

DELAWARE DEPARTMENT OF EDUCATION

*original*

CHARTER SCHOOL APPLICATION FORM FOR

A NEW SCHOOL TO BE OPENED

IN AUGUST 2010

DEC 30 2008

REACH ACADEMY FOR GIRLS

Name of Proposed School

Ms. Edith Moyer

Name of Contact Person

Ms. Edith Moyer

Name of the Head of the Board of Directors

PO Box 7916 Talleyville, DE 19803

Mailing Address of Contact Person

August 2010

Proposed Opening Date

(302) 777-4645

Telephone Number of Contact Person

K-8

Grades for School

(302) 389-8036

Fax Number of Contact Person

sons3@comcast.net

E-mail Address of Contact Person

First Year Enrollment

252

Total Number

K-1 and, 5 - 6

First Year Grade Span

Second Year Enrollment

338

Total Number

K-2 and 5-7

Second Year Grade Span

Third Year Enrollment

432

Total Number

K-3 and 5-8

Third Year Grade Span

Fourth Year Enrollment

475

Total Number

K- 8

Fourth Year Grade Span

Note: If this application is approved by the Department of Education and State Board of Education, with or without amendment, the final approved application and any amendments and conditions will serve as the approved charter for the school. Once granted, a charter cannot be modified without the approval of the Secretary of Education (see 14 Delaware Code, Section 511).

### Enrollment Breakdown by Grades

List the enrollment per grade for each of the first four years of school operation.

**First Year Enrollment**

Grade	Number
K	51
1	71
5	60
6	70
<b>Total 1<sup>st</sup> Year Enrollment</b>	252

**Second Year Enrollment**

Grade	Number
K	51
1	71
2	44
5	54
6	64
7	54
<b>Total 2<sup>nd</sup> Year Enrollment</b>	338

**Third Year Enrollment**

Grade	Number
K	51
1	71
2	44
3	44
5	54
6	64
7	52
8	52
<b>Total 3<sup>rd</sup> Year Enrollment</b>	432

**Fourth Year Enrollment**

Grade	Number
K	51
1	71
2	44
3	44
4	44
5	54
6	64
7	52
8	51
<b>Total 4<sup>th</sup> Year Enrollment</b>	475

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## Overview

*As an introduction, describe the proposed charter school in one page or less. Include the specific grades to be served, target population (if any), school size, location (i.e., name of city or county), founding group, school focus or special educational approach, and any other descriptive information (e.g., parental involvement) that will provide a context for the remaining narrative in this application*

The reach academy for girls will be a K-8 same gender educational program. A variety of electives and activities will be offered to help each student 'Reach' their highest and fullest potential. It will open with K-1, 5 & 6 and add two grade levels each year until it reaches grade 8. Strong parental and community involvement will be encouraged. It is anticipated that about 15% of our students will have special needs. (Mild autism, ADD, ODD, and behavior issues). We have been approved to locate the academy on property owned by the Cathedral Church of St. John in Wilmington (Concord and Market Sts), New Castle County. The REACH ACADEMY FOR GIRLS will provide a rigorous research validated curriculum that encourages children to raise their level of expectation that they place upon themselves, and motivates them to become higher achievers, more active readers, and responsible individuals who recognize that they are the real stewards of their destiny. We have recognized and the research supports that girls have unique learning styles and that a standard based curriculum will help to facilitate and differentiate instruction to meet each student's needs.

In order to ensure a student's successful education all the 'stakeholders' (Student, Family, School, and Community) must be engaged. Our strategy will be the use of a 'Star Compact'. Star Compacts are personalized action plans or goals that each student will develop in collaboration with their parents, teachers and the community.

Our founding group is diverse, consisting of parents, civic leaders, educators, professionals, and youth advocates. All members are committed to working together to make a positive impact on the education of all children. We strongly believe that education is the key to success.

## 1. Applicant Qualifications

- a. Describe the involvement of each of the Delaware certified teachers, parents, and community members who have participated in the preparation of the application and the development of the proposed school.*

Planning for the REACH ACADEMY FOR GIRLS has been underway for many years. Our membership has met regularly to discuss the school's feasibility and to formulate plans. Founding board members are listed below. One member has been a principal of a same gender school, two other members have sent their children through same gender educational programs, another member has graduated from a same gender educational program, and two members are parents of students currently enrolled in Delaware Schools. Board members have performed site visits to same gender schools in Delaware, Pennsylvania, and New York and have conducted extensive research regarding same gender education programs. Future board members will be representative of the community, faculty, and parents. All board members will have a demonstrated active interest in wanting to improve the education of all children. We also will maintain at least one board member who advocates for at-risk students.

REACH ACADEMY FOR GIRLS has been formed to help children enhance their academic growth by developing each student's self-confidence and using innovative, researched validated strategies. A coalition started and then naturally progressed into a cooperative effort toward establishing a school that would help prepare young girls for the challenges of tomorrow's world. We believe, and the research supports, that if children are reached early during their formative years; and in early adolescence, educational programs can have a greater impact.

Describe how the group that participated in the development of the application came together and if there are any partnership arrangements with existing schools, educational programs, business, non-profit organizations, or any other entities or groups. If any consultants or contractors were enlisted to help prepare this application, identify them, describe their qualifications, and indicate the areas where they provided information and assistance.

Core members of our group began over five years ago researching and determining the feasibility of developing a charter school. Over a three year period, parents were surveyed and invited to participate in focus groups to determine their desired qualities for a charter school; and to ascertain if they would have their children attend or if they would endorse such a school. Their suggestions are the principles, which became the rudiments of the school's focus. A committee formed to begin research on curricula, resources, and the identification of other interested individuals. Discussions were held with many educators and organizations to enlist their insights and guidance.

- b. List the names, the places of residence, and the phone numbers of the founding board of directors and indicate which members are teachers currently certified in Delaware, parents, and community members. Describe how the location of the founding group members is related to the proposed location of the charter school.*

The proposed location (Concord and Market streets) for the school is one that is well known to all Board members. Three board members reside in the Wilmington area. All other members have lived or have worked, or have affiliations in the area of the school. They all recognize the growing need for a public girl's school that would be close to center city and in the heart of Brandywine Village, one of the city's oldest neighborhoods.

**Reach Academy's Founding Board of Directors Directory**

Member	Board Bio/Credentials	Board Position
Charlie Brown, III, Partner Attorney At Law 12 Jacqueline Drive Hockessin, DE 19707 <a href="mailto:cbrown@archerlaw.com">cbrown@archerlaw.com</a> 302 377-9714 (cell)	Charlie Brown is a commercial and business attorney, educator at Wilmington University and graduate of a same gender educational program.	Secretary Finance Committee
Tony H. Benson 33 Pepperwood Lane Bear, DE 19701 <a href="mailto:thblove@comcast.net">thblove@comcast.net</a> 302 357-6303	Tony A Benson is a trained counselor and Hospice Chaplain/Pastor in Bear Delaware. He has extensive psychological experience assisting children and families	Human Resources
Laura Brown 210 Schafer Blvd. New Castle, DE 19720 <a href="mailto:Vote4laurabrown@aol.com">Vote4laurabrown@aol.com</a> 302 395-1998 302 983-5779 (cell)	Laura Brown is a parent of special needs children and is the Human Resource Director for Goodwill Industries of Delaware and a community leader.	Treasurer Human Resources- Chair
Valerie D. Baul, 12 Dunleary Drive Brennan Estates Bear, DE 19701 <a href="mailto:Valbrown12@aol.com">Valbrown12@aol.com</a> 832 421-2693 (cell) 302 838-0307 (home)	Valerie Baul, MBA is an educator at Wilmington University. She is also our technology expert.	Technology-Chair
Christopher Lucas 209 Sussex Road West Chester, PA 19380 <a href="mailto:cmllucas@comcast.net">cmllucas@comcast.net</a> 484 678-7998	Christopher Lucas is currently a business consultant. He has 15 years of finance and banking experience. He is in the contracting industry and operates throughout the tri-state area.	Building- Chair
Edith Moyer, M. Ed. 515 E. 5th Street Wilmington, DE 19801 <a href="mailto:sons3@comcast.net">sons3@comcast.net</a> 302 777-4645(home) 302 598-8346(cell)	Edith Moyer is a certified Delaware teacher, a retired school administrator and community leader.	President Curriculum- Chair
Cynthia Smith 46 Hubbard Avenue Frederica, DE 19946 <a href="mailto:cynthiasmi@msn.com">cynthiasmi@msn.com</a> 302 335-3484 302 465-6094	Cynthia Smith, Vice President for community outreach projects for Kent County.	Marketing – Chair
Anthony L. White, 183 Fields Drive Smyrna, DE 19977 <a href="mailto:Alw1221@comcast.net">Alw1221@comcast.net</a> 302 389-8036(home)	Anthony White is a consultant and has been a school principal in Philadelphia. He is a community leader; and the Vice-president of the DPAC and a parent advocate.	Vice President Finance Committee-Chair

The proposed location for the school is one that is well known to all board members. Three board members reside in the Wilmington area. All other members have lived, or have worked, or have affiliations in the area of the school; and recognize the growing need for a public girl's academy that would be close to center city and in the heart of Brandywine Village, one of the city's oldest neighborhoods.

- c. Describe the plans for further recruitment of board members of the school, especially teachers to be employed at the school and parents of students to be enrolled at the school.*

We plan to solicit members for our school board who have distinguished themselves in community service or who are actively working in areas that help children. Our bylaws call for us to have included on the Board a teacher and parent from the school. Recommendations to our board will be consistent with the by-laws of the organization that are found in appendix- B.

- d. Describe how the background of each member of the founding group makes him or her qualified to operate a charter school and implement the proposed educational program. Describe how the board of directors has and will maintain collective experience, or contractual access to such experience, in the following areas:*

- 1) Research-based curriculum and instructional strategies, to particularly include the curriculum and instructional strategies of the proposed educational program.*

All members of the founding board have been involved in educational activities and will have ongoing instruction or professional development in the latest instructional strategies.

- 2) Business management, including but not limited to accounting and finance.*

Second to education, business is the area of the greatest expertise for most of the board members. (See chart on page 8) Marketing, budgeting, and accounting are skills all of our board members have acquired.

- 3) Personnel management.*

Members of our team are in positions where they have staff exceeding 50 individuals. All have been managers and will continue to keep informed of best practices when dealing with staff by way of the ongoing training that will be given to all board members.

- 4) Diversity issues, including but not limited to outreach, student recruitment, and instruction.*

The board is very diverse ethnically and experientially. These differences give us numerous and extraordinary insights into student needs and recruitment. Because of this diversity, we will be able to collectively impact student recruitment using many different strategies and techniques.

- 5) *At-risk populations and children with disabilities, including but not limited to students eligible for special education and related services.*

Members of our board have had direct experience working with at-risk populations some have immediate family members who are special needs students. We have members who have been a part of the consolidated grant process. The entire board and all staff will receive training on all issues surrounding at risk populations and students with disabilities.

- 6) *School operations, including but not limited to facilities management.*

Several members are or have been school administrators. They are familiar with facilities management and the entire process of school operations. Additionally, several members because of being in management roles are very knowledgeable about managing resources.

	Research	Business	Personnel	Diversity	At-risk students	Operations
Valerie Baul	X	X	X	X		
Anthony	X	X	X	X		X
ite						
Laura Brown		X	X	X	X	X
Tony Benson	X	X	X			
Charlie Brown		X	X		X	
Edith Moyer	X	X	X	X	X	X
Cynthia Smith		X	X			X
Chris Lucas		X	X		X	X



2. **Form of Organization**

*Identify the name of the organizing corporation, date of incorporation, and names of the corporation's officers and the office held by each. Attach a copy of the Certificate of Incorporation and a copy of the bylaws of the corporation. The bylaws must be consistent with the provisions of the Freedom of Information Act, 29 Delaware Code, and Chapter 100 (related to public bodies, public records, and open meetings) and provide for representation of the school's teachers and parents of students on the board of directors. The by-laws must demonstrate that the applicant's business is restricted to the opening and operation of charter schools, before school programs, after school programs and educationally related programs offered outside the traditional school year.*

Appendix-A contains a copy of the Certificate of Incorporation, Appendix-B contains the by-laws, and Appendix-C contains a resolution of the original founding board members ratifying and amending the by-laws. The by-laws contain a statement that the applicant's business is restricted to the opening and operation of charter schools, before school programs, after school programs and educationally related programs offered outside the traditional school year.

The officers are

President  
Vice President  
Secretary  
Treasurer.

Edith Moyer  
Anthony White  
Charlie Brown  
Laura Brown

3. **Goals and Educational Objectives**

- a. *Describe the purpose, mission, goals, and core philosophy of the proposed school. Indicate how the mission, goals, and educational objectives are consistent with the legislative intent of 14 Delaware Code, Section 501, and the restrictions on charter schools set forth in 14 Delaware Code, Section 506.*

**CORE PHILOSOPHY**

The mission, goals, and educational objectives are consistent with 14 Delaware Code, Sections 501 and 506. Section 501 explains that the legislative intent of Delaware's Charter school law was to promote innovative techniques, provide parents and students with a measure of improved performance and wider choices of public schools. Our innovative approach to same-gender education, our longer school day and year, our personal 'Star Charts' which track each student's progress, our supplemental programs including 'peer mentoring', and Saturday programs for families are all features, which support the intent of the Delaware Charter School legislation. Section 506 of the law specifies allowable preferences and admissions regulations. We have reviewed this carefully in preparation of this charter application, specifically the information in the next section on admissions and enrollment, to ensure that we comply with the law.

**MISSION**

REACH ACADEMY FOR GIRLS is a school that will provide a rigorous core curriculum based on scientifically based research strategies, and globally recognized best practices. Our goal is to help all students in collaboration with the family and community reach their highest potential and become leaders in their school, family, and community.

**GOALS**

The goal of the program is to focus on the student first. All students will have an age appropriate assessment to determine their learning style. In addition, we will establish the student's current vocational and educational aspirations. Furthermore, it is our intent to ascertain the student's learning style by using an assessment instrument like the 'CAPSOL' assessment. (The CAPSOL is an assessment program, which is used to assess a student's style of learning.) The instrument will help us to understand our students and to assist us in identifying their strengths. Our objective is to recommend electives and exploratory modules that are likely to interest the students and enhance personal reading and intellectual curiosity. Regardless of a child's age, it is important to introduce and explain to each student, in a way that is appropriate to their maturity and understanding, the educational process. It is also essential to have them understand that their active participation is important to reach any objective.

Additional key goals of our program are:

**Standards Based Curriculum** - To provide a rigorous research-validated curriculum aligned with the Delaware Standards (Appendix-E) that not only challenges children and raises their level of personal achievement, but also motivates them to become more active learners and intellectually curious and responsible individuals.

**Identification of Learning Styles** – It is our intent to promote the holistic development of each child by offering an environment that addresses the learning style of each student. This will provide the opportunity for students to develop a wider range of interests and have greater learning opportunities.

**Enhanced In-service Instruction** – REACH ACADEMY FOR GIRLS will have instructors that are trained in the specific best practices for educating elementary and middle school girls. We would like to use the services and expertise of the Department of Education.

**Extended Educational Day** – To increase student achievement and expand educational options with a longer school day that offers additional instruction and exploration. The school day will run from 7:45 to 3:30 daily.

**Culture of Citizenship** – The school climate developed through the instructional programs and standards of the code conduct, will give the school a culture that emphasizes character, deportment and proper social skills.

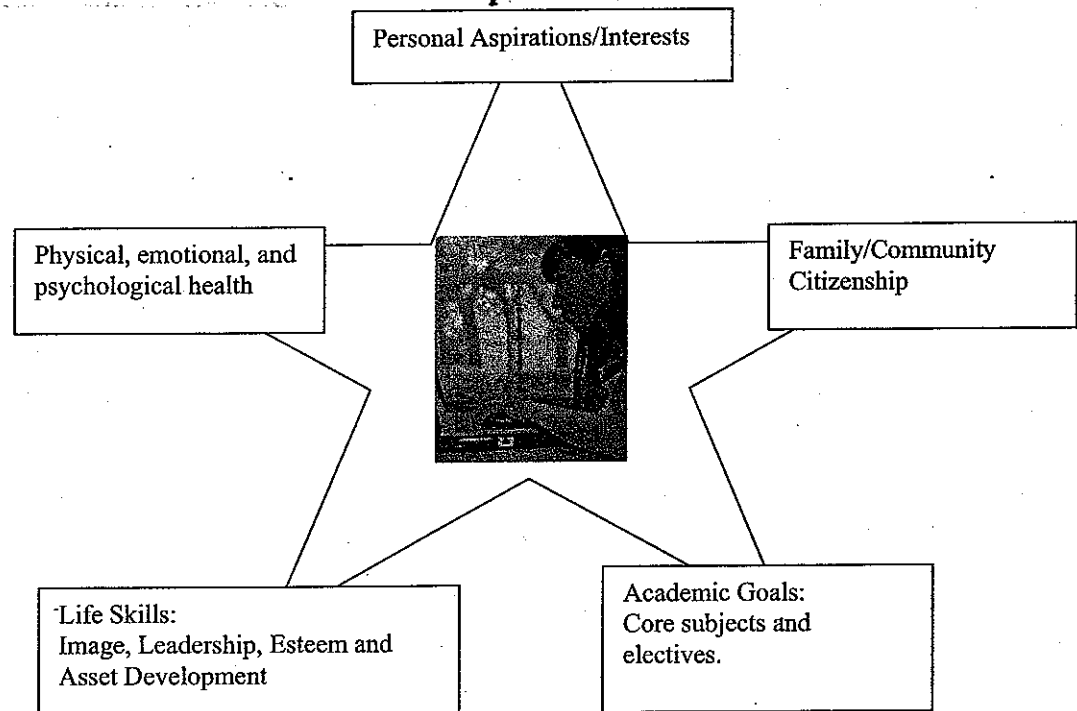
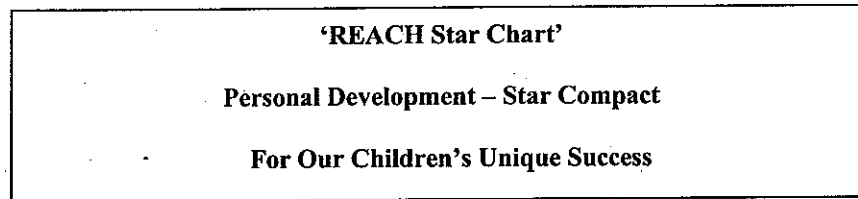
**Technology Literacy** – To enable students to achieve high levels of competence in the use of technology based on the Delaware State Standards.

**Family Enrichment** – To offer, in conjunction with a partnering agency, an optional Saturday program that gives students and their families opportunities for family enrichment and accelerated learning. It will also give parallel instruction for adults of their child's curriculum, along with helping parents to improve their parenting skills.

**Character Education - Leadership Development** – It is our plan to implement a program that will include the following objectives:

- Give girls a greater sense of purpose for their life.
- Reduce drug usage, suicide, and premature sexual activity.
- Expand student's horizons by helping them discover and explore their gifts, talents, and career interests.
- Enhance academic performance.
- Increase motivation and build self-esteem.
- Develop a positive self-image.
- Provide career direction and preparation.
- Promote technology literacy and skills development.
- Encourage entrepreneurship.
- Sharpen communication skills.
- Improve organizational skills and ability to stay focused.

**Personal Goal Charting** – To encourage unique interests and promote personal goal setting we will use a student portfolio called, REACH 'Star Chart'. This is an individual plan developed annually by each student with support of teachers and parents. The portfolio will help students and their families to set goals. It will also be a source of additional information to assist the school in helping students to reach their objectives. The five "points" of the *Star Chart* include academics, physical well being, aspirations, life skills, and family/community.



- b. *Describe the plan (including timetable) to be used for recruiting students. Describe how the school will publicize its program and admission procedures. Describe the school will recruit a sufficient number of students to be financially viable?*

REACH ACADEMY FOR GIRLS is interested in attracting a diverse student population and will use various approaches to recruit. Radio, television, newspapers, community newsletters, community meetings, and events. Internet, church bulletins, mailings, posters, and outreach will be major approaches. It is also our plan to seek the support of various preschool and early learning facilities, and supplemental educational services providers that operate in the area.

Fall 2009 – Spring 2010

- Make community announcements.
- Create website and brochure.
- Develop marketing plan and committee.
- Create applications and begin outreach.
- Notify school districts.
- Conduct parent workshops at community agencies.
- Begin advertising campaign.
- Expand television and radio programming.
- Attend educational events and outreach activities.
- Collaborate with early learning agencies to encourage enrollment.
- Provide outreach at community, public, and private events.
- Begin active solicitation activities.
- Distribute flyers.
- Initiate phone outreach.
- Start direct mailings.

The school will continue marketing activities in years two and three using community outreach and advertising in the print and electronic medias.

- c. *List all the admissions preferences authorized by this statute the school will use. If more than one preference will be used, describe how the various preferences will be employed together.*

The REACH ACADEMY FOR GIRLS will admit students without preference except as allowed by Delaware law. The admission preferences used will be:

- Applications will be distributed on a first come basis.
- Children who have siblings in the school will have preference and will be defined as any currently enrolled student who has a sibling in the academy, or another individual living in the same legal residence, or having a same parent who may not live in the same residence, is to be construed as a sibling of the student.
- A lottery system will be used to determine final enrollment.

- d. *If the proposed school will give admissions preference to children of the school's founders, describe how the school will identify the founders and how the preference will be used in the enrollment process.*

No preference in admission will be given to children of the school's founders.

- e. *Describe the plan for selecting students if more students seek admission than space allows. If a lottery is used, describe how it will be conducted?*

The academy will advertise an open enrollment period and take applications on a first-come basis. If, on the last day of open enrollment, the number of applications exceeds the available slots, a lottery will be scheduled. This lottery will be public and advertised in advance. Names of students with completed applications will be placed on cards, put into a container, and drawn by a prominent objective citizen or an employee of the Department of Education. The number of selections shall not exceed available slots and families will be notified by mail.

- f. *Describe the methods of internal evaluation that will be used by the board of directors to ensure that the school is meeting its stated educational mission and objectives.*

The board will review all goals quarterly including student performance, school objectives and will conduct annual reviews to assure adherence to the goals and standards of our curriculum providers, sponsors, and school community. All data will be analyzed including DSTP scores, parent, teacher, student input, and academic grades.

- g. *Describe the procedures the school will use to ensure compliance with the requirements of 14 Delaware Code, Section 506, related to enrollment.*

The REACH ACADEMY FOR GIRLS will ensure that each parent signs a Letter of intent to enroll, relevant to the law; and this document will be in the student's file. A copy of this document appears in Appendix-I. We have reviewed Section 506 to ensure our admissions policies are in compliance.

- h. *Describe how the school will ensure that by April 1 each year, it has enrolled at least 80% of the total authorized number of students and that it has notified each school district of information about enrolled students.*

The REACH ACADEMY FOR GIRLS will ensure that it has enrolled 80% of its authorized enrollment by having an open enrollment period from October through December. If the school has not reached its enrollment goals, we will more aggressively advertise, partner with early learning facilities, sponsors, and do outreach to the community and businesses.

If necessary, a lottery will be held in January.

On April 1, school district superintendents will be notified of our preliminary enrollment.

- i. *Describe how the school will ensure that parents sign statements that meet the requirements of 14 Delaware Code, Section 506(c).*

The school will have each parent/guardian sign a Letter of Intent to enroll (Appendix-I). This document will be part of the application and enrollment protocol for families. Notification of acceptance will be mailed to families who will be required to verify the intent to enroll by signing and returning the Letter of Intent. Districts will be notified by April 1 of the resident students, whose families have returned the Letter of Intent.

- j. *Describe how the school will establish a student application and admissions process that will enable the school to provide the local districts in which the students reside with a preliminary roster of students for the subsequent year on or before April 1 each year.*

The Academy will have an open admission period from July through December and take applications on first-come basis. If a lottery is necessary, it will be held in January after the open enrollment period. This schedule will allow us to notify all parents and school districts by April 1.

- k. *Provide the timetable for the school's application and admissions process. Demonstrate how it is consistent with the timetable set forth in 14 Delaware Code, Chapter 4, for the public school choice program.*

#### Summary Dates

##### **May-June 2009**

- ✓ Website development.
- ✓ Create marketing materials.
- ✓ Purchase banners.
- ✓ Implement detailed recruitment plan.
- ✓ Create stationary, business cards, etc.
- ✓ Develop database for all enrolled families.

##### **July -August 2009**

- ✓ Open enrollment begins.
- ✓ Families complete applications
- ✓ Implement marketing campaign.
- ✓ Participate in summer city events for recruitment.
- ✓ Start identifying community partners re: town meetings.
- ✓ Send out confirmation cards as students are enrolled.
- ✓ Maintain student database.

##### **September 2009- January 2010**

- ✓ Schedule town meetings.
- ✓ Schedule literature drops throughout New Castle County.
- ✓ Align literature drops with town meetings.
- ✓ Maintain database.

##### **December 15, 2009**

- ✓ If there less than allotted spaces enrolled- recruitment continues.
- ✓ If there are more applicants than spaces, a lottery date, place, time will be set.

**January 2010 -** Maintain database.

**February 15, 2010 -** Lottery results posted.

**March 1, 2010 -** All families are notified of official acceptance/.

**April 1, 2010**

- ✓ Notify all school districts of enrolled students via Form IV.
- ✓ Letter on Intent
- ✓ Organize mailing of all necessary registration forms.
- ✓ Set up – Open House ‘Meet the School Leaders Night’

**June 2010 -** Begin requesting student files and enter students onto final Form IV.  
Begin pre-enrollment in E-school.



#### 4. Goals for Student Performance

- a. *List the specific student performance goals for students for the initial four years of operation and describe the assessment instruments that will be used to measure whether students meet or exceed those goals.*

The specific performance goals for students for the initial charter period will be to meet or exceed the State's standards for student achievement. Assessment instruments such as the MAP (NWEA) program that measures student performance quarterly will be supplemented with comparative data on attendance, behavior, standardized testing, and teacher made tests, projects, homework, and portfolios. Each academic year's data will be compared to the previous year's data to measure current progress. Our objective is to accelerate learning, the rates of achievement, and increased capacity to compete and work on a global and intercultural basis.

##### Performance Goal 1

**The REACH Academy for Girls Charter School will demonstrate that its students are increasing in academic achievement as measured by the state assessment DSTP, DIBELS and the MAP program as follows:**

Achievement Target 1.1: For each student assessed at each grade level on the DSTP, average performance will be at least at 60th percentile on reading and mathematics.

Achievement Target 1.2 Average performances in both reading and mathematics as measured by the MAP and DIBELS assessment will demonstrate an increase in the average RIT score as compared to national scores.

Achievement Target 1.3: For those students enrolled at the school for three consecutive years, 75% will meet or exceed the State standards in reading, writing, science, social studies and mathematics by 2012.

Achievement Target 1.4: For each student assessed at each grade level on the DSTP, average performance will be at least at 60th percentile on science and social studies.

##### Performance Goal 2

**The REACH Academy for Girls students will exhibit positive behavior related to their academic success through:**

Achievement Target 2.1: Each year average daily attendance for all students will be at least at 90%.

Achievement Target 2.2: Each year the school will have fewer reportable incidents compared to discipline data in year one.

**Performance Goal 3**

The REACH ACADEMY FOR GIRLS will have each student participate in, or develop their individual 'Star Charts' and action plans.

Achievement Target 3.1: 80% of all students in grades 1-3 will be able to articulate (Artistic presentation, oral report, or written description) a personal life goal. This will be assessed annually from student interviews by staff and caregiver reports.

Achievement Target 3.2: 85% of the students in grades 4-8 will be able to identify all elements of their 'Star Charts' and 90% will be able to create their own portfolios. These students will also be able to write their academic goals and objectives.

Achievement Target 3.3: Under the supervision of a teacher, 60% of the students in grades 6-8 will be able to assist the students in grades 1-3 on how to set and accomplish goals with the development of their 'Star Charts'.

**Performance Goal 4**

The students at the REACH ACADEMY FOR GIRLS will be able to demonstrate the participation of parents and community in the obtainment of their educational goals.

Achievement Target 4.1: 80% of students in grades 1-5 will daily discuss with their caregivers lessons learned. Teachers who will review daily assignments will monitor this, with signatures from parents attesting to student compliance.

Achievement Target 4.2: 90% of students in grades 6-8 will be able to report that they have discussed educational goals and career aspirations with caregivers. Additionally, students will be required to do independent research and provide an oral or written report identifying the steps that necessary to achieve their educational goals. Reports will be evaluated and reviewed by the Dean of Students or classroom teacher.

***b. Describe how each of the student performance goals relates to the State's content standards.***

In Item 4.a. above, the State's Content Standards are addressed directly in performance goal one and the accompanying achievement targets. Goal 1 also establishes the expectation that students will meet and exceed State Content Standards in the core content areas. Goal 2 establishes the expectation that a climate and culture of academia will support and foster the attainment and mastery of the content standards. Goal 3 relates to adopting a number of innovative instructional strategies to enhance student learning to connect the curriculum across content areas. Performance goal 4 is a tool designed to solicit the active participation of caregivers in supporting the academic activities and educational goals for each student.

- c. *List the specific measurable performance targets on each student performance goal for each year of the Delaware Student Testing Program for the initial four years of the charter.*

REACH ACADEMY FOR GIRLS academic objective is to exceed DSTP state averages in all State of Delaware, content standards as required by the Del. Code, title 14, Section 512(4). The school will participate in the Delaware Standardized Testing Program (DSTP). The performance goals and achievement targets are listed.

Reach Academy's Performance Targets

Reading

By 2014, 95% of all 3rd grade students will perform at level 3 or higher in reading as measured by the DSTP.

By 2014, 90% of all 5th grade students will perform at level 3 or higher in reading as measured by the DSTP.

By 2014, 80% of all 8th grade students will perform at level 3 or higher in reading as measured by the DSTP.

Writing

By 2014, 70% of all 3rd grade students will perform at level 3 or higher in writing as measured by the DSTP.

By 2014, 75% of all 5th grade students will perform at level 3 or higher in writing as measured by the DSTP.

By 2014, 85% of all 8th grade students will perform at level 3 or higher in writing as measured by the DSTP.

Mathematics

By 2014, 80% of all 3rd grade students will perform at level 3 or higher in mathematics as measured by the DSTP.

By 2014, 75% of all 5th grade students will perform at level 3 or higher in mathematics as measured by the DSTP.

By 2014, 70% of all 8th grade students will perform at level 3 or higher in mathematics as measured by the DSTP.

Science

By 2014, all students and all disaggregated groups will be able to perform at or above the proficiency Level III on the DSTP.

Social Studies

By 2014, all students and all disaggregated groups will be able to perform at or above the proficiency Level III on the DSTP.

- d. *List the assessment tools that will be used including state assessments and other standardized or performance assessments that may be used. Describe why these particular assessment instruments have been selected and provide the timetable indicating when those instruments will be used.*

Standardized assessments instruments, including the Delaware Student Testing Program (DSTP), MAP and DIBELS will be used to provide an objective measure for evaluating student learning. The DSTP will be used to assess students in reading, writing, and mathematics in the spring of each year. Science and social studies for the students will be assessed in the fall DSTP program. The MAP and DIBELS will be administered up to three times per year to monitor individual student performance DIBELS will be administered from K to fifth grade. Annual student performance on all tests, will allow for a longitudinal evaluation of student performance. These tests will provide a measure of students and school achievement relative to other public schools in and across the state and nation.

#### 4. Evaluating Student Performance

- a. Describe how student evaluation information will be used to improve student performance.*

The REACH ACADEMY will establish Professional Learning Communities to analyze student data in order to make informed educational decisions concerning student instructional needs. This information will be used to improve student performance compared with State and individual student performance to measure annual gain. The MAP assessment, administered up to 3 times per year includes assessments in reading, language arts, and mathematics will be used to evaluate the effectiveness of the curriculum and teaching methods. This on-going assessment in year 1 will be used as a measure of progress, and progress measured in years 2, 3, and beyond will be an integral part of the planning and refinement of the school's educational strategies.

Student performance data will be collected, analyzed, and summarized by teachers and administrators, then shared with families. The performance data gathered will contribute to the assessment of each student's educational strengths and needs. Additional contributing data will be reviews of student academic records; examples of student work; reports and observations from teachers and parents.

A school improvement plan will be developed to address issues and concerns centered on academic achievement. Student data including formative and summative assessments will be used to identify students needing reading and math intervention.

Results of all assessments will be used to improve instruction, identify additional student interests and needs, and measure student academic gains at the end of each grade level.

- b. Describe the corrective action will be taken when students do not meet performance expectations.*

Students will receive additional interventions that will include but not limited to tutoring, mentoring, and remediation classes. Special sessions during the course of the day will be available for added individual assistance with students. Teachers will be available to assist students individually or in a small group. The REACH school day is 1 hour longer than that found in other schools, and thus additional time is available to provide remedial and corrective instructional services. Teachers will monitor students using MAP and DIBELS to determine progress and mid course corrections. Summer classes will be available and qualified students will have access to supplemental educational services. Additional optional educational Saturday programming will be available for parents and students.

- c. If the proposed school will be using an enrollment preference for students at risk of academic failure, describe the expected performance of student enrolled at the school on the Delaware Student Testing Program in each grade during the initial four-year charter period.*

No preferences for students at risk will be used.

***NOTE: The applicant must agree and certify in the application that it will comply with the requirements of the State Public Education and Accountability System pursuant to 14 Delaware Code, Sections 151, 152, 153, 154, and 157 and Department rules and regulations implementing Accountability, to specifically include the Delaware Student Testing Program (Regulation 275, Subsection 4.2.1.1).***

***Further, the application must include certification that the proposed school's average student performance on the Delaware Student Testing Program assessments in each content area will meet the statewide average student performance of students in the same grades for each year of test administration. Applicants with enrollment preferences for students at risk of academic failure may request a waiver of this requirement in the Application (regulation 275, Subsection 4.2.2).***

## 6. Educational Program

- a. *Provide the scope and sequence of the school's curriculum, including the major units of instruction that will be covered in each content area in each grade in which the school will provide instruction. The educational program must include provisions for extra instructional time for at risk students, summer school, and other services pursuant to 14 Delaware Code, Section 153.*

REACH ACADEMY, offers a diversified and balanced curriculum that is designed to accelerate academic achievement for grades K-8. Our mission is to prepare a community of learners with the skills necessary for success in the world of higher education and their eventual vocation. Aligned with the Delaware Content Standards, all students will have access to a challenging and rigorous curriculum. A major goal of REACH ACADEMY FOR GIRLS will be to reduce disparities in achievement, particularly with regard to race, gender, socio-economic status and specialized instructional areas such as special education, and English Language Learners. Units of study will incorporate the Delaware Recommended Curriculum (DRC) and Grade Level Expectations for each content area. The curriculum will be sequential and driven by Enduring Understandings and Essential Questions that are aligned to the State standards. Research-proven instructional strategies that focus on questioning, clarifying, and monitoring for understanding, will be used to promote student achievement across all grade levels. Problem-solving techniques and critical thinking skills will be interwoven throughout the curriculum to help students meet or exceed established benchmarks. Pathways to acceleration will be created by providing academic intervention and enrichment in core curriculum areas. Students needing intervention (RTI) will have available extra periods of daily instruction directed at their area of need, as well as the opportunity to attend Saturday Academies, summer school and extra time programs. Differentiated instruction will be provided throughout the curriculum to promote inclusive learning environments supported by best practices. Student progress will be determined by formative and summative assessments including DIBELS, MAP, and the DSTP. In addition, the 'Star chart' portfolio will be used as a self-assessment tool to evaluate student goals and objectives.

The Board of the REACH ACADEMY FOR GIRLS believes that students should be well rounded; therefore, students will have the opportunity to study art, music, leadership, life skills, physical education, technology, foreign languages, and other enriching subjects in addition to the core subjects during their attendance at the REACH ACADEMY. What's more, REACH ACADEMY students will participate in the following:

- Daily recess and/or physical education activities, which include helping students to learn about proper nutrition and fitness.
- A developmental mentoring program whereby the teacher and older students meet with younger students to provide academic assistance within a classroom setting.
- A life skills program based on the REACH ACADEMY's star portfolio program.
- A leadership development program based on the character development workshops.

Students will gain knowledge of study, organizational, conflict resolution, and mediation skills as well as information on stress management, substance abuse, and life planning.

The REACH program is designed to meet the Delaware Content Standards through the curriculum offerings in the core content areas for each grade level:

Language Arts  
Reading  
Writing  
Listening, viewing and speaking  
Language  
Mathematics  
Science  
Social Studies  
Music  
Art  
Physical Education  
Foreign Language

The curriculum will be administered as follows:

- Eight periods in a day
- Minimum of 40 periods of instruction per week
- 45- minute periods
- One elective per day.
- Foreign language offerings starting in grade one.
- Students participate in daily recess and/or regular physical education class in each grade.

### **Kindergarten**

Subject	Periods
Life Skills	5
Reading/ Language Arts	15
Science/Social Studies	10
Mathematics	5
Related Arts (visual arts, music, physical education, technology)	5



**Grade 1**

Subject	Periods
Life Skills	5
Reading/ Language Arts	10
Science/Social Studies	10
Small group instruction/needs-based groups	5
Mathematics	5
Related Arts (visual arts, music, physical education, technology)	4
Foreign Language	1

**Grade 2**

Subject	Periods
Life Skills	5
Reading/ Language Arts	10
Science/Social Studies	10
Small group instruction/needs-based groups	5
Mathematics	5
Related Arts (visual arts, music, physical education, technology)	4
Foreign Language	1

**Grade 3**

Subject	Periods
Life Skills	5
Reading/ Language Arts	10
Science/Social Studies	10
Small group instruction/needs-based groups	5
Mathematics	5
Related Arts (visual arts, music, physical education, technology)	4
Foreign Language	1

**Grade 4**

Subject	Periods
Life Skills	5
Reading/ Language Arts	10
Science/Social Studies	10
Small group instruction/needs-based groups	5
Mathematics	5
Related Arts (visual arts, music, physical education, technology)	4
Foreign Language	1

**Grade 5**

Subject	Periods
Life Skills	5
Reading/ Language Arts	10
Science/Social Studies	10
Physical Education	2
Art	1
Music	4
Technology	3
Foreign Language	2

**Grade 6**

Subject	Periods
Life Skills	5
Reading/ Language Arts	10
Science/Social Studies	10
Physical Education	2
Art	2
Music	4
Technology	3
Group Guidance	1
Foreign Language	2

**Grade 7**

Subject	Periods
Reading/ Language Arts	10
Social Studies	5
Math	5
Science	5
Physical Education	2
Health	1
Art	2
Music	4
Technology	2
Group Guidance	2
Foreign Language	2

**Grade 8**

Subject	Periods
English	10
Social Studies	5
Math	5
Science	5
Physical Education	2
Health	1
Art	2
Music	2
Technology	2
Group Guidance	2
Foreign Language	4

- b. Provide a detailed chart demonstrating the alignment between the school's educational program with the Delaware Content Standards and state program requirements, and in the case of a high school, the state graduation requirements.*

Appendix E. contains curriculum alignments for English, language arts, mathematics, science, social studies, and physical education to the Delaware State Content Standards. REACH ACADEMY FOR GIRLS will apply for membership with the Delaware Science and Social Studies Consortium.

*c. Describe how the instructional strategies are aligned with the school's curriculum and the assessment strategies that will be used. Describe how this alignment will enhance student learning.*

### **LANGUAGE ARTS**

The REACH ACADEMY FOR GIRLS English Language Arts program will implement the Houghton-Mifflin Reading. Student learning will be enhanced through the application of critical thinking skills and the balance of several components, reading, writing, listening, viewing, and speaking. Aligned with the Delaware English/Language Arts Standards, the K-5 program (see Appendix E for curriculum alignment with Delaware Content Standards) will be based on a Reading First framework. Teachers will receive extensive staff development on instructional strategies and the five components of effective reading as recommended by the National Reading Panel: phonemic awareness, phonics, fluency, vocabulary, and comprehension. Ninety minutes of uninterrupted reading instruction and a thirty-minute intervention block for struggling readers will be implemented.

The McDougal-Littel Reading program will be utilized in grades 6-8. The English Language Arts program, in the upper grade levels, will require students to read authentic works of fiction and non-fiction as well as focus on the use of researched-based reading strategies. Reading at REACH ACADEMY FOR GIRLS will not be passive, but an interactive process involving the connections between the text, the reader, and the world.

Writer's Workshop will be implemented in grades K-8. All students will receive instruction in expressive, informative and persuasive writing. Writing will be integrated across the curriculum. Students will be required to maintain daily science/math journals and contribute to the school newsletter; and use technology as a tool for publishing. Contemporary and traditional children's authors will be introduced through storytelling, bookmaking, poetry hours, authors' workshops and book fairs. REACH ACADEMY FOR GIRLS intends to introduce programs that create excitement and a life-long love for literacy.

### **MATHEMATICS**

The REACH ACADEMY FOR GIRLS will provide its students with a unique mathematics education. Using the Kendall Hunt Math Trailblazers Program grades K-5 and Prentice Hall Connected Mathematics Program (6-8), emphasis will be placed on both mathematical processes and content including problem solving (through word problems appropriate for each level) reasoning and the need for abstract thinking (through sets, diagrams, and geometric objects). Based on the Delaware Math Content Standards.

Instruction will be concentrated on all the basic operations of natural numbers, the common geometric objects of the plane, space, as well as computations and measurements of time and money. Special considerations will be given to the prevention of "math anxiety". Students will be taught to be confident practitioners and thinkers of mathematics, with the attitude of not being discouraged by any of its intellectual challenges.

Enrichment activities will be offered. Cross curriculum activities incorporating a stream of internet related materials about the relevance of mathematics in science, medicine, the environment, and every day life will be provided.

Differentiated instruction in mathematics will be provided to address the needs of all students. The FASTT Math computerized intervention program will be provided for students performing below the standards. Extracurricular activities, such as participation in recreational mathematics (Euclidean Circle or chess clubs) will be encouraged.

The DSTP and MAP assessments will be used to help plan instruction for all students. On-going assessments will include unit tests and computerized assessments.

## **SCIENCE**

The science curriculum of the REACH ACADEMY FOR GIRLS will focus on critical and analytical problem solving skills. Following the Delaware Science Coalition model, the goal of the science program will be to produce outstanding young scientist by providing a challenging curriculum based on scientific inquiry. Our school will be a member of the Delaware Science Coalition. Topical pathways based on the Delaware

Standards in science will include the following:

- Human Body
- Food and Nutrition
- Planetary Systems
- Living Things

## **SOCIAL STUDIES**

The REACH ACADEMY FOR GIRLS standards-based Social Studies program will integrate Harcourt Horizons Program (K-5) and McDougal-Littel (6-8) curriculum to foster understanding of the factors, which have influenced humanity since the earliest civilizations. Considerable emphasis will be placed on geography skills as students become aware of the spatial sense of the globe, develop awareness of the physical processes that shape life, and gain sense of interactions between humans and the environment. Students will study current events (Time for Kids) and how those events affect the global society. They will have required studies in family, community and the region, which will develop and increase their awareness of what it is to be a good and productive citizen of their city, their country, and the world. Delaware history and geography will be incorporated at the fourth grade level to help students focus on the development of their great State. A partial list of topics will include the following:

- Time, Continuity, Change: History
- People, Places, the Environments/ Geography
- Government and its Citizens: Civics
- Production, Distribution, Consumption: Economics

## **THE ARTS**

### *Music*

The REACH ACADEMY FOR GIRLS music curriculum will include both vocal and instrumental instruction. Teachers will introduce students to basic skills in and knowledge of various aspects of music. These will include rhythm reading, melodic reading. Since creation and communication are also important parts of the learning process, music provides students another way of exploring the world. These classes serve as a "cultural window" to the larger and diverse world in which we reside.

### *Art*

Since the primary objective of art is to provide every student the opportunity to develop and explore individual creative potential, REACH ACADEMY FOR GIRLS teachers will encourage skill development and artistic adventure as they guide students to create and express themselves in both realistic and abstract models. Students will be assisted in developing art skills, including aesthetic awareness of art forms in nature, appreciation of different artistic styles, and confidence to use art as a mode of personal expression. REACH ACADEMY FOR GIRLS students will practice imagining, experimenting, developing solutions, thinking independently, and making individual decisions.

## **PHYSICAL EDUCATION**

The REACH ACADEMY FOR GIRLS physical education program will include a variety of developmental activities, emphasizing fine and gross motor-skill developments. The kindergarten through-second-grade curriculum will focus on movement exploration experiences. Older students will have a more expanded curriculum that will include instruction on maintaining healthy bodies (nutrition, drug prevention, first aid, safety, and exercise). REACH ACADEMY FOR GIRLS will collaborate with the Boys and Girls Club to help promote fitness for life for all students. Additionally there will be programs at the YMCA.

## **FOREIGN LANGUAGE**

The objective of the foreign language program at the REACH ACADEMY FOR GIRLS will be to introduce students to various foreign languages and cultures. A language learning center will be implemented to help facilitate the study of world languages beginning in grade one and continuing throughout the upper grades. Classes will be conducted in English, with some basic communication in the foreign languages. Using the Rosetta Stone World Languages Program, students will receive computerized instruction in grades 1-5 in grades 6-8 students will have a language teacher.

## **ASSESSMENTS**

Assessments will be an ongoing process that will help guide instruction in all curriculum areas and monitor student progress to include mastery of content. Pre-assessment, formative and summative assessments will be used to guide classroom instruction. Assessments will enable REACH teachers to modify their instruction to support improved learning at each grade level for all students.

*d. Provide evidence to demonstrate that the school's educational program will improve student performance by identifying:*

- (1) Any academically independent peer reviewed studies of the proposed educational program conducted by persons or entities without a financial interest in the educational program or in the proposed charter school, or;*
- (2) Evidence of prior successful implementation of the proposed educational program, or;*
- (3) Adherence to professionally accepted models of student development.*

Reach Academy will strive to meet the educational needs of all of its students. Based on the Delaware Recommended Curriculum our belief is that:

- All students can become proficient in reading, math, and writing, based on the Delaware content standards.
- Student achievement is directly related to the quality of instruction provided by the teacher,
- The most critical factor impacting student achievement at the building level is the principal's leadership,
- Assessment is an integral part of the instructional process.

Following the research based on the characteristics of high performing schools (Comer) Reach Academy, will:

- Use the state standards extensively to design curriculum and instructions, assess student work, and evaluate teachers.
- Increase instructional time in reading and math in order to help students meet standards
- Focus its efforts to involve parents on helping students meet standards.

*e. Describe the school calendar and hours of operation. Provide the calendar for the first year of school operation.*

REACH Academy will have an extended school year. Teachers will begin August 17, 2010. Students will begin August 24, 2010. The last teacher day is June 18, 2011 and the last student day is June 17, 2011. Teachers will work 196 days and students will attend school 186 days. Board Meetings will be held once a month on Mondays. Teachers will have professional development days. The students will attend school from 7:45 am until 3:30 pm.

REACH ACADEMY	DRAFT CALENDAR	Teacher Days	Pupil Days
<b>AUGUST</b>		10	6
8/03/2010	Board Meeting		
8/17/2010	First Teacher Day- Orientation		
8/18/2010	In-service Day – Math		
8/19/2010	In-service Day – Reading		
8/20/2010	In-service Day – Reading First		
8/25/2010	In-service Day – Writing		
8/26/2010	In-service Day – Sci. and SS		
8/24/2010	First Student Day		
<b>SEPTEMBER</b>		20	20
9/14/2010	Board meeting		
9/4- 9/7/2010	Labor Day School Closed		
<b>OCTOBER</b>		21	21
10/02/2010	Interim Reports		
10/05/2010	Board Meeting		
10/09/2010	School Closed - State In-service		
10/18-19/2010	DSTP Science		
10/21-22/2010	DSTP Social Studies		
10/20,25-27/2010	DSTP Science & Social Studies Make- up		
10/26/2010	Marking Period Ends		
<b>NOVEMBER</b>		19	18
11/02/2010	Board Meeting		
11/11/2010	Veterans' Day – School and Office Closed		
11/23/2010	School Closed – Parent Conferences		
11/26-27/2010	School /Office Closed - Thanksgiving		
11/30/2010	School Reopens		
<b>DECEMBER</b>		16	16
12/07/2010	Board Meeting		
12/23/2010	Winter Break Begins School/Office Closed		
<b>JANUARY</b>		19	19
1/04/2011	School and Office Reopens		
1/07/2011	Interim reports		
1/09/2011	Board Meeting		
1/15/2011	Martin Luther King – School/Office Closed		
1/19/2011	End of Second Marking Period		
<b>FEBRUARY</b>		19	17
2/01/2011	Board Meeting		
2/11/2011	School Closed – Staff Development		
2/12/2011	School Closed – Parent Conferences		
2/15/2011	School/Office Closed , President's Day		
<b>MARCH</b>		23	23
03/01/2011	Interim Reports		
3/01/2011	Board Meeting		
3/ 9-10/2011	DSTP Math		
3/14-15/2011	DSTP Reading		
3/17-18/2011	DSTP Writing		
3/11,16,21-24/2011	DSTP Make-ups		
3/26/2010	Third Marking Period Ends		
<b>APRIL</b>		16	16
4/01/2011	Report Cards Issued		
4/02/2011	School/Office Closed-Good Friday		
4/5-9/2011	School/Office Closed-Spring Break		
4/12/2011	Board Meeting		



<b>MAY</b>		19	18
5/03/2011	Board Meeting		
5/21/2001	Interim Reports		
5/27/2011	School Closed-Parent Teacher Conf.		
5/28/2011	School/Office Closed		
5/31/2011	School/Office Closed-Memorial Day		
<b>JUNE</b>		14	13
6/17/2011	Student Last Day/Report Cards Issued		
6/19/2011	Last teacher day		
	<b>Total School Days</b>	196	186

*f. Describe any other features of the school's educational plan (including special materials or focus on technology) that will aid the reviewers in understanding the unique nature of the school.*

The school has several elements that we believe will give us the ability to provide an exceptional and outstanding educational experience.

- **LEARNING STYLE ASSESSMENT**

We will assess each student to determine learning style and once ascertained they will be introduced to elective subjects and activities associated with their natural strengths and talents. These elective subjects will be taught in such a way as to correspond to the identified learning styles. To maximize successes we will also introduce subjects that will move a child in the direction of reaching their specified career or professional goal. Further, regardless of their age it is important to introduce and explain to each student, in a way that is appropriate to their maturity and understanding, the educational process. It is also essential to begin helping them to set goals and to have them understand that their active participation is important to reach any objective. We will utilize assessment tools such as Colin Rose's *Accelerated Learning* to determine the appropriate learning styles. All teachers will be trained on how to interpret and use results.

- **SINGLE GENDER CLASSES**

A growing pool of evidence that indicates children benefit from single gender classes. There is a trend in education toward the expansion of same gender classrooms. According to the New York Times, article 'Federal Rules Back Single-Sex Public Education'. The administration is giving public school districts broad new latitude to expand the number of single-sex classes, and even schools, in what is widely considered the most significant policy change on the issue since a landmark federal law barring sex discrimination in education more than 30 years ago.

Two years in the making, the new rules, announced by the Education Department, will allow districts to create single-sex schools and classes as long as enrollment is voluntary. We will compare our students' assessments against students in Delaware using the same curriculum to further evaluate this single gender classroom practice/strategy.

There is valid statistical data that demonstrates that same gender education has significant advantages.

- **LEADERSHIP AND NORMATIVE BEHAVIOR INSTRUCTION**

Good deportment, etiquette, grooming and related issues are elements of successful students. Every student will be given instruction in this area; and will receive leadership training

- **SATURDAY FAMILY ENRICHMENT AND ACCELERATED LEARNING PROGRAMS.**

We will offer this as an optional program through a partnership with an appropriate agency. This is designed to facilitate parent participation and enhance student success in academics, character development, civic responsibility, and positive personal growth. It is also our intent to work with the advanced placement program of the Department of Education to offer additional opportunities to our students.

- **MENTORS**

Each student will have an adult or student mentor assigned. The adult, will be a school staff member (but not a direct teacher of the student) this individual will work as a 'buddy' to the child and advocate on their behalf; and provide assistance to the family, on issues that affect school success. Student mentors will be upper classmates.

- **EXTENDED -DAY LEARNING OPPORTUNITIES**

Our goal is to maximize intellectual growth and to address; and, where possible, eliminate all impediments to a positive learning experience. Numerous clubs and supplemental educational programs will be available such as before and afterschool programs offered by the Boys and Girls Club.

- **LIFELONG SPONSORSHIP**

Our programs will not end at graduation. As an alumnus, every student will be able to have our assistance in any educational matter. We will work as an advocate or provide information on resources to help students reach their educational goals.

- **MULTI-MEDIA TECHNOLOGY**

Our school will heavily emphasize technology as an interactive tool. Our goal is to enable students to achieve high levels of competence in the use of technology based on the Delaware State Standards as well as global best practices. Our students will 'Reach' for their highest potential in the area of technology. We will plan to utilize interactive language skills software, robotics, and computer and Internet technology to enrich the students' learning experiences.

- **PARALLEL INSTRUCTION**

As an additional tool to enhance student success, it is our intent to provide parallel instruction of our curriculum to the parents and guardians of our students at the Adult Center in our community. This additional resource will help parents to help their children with material that they may not have mastered. This assistance will not have a cost to our program and we believe it will have major impact on student confidence, test scores and overall achievement.

***g. Describe the teacher/student ratio of the school.***

A student/teacher ratio of 20/1 will be our goal. It is anticipated that up to 15% of the student body will be eligible for special education services and the student teacher ratio will be based on state guidelines.

***h. Describe the professional development activities/opportunities that will be made available to teachers and other staff.***

We will provide ongoing in-house professional development activities and opportunities. We will also allow teachers to participate in State teacher developmental training, utilizing the expertise of the Department of Education. Additionally, we will work with other charter schools within the network to make training available to our staff. Our teachers will be required to develop a personal development plan for each year and upon approval, the school will work with teachers to help them meet their developmental goals. Because success for all is the element that will separate us from other educational programs, it is a mandatory for teachers and administrators to be abreast of leading edge technology and the most effective learning tools available to enhance the educational environment for each student. Further, the staff will be encouraged to make referrals of other learning opportunities that would influence student success and enhance staff performance.

## 7. Students with Special Needs

*The application must include the plan for each of the following:*

- a. *Ensuring that the school will be in full compliance with current federal and state statutes relating to the education of students with disabilities, including but not limited to: evaluation, re-evaluation, accommodations, and having certified special education teachers prior to the admission of students. The plan must provide for a free appropriate public education to students with disabilities and include a continuum of educational placements for students with disabilities.*

The needs of special education students will be met in accordance with federal and state laws and regulations, including the IDEA, Section 504 of the Rehabilitation Act of 1973, Title II of the Americans with Disabilities Act of 1990, and other relevant State and federal regulations/legislation. Students with disabilities will be served in inclusive settings based on the RTI model.

### **FAPE**

It is our goal to provide a free and appropriate public education to each qualified student with a disability. Therefore, it is our intent to ensure that students with a disability are identified, evaluated, and provided with appropriate educational services; and that the due process rights of these students and their parents will be protected.

### **STAFF**

The school will hire at least one teacher who has special education certification prior to the admission of students. Additional certified special education teachers will be hired based on special needs. This teacher's primary responsibilities as Special Education Coordinator/Educational Diagnostician are not limited to, but will include:

- Oversight for Child Find duties and other special services for exceptional students in compliance with the Delaware Administrative Manual for Services for Exceptional Students (AMSES).
- Assisting in the retention of qualified and/or licensed personnel to compose the school's multidisciplinary team to conduct pre-referral and special education assessments;
- Ensuring that all services are provided in accordance with each student's IEP in an efficient and effective manner including participating on each IEP team; determining if entering students have IEPs; ensuring that any required reevaluations are performed; and ensuring that all required special education and related services are being provided and that all IEPs are current and appropriate;
- Ensuring that all special education reporting requirements are satisfied;
- Training instructional staff on methods for educating students with disabilities;

- Informing staff of all FERPA requirements as they relate to student record privacy;
- Attending training and technical assistance seminars regarding the education of special education students as is required by the Department of Education; and
- Retain all data in a confidential manner, as described below and prepare such reports in order to permit the charter school and the Department of Education to comply with federal law and regulations.

We will adopt and maintain standards consistent with state-approved or state-recognized certifications or licensing requirements to ensure that personnel necessary to carry out state and federal special education requirements are appropriately and adequately prepared and trained. The school will continue to hire staff as needed to meet its increasing special education needs as the school expands over the first five years and as the ever-changing needs of the school's special education student population evolve. Professional development and training regarding the education of special education students will include, at a minimum, information on the referral process, the development of the IEP, implementation of a student's IEP, evaluation of a student's progress towards meeting IEP goals, reporting requirements and discipline of students with disabilities. The school may permit the special education coordinator to take on additional administrative duties to the extent that they do not interfere with the coordinator's responsibilities to ensure the school's compliance with the IDEA, section 504 of the Rehabilitation Act of 1974 and Title II of the Americans with Disabilities Act of 1990.

### **Enrollment Process**

The REACH ACADEMY FOR GIRLS will have an open enrollment process that will encourage any student to apply and a lottery system will be used. We estimate that up to 15% of the student body will be composed of special needs students. Once admitted, staff will obtain parent permission for release of the student's IEP, Evaluation Summary Report, etc. from the current school of enrollment. Staff will review the materials to ensure completeness of documentation, and determine within 30 days if a new IEP team meeting is needed either to update information or confirm and insure that services will be available. REACH will be employing staff that are Delaware certified in special education. Thus, a Free Appropriate Public Education (FAPE) will be available based upon students being appropriately evaluated, and services being provided by qualified staff according to individual student IEPs. For each student with a disability, the educational program will be provided in accordance with the DOE Administrative Manual; and the Student Code of Conduct.

***b. Complying with Section 504 of the Rehabilitation Act of 1973 and with the Americans with Disabilities Act of 1990.***

The REACH ACADEMY FOR GIRLS has established a non-discrimination policy, which states that no person shall be subjected to discrimination in educational programs, services, or activities based on race, national origin, gender, age, or disability in accordance with state and federal laws. This policy is contained in the Student Code of Conduct

It is the policy of the REACH ACADEMY FOR GIRLS REACH to provide a free and appropriate public education to each qualified student with a disability, to ensure that each student with disability as defined by Section 504 is identified, evaluated, and provided with appropriate accommodations so that they may benefit from educational services.

***c. Complying with Title VI and VII of the Civil Rights Act of 1964.***

The REACH ACADEMY FOR GIRLS has established a non-discrimination policy that no person shall be subjected to discrimination in educational programs, services, or activities based on race, national origin, gender, age, or disability in accordance with State and federal laws. This policy is contained in the Student Code of Conduct.

***d. Complying with Title IX of the Education amendments of 1972.***

See Item c. above.

***e. Having certified special education teacher(s) available for students with disabilities.***

It is the intent of the REACH ACADEMY FOR GIRLS to employ Delaware certified special education teachers. This staff will be involved in all areas of the student identification, evaluation, and placement process including the writing and delivering of services per student IEPs and IIP's.

## 8. Economic Viability

- a. *List the staff positions and indicate the full-time equivalence for each position for the first four years of school operation. Include position descriptions for each job title.*

Principal - This individual will have overall management of the school and be responsible for providing academic leadership and assessment for the school. The principal will also ensure compliance with school policy and DOE regulations. (Full time)

Dean of Students - Formulates and develops student personnel policies and student support counsels and advises students on matters pertaining educational objectives. Handles student attendance, student misconduct, and disciplinary action to ensure students conform to school policies. (Full time)

The Business Manager - Shall be responsible for the school's business and financial functions, food service, transportation, purchasing programs, payroll and procurement programs, provide assistance with personnel functions, and other non-instructional duties. (Full time)

Teacher(s) - Will provide appropriate instruction to all students in the areas of academics and deportment. They will also help to develop appropriate strategies to ensure student success. (Full time)

Nurse - The nurse will oversee the programs, procedures and records that affect each student's mental, physical, and emotional needs. they will also administer mediations and handle all first aid needs. Further, they will also ensure compliance with all DOE regulations. They will also develop preventive programs and activities. (Full time)

Clerical - These staff members will supply office support and will have duties that include; maintaining school records, responding to inquires and request, making copies, schedules, and other customary office duties. (Full time)

Custodian - The duties will include the monitoring and maintaining of the entire school complex to ensure it is clean and appropriate for use. This will include cleaning, moving equipment, and overall maintenance for the school. (Full time)

- b. *List all positions NOT employed by the board of directors. Where there is intent to hold a contract, provide a contract or template of intended contractual relationships.*

There are currently no plans to have any positions that are not employed by the Board. When it is necessary to enter into a contractual relationship with a vendor, a template of such contracts is in appendix-J.

- c. Describe the plan for facilities to accommodate all the students for the total enrollment for the initial four years of the charter.*

We have met with a committee from St. John Cathedral. St John Cathedral is located in Wilmington on Concord Avenue. This committee has decided to lease their facility to the REACH ACADEMY FOR GIRLS. Their facility is large enough for our enrollment and has three acres of outdoor campus included with the four buildings that we will be leasing. The space also includes a commercial kitchen, library, classrooms and office space. The site is a prime location and a historic area at the intersection of Concord Avenue and Market Street in downtown Wilmington. It will accommodate our total enrollment.

- d. Identify where the school will be located (include county location and any other location specifics). Describe the site and how it will be suitable for the proposed school. Indicate whether the site will be purchased or leased. Identify the date by which the school's board of directors will have direct control of the site either through a signed lease agreement or a signed purchase agreement.*

The school will be held on property, which belongs to the St. John Cathedral Church that is located in Wilmington on Concord Ave. and Markets Streets in New Castle County. The church has vacant buildings and an educational wing for the use of the school. In the educational wing, 11 classrooms will require very little renovation to accommodate our students. Behind the church, there are four additional buildings. One is the Debman House, which has classrooms and meeting room space. It is currently being used as a pre-K program for the community. The other three buildings we plan to renovate in later years of operation. Surveys from families and community groups in the area indicated that they would like to have an all girl's school on this property. The site will be in control of REACH ACADEMY FOR GIRLS in the spring of 2009. (Appendix F)

- e. Describe how the facility is in full compliance with all applicable building codes for public schools and is accessible for individuals with disabilities. Describe any renovations of the facility and provide a schedule for that renovation.*

We have had members from DOE to our the facility to recommend additional improvements for the building to accommodate all students and staff. In addition, inspectors from the city of Wilmington and the Wilmington Fire Marshall toured the building along with engineers from our leaser. The facilities do not have any violations or compliance issues. It has handicap accessible ramps and entrances. There is also an elevator to assist students who need access to our second floor facilities. There are no major renovations planned at this time.



- f. Identify the amount and source of funds that will be needed to acquire (purchase or lease) the facilities and ready them for school opening. Describe the plan for obtaining these funds.*

We have arranged to acquire the school facilities for an annual rental of \$350,000. Our first full monthly payment will begin on July 2010. The space we will be using was previously a school so the renovations are expected to be minimal and will be paid for from our federal start up monies. Funds to pay the lease will come from local funding.

- g. Identify who will own the school facilities. In the event that the school closes or (if applicable) the management agreement with any contractor terminates, describe what will become of the facilities and any debt owed on those facilities.*

Since we will be leasing our facility, ownership will be retained by the leaseholder, The Cathedral Church of St. John. If the school closes, the property will be vacated, the lease will be terminated, and no further expense will be incurred.

***NOTE: 14 Delaware Code, Section 511 (1) states that all applications for a charter shall contain an affirmative representation by the applicant that, no later than June 15 immediately preceding the authorized opening date of the school, the applicant shall secure a Certificate of Occupancy, either temporary or final, for the premises in which the school is to be located; provided that any temporary Certificate of Occupancy must permit occupancy at the premises by school staff and students for school purposes. If the charter is approved and the charter holder shall subsequently fail to obtain the necessary Certificate of Occupancy as required by this section, the opening of the school shall be delayed by one year from the date previously authorized by the approving authority and the charter shall be placed on probation subject to the terms and conditions imposed by the Department of Education with the consent of the State Board of Education. No waivers are available for this requirement.***

- h. Describe how students will be transported to the school. Provide intended contract language for the transportation methods chosen (whether the school will provide its own transportation, contract out for transportation, request that a district provide transportation, or a combination thereof).*

The REACH ACADEMY FOR GIRLS will use a public bid process to contract a bus company for all transportation services. The Department of Education will provide funds to the school for each transported student. The level of funds will be equal to 75% of the average transportation cost per student allocated to the vocational school district in which the charter school is located. The Department of Education will reimburse the REACH ACADEMY for the actual bid costs, not to exceed the funding level indicated above. The contractor shall obtain the same level of collision and liability insurance as required by contractors on regular public school routes. REACH ACADEMY transportation contracts will identify the buses to be used (bus #, model, year, license and VIN #) and will be submitted to the DOE Transportation Supervisor by August 1 each year.

If parents transport their child, the school will need a parent's statement waiving the school's transportation. Parents may request that the school provide transportation later.

- i. *Describe how students who reside outside the district in which the school will be located will be transported to the school.*

Bus routes and pickup locations for students for all students including those who reside outside of our district will be establish in consultation with our transportation vendor.

- j. *Describe how special needs students will be transported if specialized transportation is required by the IEP.*

If specialized transportation is needed it will be provided consistent with the directives of the IEP; and DOE regulations.

- k. *Provide the plan for oversight of school transportation operations, e.g., route planning, bus stop selection, drivers/aides, coordination with contractors if used, school bus discipline.*

The REACH ACADEMY FOR GIRLS will have a full time business manager that will have as one of their responsibilities the direct oversight of ensuring compliance of all third party vendors. This will include our transportation services. This individual will make certain all elements of the contract are honored. The transportation company will be aware of our standards for services and their staff, including drivers and aides. School bus behaviors are outlined in the student code of conduct (Appendix D) and will be given to the provider. A condition of the contract will include the acceptance of the code.

- l. *Describe the plan for providing meals to students, including students eligible for free and reduced lunch. If the school participates in the National School Lunch/Breakfast programs and it intends to contract for meals, identify the contractor and describe the services to be provided. List the estimated annual costs per student for food services.*

REACH ACADEMY FOR GIRLS will participate in the National School Lunch/Breakfast programs. Meals will be provided to all students, including those eligible for free and reduced meals. The Board will ensure that all meals are consistent with state and federal guidelines through our cafeteria manager who will work closely with the DOE manager of food programs to ensure full compliance. The current plans call for lunch and breakfast. The estimated annual cost per student is \$339 per year.

- m. *Describe how the school will comply with the requirements of the Federal Free and Reduced Lunch Program for eligible students, if the school participates in the program.*

The REACH ACADEMY FOR GIRLS will comply with all requirements of the free and reduced lunch program. Lunch applications will be sent to families as part of the application process.

*n. List in detail the administrative tasks that will be undertaken between approval of the charter and school opening. Describe the tasks, how they will be accomplished, who will accomplish them, and the timetable by which they will be accomplished.*

DATES	ACTIVITY	RESPONSIBILITY	PROJECTED COMPLETION
June 2009	Website development	Marketing committee	June 2009
	Recruit business manager	H R committee	September 2009
	Marketing materials	Marketing committee	September 2009
	Develop databases	Marketing committee	September 2009
	Complete admission and enrollment documents	Board	On going activity
September 2009	Recruit Students	Total board	On going activity
	Town meetings	Total board	On going activity
	Hire school director	Human resources committee	October 2009
December 2009	Building renovations	Building committee	July 2010
January 2010	Recruitment of teachers	Human resources committee	Ongoing activity
	RFP's transportation and food services	Director/Business manager	March 2010
	Begin training on DFMS and other DOE systems	Director/Business manager	Ongoing activity
	Develop technology plan	Technology committee	April 2010
	Order academic materials	Principal	
March 2010	Order furniture and classroom materials	Principal	June 2010
	Ensure technology and appropriate resources are in place	Technology committee	April 2010
June 2010	Staff training and finalizing school needs	Principal	August 2010

- o. *List each contract necessary for the school to open and the specific dates on which those contracts will be finalized and signed. Contracts include: equipment, bus and food services, related services such as speech therapy or occupational therapy for special education, leases of real and personal property, the purchase of real property, the construction and/or renovation to real property, and insurance. **THESE CONTRACT AMOUNTS MUST ALSO BE ITEMIZED IN THE BUDGET SHEETS.***

The contracts that will be necessary for the school to operate are listed below and have been included as expenses in our budget estimates. they are included in appendix-H.

Building lease will be finalized and signed by March 2010  
Business services will be finalized and signed by May 2010  
Transportation services will be finalized and signed by June 2010  
Food Services will be finalized and signed by July 2010

Any other contracts that become necessary will be finalized and signed at least three months before the opening of school.

*NOTE: Contracts for bus and food services are required by Regulation 275, Subsection 4.4.4 to be in place by August 1 of the year in which the school proposes to open and by August 1<sup>st</sup> of each year thereafter. Contracts for the lease or purchase of real property, and/or the construction and/or the renovation of improvements to real property must be in place sufficiently far in advance so that the applicant might obtain any necessary certificate of occupancy for the school premises no later than June 15<sup>th</sup> of the year in which the school proposes to open.*

*The application must include a complete and balanced budget for the proposed school in the approved format (see attached budget sheets) for the planning year and the first four years of school operation. **THE METHOD BY WHICH AMOUNTS ARE CALCULATED MUST ALSO BE INCLUDED.***

*NOTE: State and local revenue estimates may be obtained from Ms. Leah Jenkins, Education Associate for School Accounts at the Delaware Department of Education, who can be reached at (302) 735-4040. Estimates for federal program revenues may be obtained from Mrs. Tammy Korosec, Education Associate for Federal Accounts, who can be reached at (302) 735-4040. Information about the Federal Charter School Support Program startup funds may be obtained from Babette Sutton, Charter Schools Office, who can be reached at (302) 735-4020. All financial estimate requests must be received on or before November 15<sup>th</sup>. Estimates for state, local and federal program revenues will be based on the assumptions which the applicant makes regarding the numbers of students anticipated at each grade, the numbers of students anticipated from various districts, the anticipated special education classifications of enrolling students, and the qualifications of teachers hired by the school. These revenue estimates must be viewed with caution since the assumptions upon which the applicant may have based them may change once students actually enroll and staff is hired.*

*The applicant must attach as an appendix, a copy of the original budget revenue estimate from the Department of Education to verify the figures on which the submitted budget is based.*

- p. List all start-up costs projected for the twelve-month period prior to school opening. List the source(s) of funds to cover these costs and include details on amounts provided by each source.*

During our planning year, minimum amounts of expenses are projected. They have been itemized in our budget; and will all be covered by federal start up funds.

- q. List other intended sources of revenue in addition to the state and local funds. Should loans be included, list the source and terms of the intended loan(s). Should fundraising be included, explain activities in detail to also include collection and deposit methods. Describe the process by which funds will be deposited into the school's state account. If a state account is not used, describe where the funds will be deposited to ensure that all school funds are available for audit by the State Auditor's Office upon request.*

They are currently no fund raising activities planned. If any fundraising activities are initiated it will be done to enhance school programs. Any funds that are received will be deposited into the state's school account only.

- r. Describe the school's intended contingency finance plan if enrollment falls below the projections as presented in this application. Include details of cost determination. List the minimum number of students the school can enroll each year to remain economically viable.*

To be financially viable we can operate with at least 85% of the projected student body. In year one this would be 214 students, year two 287, in the third year 367, and in year four our minimum number would be 367 students. Should enrollment fall below projections it will be necessary to make appropriate staff reductions based on student teacher ratio criteria this is 20/1. Other variable costs such as transportation, supplies, and equipment will be reduced based on the actual number of students enrolled to ensure the operation of the school.

- s. Describe the school's intent concerning contracting with a management company or becoming a party to a "partnership agreement". If the school intends to enter such a contract or partnership agreement, provide details of the terms of the contract and/or partnership agreement to include management and or partnership fees and other ancillary services.*

A management company will not manage the school. Internal staff will be responsible for the school's operation under the direction of the Board.

- t. Describe the source and disposition of remaining funds at each year's end.*

The school will follow state and federal law. Any public funds that are unspent (state and local monies) at the end of the fiscal year will be carried over to the next school year. Federal dollars will be returned as required.

**9. Administrative and Financial Operations**

- a. *Provide the plan for managing the financial operations of the school in accordance with the State Budget and Accounting Manual and Title 29, Chapter 69 (in the areas of accounting, payroll, purchasing, compensation, retirement, and benefits management). Specify which individuals will have direct responsibility in each of these operations to also include internal controls for budgeting and financial management. Additional website references: [www.state.de.us/budget/accounting-manual/account-manual.shtml](http://www.state.de.us/budget/accounting-manual/account-manual.shtml)***

Select board members (Our treasurer, chair and vice chair) have been introduced, by way of meetings with the state's accounting department to the DFMS and PHRST systems. It has been explained to the board; and it is our intent to process all our accounting and payroll through this system. A business manager will be hired, he/she and the business staff will be thoroughly trained. The school, through the financial committee and its certified public accountants will ensure that the proper controls and procedures are in place.

- b. *Describe the roles and responsibilities of the board of directors including how the board of directors will ensure oversight of the school.***

The Board's duties are outlined in our by laws (Appendix- B). They will govern and have complete oversight for the operation of the school. In addition to approving budgets and reviewing the finances, board members will hire staff, develop policy, and ensuring compliance with state and federal regulations. In addition, all board members will serve on at least one of the following committees.

- i. Building
- ii. Finance
- iii. Human resources
- iv. Marketing
- v. Educational Programs
- vi. Technology

Each board member will also be made aware of the state assurances for board members that are a part of this application; and will sign a statement agreeing to support them.

- c. *Describe how new board members will be recruited and prepared to fulfill their responsibilities.***

New board members will be recruited in accordance with our by-laws. At all times there will be a representative from the facility, school parents, and community on the board. All board members will receive initial training and training on a semi-annually basis thereafter. Training will be in conjunction with the Delaware School Board Association.

- d. Describe the internal form of management to be implemented at the school, including any plans to contract with an outside group to manage any portion of the educational, administrative, and/or financial operations of the school.**

The REACH ACADEMY FOR GIRLS will have a management style of distributive leadership. The principal will assume overall responsibility for operations and the Board will govern the school. The school will have shared leadership with all team leaders.

- e. Describe how teachers and parents will be involved in decision-making at the school.**

The policy of the REACH ACADEMY FOR GIRLS will be to involve teachers and parents in all areas of the school's educational program and other areas of the school's operation where it is appropriate. The board will have parents and teachers as a part of the governing body. Further, teachers will be encouraged to meet regularly with leadership to recommend strategies and procedures that could be implemented to improve student and school success. Parent involvement is a major element of our school program. Parents and teachers will be members of the school's School Improvement Committee. The school will also join the state parent teachers association (PTA) thereby having access for our parents and teachers to the resources of a national advocacy organization. Additionally, all board meetings will be open to the public, and advertised to encourage community and parent participation.

- f. List the criteria and timeline to be used in the hiring of teachers, administrators, and other school staff.**

The hiring of school staff will begin in December 2009. The recruitment of qualified teachers will be an ongoing activity (See the response to question 8-n).

- g. Describe how the school will recruit Delaware certified teachers. If the school hires any non-certified teachers describe how the school will meet the teacher certification requirements of the Delaware charter law. Describe the procedures that will be used to ensure that any non-certified teachers that are hired are participating in an alternative certification program, if available.**

The REACH ACADEMY FOR GIRLS is planning to hire certified teachers according to the No Child Left Behind criteria. When certified teachers are not available, the school will work with, ARTC (alternative routes to certification.). If individuals are hired for instructional positions exceptions might be considered if the individual has significant education, business and or field related experience; and the individual is planning to obtain alternative certification within a reasonable amount of time as determined by the Department of Education. (An example might be an individual that has a MS degree in chemistry, is employed as a chemist, and is looking to change fields and we have been unable to find a certified science teacher). The primary method to recruit teachers will be the newspaper and online advertising and the state employment system. Other sources will include universities/colleges of education.

- h. Describe the human resource policies governing: salaries, contracts, hiring, and dismissal that will be in place for all positions at the school.***

Employees of the REACH ACADEMY FOR GIRLS will be contracted and salaried in accordance with the state allocated Division 1 unit counts. All contracted vendors and applicants for employment with The REACH ACADEMY FOR GIRLS as well as those who intend to provide services to the School shall be required to submit employment applications. Teachers and other staff who work at The REACH Academy shall be provided health insurance, retirement benefits, and liability insurance in accordance with their contractual employment agreement. All prospective employees who have direct, ongoing contact with the children of The REACH ACADEMY for GIRLS within the scope of their employment, or their service contract, as well as employees of contractors or sub-contractors, who have direct, ongoing contact with children within the scope of their employment, shall be subject to state and local criminal background checks. In the event that The REACH ACADEMY should have good cause to terminate the employment of any teacher, administrator or other staff personnel, with the exception of those teachers employed as substitutes or employed temporarily to replace professional personnel on leave of absence, a written notice shall be given to the employee indicating the intention to terminate.

Such written notice shall state the reasons for the termination, and offer an option for the employee to submit a written appeal for presentation to the School's Board of Directors for the purpose of considering the reason(s) for termination and attempting to resolve any matter in dispute.

- i. Describe how the school will incorporate the Delaware Performance Appraisal System into its teachers and staff evaluations.***

The REACH ACADEMY FOR GIRLS will annually evaluate all staff in compliance with the Delaware Performance Appraisal System II. All staff will be made aware of this policy at initial hiring and will be trained as required. Each staff member will also be given a copy of the school's employee manual (to be developed).

- j. Describe how the school will be held accountable to the parents of children at the school.***

The REACH ACADEMY FOR GIRLS school principal shall review the school's performance no less than once annually. As part of the overall review process, the principal shall review the school's performance, and develop an accountability plan, as well as a methodology for gauging the progress of the School in achieving its educational mission and goals. The performance review shall include methods for holding The REACH ACADEMY accountable for improvement in student performance as measured by; results of assessments, including the number and percentage of students meeting state academic standards; student attendance rates; as well as student expulsion, drop out, promotion and graduation rates. Such findings shall be presented to the established parent leadership organization with the opportunity to engage in open discussion with regard to the overall findings. The school will also help to establish a parent teachers organization and a Title 1 parent group.



- k. *If the board of directors is contracting a portion of the operation of the school to an outside group, identify the group, describe the relationship between the group and the board of directors, and list the services the outside group will be providing. A copy of the management agreement between the board of directors and that group must be included with the application. The management agreement must be consistent with the requirements of 14 Delaware Code, Chapter 5.*

The Board of directors will be exclusively responsible for the operation of the school.

- l. *If an outside group will be used to manage a portion of the school's educational, administrative and/or financial operations, the applicant must also provide:*
- i. *Verification the outside group is authorized to do business in the State of Delaware.*
  - ii. *A complete list of all other schools (regardless of location) with which the outside group has contracted and the locations of those schools. The list must include all schools with which the outside group contracted but is no longer managing.*
  - iii. *A summary of student performance on the appropriate state assessment of each school the outside group has managed.*
  - iv. *A complete list of all past and any pending litigation against that group or submit a statement that there has been none and that none is pending.*

The operation of the school will not be done by any outside contractor.

**Insurance**

*Describe the types and limits of insurance coverage that the school plans to obtain and when it plans to have them in effect. If the school is contracting with an outside company to manage the school, the application must include a description of the insurance for the school and the board of directors, including the source of funds to purchase the insurance. The proposed costs for the coverage must be reflected in the budget worksheets. The applicant should contact the Insurance Coverage Office at (302) 739-3651 for further information on liability protection for public schools in Delaware.*

As soon as the charter is approved, THE REACH ACADEMY FOR GIRLS will obtain the following coverage:

Directors and Officers Insurance	One million dollars
Errors and Omissions Insurance	One million dollars
General Liability Insurance	One million dollars

Property Insurance for one million dollars will be in place on or before the date that the lease is signed.

The premiums have been budgeted and are included as an expense. Payment will be made by way of the school's revenue. Copies of the policies will be sent to the department of education. THE REACH ACADEMY FOR GIRLS has been working with the insurance broker, Insurance Associates Incorporated located in Newark, Delaware to provide the insurance needs for the REACH ACADEMY FOR GIRLS.

## 11. Student Discipline and Attendance

*The application must include a draft "Students Rights and Responsibilities Manual" that includes the school rules and guidelines governing student behavior. The manual must describe student rights and responsibilities and the plan the school will follow to discipline students.*

- a. Describe how the manual will be distributed to parents and students prior to students applying for enrollment at the school.*

After the student enrolls, the parent will be given the Student Code of Conduct/Parent Handbook. Students and their families will sign a document demonstrating that they have read the document and agree to uphold their responsibilities outlined in the Student Code of Conduct.

- b. Describe how discipline will be handled with special education students. Describe how the school will report inappropriate behavior to affected parents, the Department, and when necessary, to law enforcement agencies.*

An instructional support team will be established. This team will consist of teachers, the nurse, counselor, principal, school psychologist and the special education teacher (IST). The team will meet as required. They will follow the REACH ACADEMY student code of conduct guidelines and the DOE Administrative Manual for Services for Exceptional Students. Our response to intervention (RTI) will be implemented first. The IST team will decide the best plan of action to modify the behavior of the student. Parents will be notified of the meetings by a team member three to five days prior to the meeting. If the situation requires Department notification, an administrator will notify the Department in a timely manner on the appropriate forms. In a situation where the police have to be involved, an administrator will call the police and fill out the necessary paperwork as well as contact all parents of students involved. All information will be recorded in E-school Plus.

- c. Describe the plan the school will follow to ensure compliance with 14 DE Code, Section 4112 regarding the reporting of school crimes*

The Student Code of Conduct will be given to parents/families, students and related personnel. The Dean of students will maintain written records of infractions of the Code. These records will contain the outcome of the incident and identify those involved as well as witnesses. In compliance with Del. C., Title 14, Section 4112 REACH ACADEMY will report to the Department of Education certain serious offenses committed by students within five days, as well as mandatory police notification as well as enter the offense in E-School Plus.

At the time of hiring and at the beginning of each school year, each employee will be advised of his/her duty to report school crimes and the penalty for their failure to report.

- d. *Describe the attendance policies of the school. What level of attendance will be required of the students? What actions will be taken to ensure that students meet those levels of attendance? How will the attendance policies be distributed to each student at the beginning of each year?*

Attendance is crucial when trying to successfully complete benchmarks in early education. We believe that during elementary school the foundation of the students' academic blueprint begins. It is essential that administration quickly identify students with potential attendance problems because we will have to intervene immediately. We will not allow our students foundations to be interrupted. The maximum number of days a student can be absent without penalty or retention is 10% of the school year. The policy regarding school attendance is outline in the student code of conduct and will be distributed to all students and families upon acceptance into the Academy. It will also be available online. Additionally this policy will be reviewed in our open house and the receipt of the code will be acknowledge by a receipt that signed by the legal guardian a copy of that receipt retained in the student's records.

With the help of the staff including the nurse, the dean of students, and our counselor, we will design programs to help our families understand the importance of regular attendance.

## 12. Health and Safety

- a. *Describe the procedures that will be implemented to ensure the health and safety of the school's student, staff, and guests. List the staff (e.g.) nurse that will be hired or contracted to ensure that these responsibilities will be handled in a satisfactory manner.*

The Department of Education issued the Nursing Technical Assistance Manual under which the nurse will be required to use to operate in our school. He/she will be a registered nurse.

According to Del. C., Title 14, Section 131, a person in charge of a school shall not permit a child to enter into school without acceptable evidence of immunization. The parent or legal guardian shall be notified of this requirement in writing. Within 14 calendar days of the notice, evidence must be presented that the basic series of immunizations has been initiated or completed. A child may be admitted conditionally once the schedule of immunizations has been initiated. If the student fails to complete the series of required immunizations, the parent or guardian will be notified that the child will be excluded. Medical and religious exemptions are allowed by law. Conditions for exemption from the immunization requirement are addressed in Del. C., Title 14, and Section 131.

### Requirements and Procedures

#### Health Services

Provisions must be made to assure the health and safety of all students. Health assessments and interventions can only be made by a nurse with a minimum licensure level of R.N. (registered nurse). Each student shall provide documentation of a current physical exam in order for school to provide adequate care and supervision.

#### Administration of Medications

A registered nurse (R.N.) with Delaware licensure shall be responsible for the administration and supervision of medication for students. While on a field trip, staff may assist a student with self administration of a medication provided that the staff member has received the required DOE training from an approved R.N. trainer and all regulations established by the Board of Nursing are followed [24 Del. C. 1921 (a)(16)].

#### Reporting Cases of Child Abuse or Neglect

Del. C., Title 16, Chapter 9 requires that suspected cases of child abuse or neglect be reported to the Division of Family Services (DFS) at 1-800-292-9582. The staff will be trained annually by DSCYF on appropriate procedures. The Department of Education; the Department of Services for Children, Youth, and Their Families; and the nineteen local school districts have signed a Memorandum of Agreement outlining the roles and responsibilities of child abuse reporting.

#### Related Information

1) A policy for providing education for students with HIV infection was approved by the State Board of Education in December 1985. This document is entitled Regulations of the Department of Education, February 1999.

2) Schools shall ensure that policies regarding immunizations, guardianship and birth certificates do not create barriers to the school enrollment of homeless children and youth. Schools shall assist homeless children and youth in meeting these requirements.

3) Delaware schools and school districts are required to have a policy, which prohibits smoking and the use, dispensing, or selling of tobacco products by students in school buildings, on school grounds, or on school buses.

**1) *Ensuring that students have a physical examination prior to enrollment.***

All kindergarteners, first graders and newly registered students are required to have physical examinations. Proof of the examination will be necessary during the enrollment process. The school nurse will review, maintain and monitor the information as part of the student's health record.

**2) *Ensuring that required immunizations and screening (lead, TB) are in compliance.***

The School nurse will be our expert. As he/she monitors student health records and finds requirements not met, the parents of the student will be notified. That student will not be allowed to attend school until the following requirements are met:

**Immunization Requirements**

1) Four or more doses of diphtheria, tetanus, pertussis (DTaP, DTP or other approved vaccine); diphtheria, tetanus (DT) vaccine; or a combination of these vaccines with some exceptions:

- a) A child who received a fourth dose prior to the fourth birthday must have a fifth dose.
- b) A child who received the first dose of TB (adult) at or after age seven may meet this requirement with only three doses of TB (adult).
- c) A TB (adult) booster, as age appropriate, is recommended.

2) Four doses of oral polio vaccine (OPV) or four doses of inactivated poliovirus (IPV) or a combination of these vaccines with the following exception. If the third primary dose of OPV or IPV is administered on or after the fourth birth date, a fourth dose is not required.

3) Two doses of measles, mumps and rubella (MMR) vaccine. The first dose should be administered on or after the age of 12 months. The second dose should be after the fourth birthday. Individual or combination vaccines of measles, mumps, and rubella (MMR) can be used to meet this requirement. Disease histories for measles, mumps, and rubella are not acceptable unless serologically confirmed.

4) Three doses of Hepatitis B vaccine or two doses of CDC approved vaccine for children ages 11-15 may be used. (A grade level has been added each year since 1999.)  
2004 - 05 K, 1, 2, 3, 4, 5 and 7, 8, 9, 10, 11, 12  
2005 - 06 ALL grades

5) Varicella vaccine is required beginning in the 2003-04 school years with kindergarten and adding a grade each subsequent year. One dose is required for children through age 12. Two doses are required for children age 13 and older. A written disease history will be accepted in lieu of vaccination.

2004 - 05 K, 1

2005 - 06 K, 1, 2

2006 - 07 K, 1, 2, 3

### **School Health Tuberculosis (TB) Control**

All new school enterers, school employees, substitutes, student teachers, contract employees (including bus drivers) shall provide documentation of a Mantoux tuberculin skin test or show proof of being tested within the past 12 months during the first 15 working days of employment or school entry. Written documentation of screening following the American Academy of Pediatrics may be provided for students in lieu of the skin test. Volunteers should be screened for tuberculosis using the DOE Health Questionnaire for Volunteers.

### **3) *Administering medications and medical treatment, including first aid.***

#### **Administration of Medications**

A registered nurse (R.N.) with Delaware licensure shall be responsible for the administration and supervision of medication for students. While on a field trip, staff may assist a student with self administration of a medication provided that the staff member has received the required DOE training from an approved R.N. trainer and all regulations established by the Board of Nursing are followed [24 Del. C. 1921 (a)(16)].

The school nurse will administer medication only if it is properly labeled with the student's name, doctor, name of medication, dosage and date. Parental permission and dialogue are necessary for over the counter drug distribution. The Nurse Technical Assistance Manual and Regulations, and any other governmental or professional guidelines will be practiced. The nurse will be given a first aid kit and supplies for minor cuts and brush burns. All injuries occurring at school should be reported to the school nurse. We will use universal safety precautions when dealing with bodily fluids (blood, vomit, etc.)

### **4) *Screening for health problems (vision, hearing, postural/gait, etc.)***

The nurse will be proactive in conducting an active screening program for vision, hearing, postural/gait, etc. as identified in the Nursing Technical Assistance Manual and Regulations. Students can be tested at any time at the request of either parent or teacher. The school nurse does referrals to the appropriate agencies.

### **5) *Monitoring student health and maintaining health records.***

The school nurse will monitor and maintain health records and documentation:

- Each student has an individual medical school health record.
- Appropriate documentation is maintained on health care provided.
- Health records are maintained in a confidential manner.
- Screenings are recorded.
- Immunizations records are maintained and reported to Division of Public Health.
- Emergency information is current and easily accessible.
- Each student has a physical exam on file.
- Annual *Summary of School Health Services* will be submitted to the Department of Education by June 30th of each school year.

Teachers will conference with the nurse regarding students with health issues and students will be allowed to visit the nurse's office if they feel sick so that the school nurse can evaluate and monitor student has self-reported illness.

**6) *Ensuring emergency care for known and unknown life-threatening health conditions.***

All students and staff will submit an emergency card at the beginning of each school year. The nurse will then create health care plans for those with life threatening conditions. The nurse will also develop a plan, with administration, that will dictate necessary steps to follow in case of unknown emergencies.

**7) *Ensuring health representation on IEP teams when medical treatment is required.***

The school nurse will serve as a member of IEP teams when medical-related issues are discussed. The nurse will also be asked to provide medical information during the evaluation process.

**b. *Describe the plan the school will use to ensure that criminal background checks will be made on the school's employees prior to hire.***

The principal will be directly responsible for ensuring that criminal background checks are completed before an individual staff member is employed. The results will be documented in the employee's personnel file prior to their start date. The business manager will be charged with the task of ensuring that the proper documentation is posted in each employees file.



### **13. Student and School Data**

- a. Describe the process and procedures the school will follow to comply with the Family Education Rights and Privacy Act (FERPA) and implementing federal and Department of Education regulations regarding disclosure of student records.*

The REACH ACADEMY FOR GIRLS will obtain written parental consent prior to the disclosure of personally identifiable information from a student's education record. The REACH ACADEMY, however, may disclose appropriately designated "directory information" without written consent, unless parents have advised the REACH ACADEMY to the contrary in accordance with the school's procedures. The primary purpose of directory information is to allow the REACH ACADEMY to include the type of information from a student's education record in certain school publications.

Examples include honor lists and graduation programs

The rights established by FERPA are posted on the U.S. Department of Education website: (<http://www.ed.gov/offices/OM/fpco/ferpa>). The basic tenants of the law state the following:

- 1.) Parents or eligible students have the right to inspect and review the student's education records maintained by the school, and schools are to comply with these requests.
- 2.) Parents or eligible students have the right to request that a school correct records that they believe to be inaccurate or misleading. If the school denies the request, the parent or eligible student is entitled to a hearing. If after the hearing, the school still denies the request, the parent or eligible student has the right to place a statement in their education records about contested information.

- b. Describe the plan for the timely transfers of student and school data to the Department of Education.*

The REACH ACADEMY will be a part of the State's pupil accounting system. The use of this system will ensure the timely transfer of student data and records to other schools and the Department of Education.

**14. Facilities Safety Issues**

- a. Describe building maintenance practices which will provide a reasonable assurance of a safe school environment for students, staff, and visitors.**

The REACH ACADEMY FOR GIRLS school board will hire a custodian who will be responsible for the maintenance of the interior and exterior of the building and who is knowledgeable of State regulations and health standards so it is a clean and safe environment for students, staff and visitors. Emergency exits will be marked and alarm systems will be placed on all exit doors. The Board will develop an emergency plan for the school in the event of a crisis as per state requirements. Contractors will do snow removal and outdoor maintenance to ensure that all students, staff and visitors are safe. Building repairs will be handled immediately.

- b. Describe safety concerns which must be addressed relative to the selected location, and tell how each will be addressed. How will access to the building be controlled?**

The location we have identified is in the downtown historic area of Wilmington. It is a safe and fenced property. The site has a fire station across the street and a police station a few blocks away. Our building has an intercom system and buzzer at the main entrance. There are plans for closed circuit cameras inside and outside of the building. The building is code compliant and includes a sprinkler system. Alarm systems are on all exit doors with emergency lighting. Renovations will create a foyer to prevent immediate access to the building and direct visitors to the main office. All visitors will be required to have visitor badges and to sign in and out of the building. All staff will be required to wear badges to identify themselves as school personnel for the safety of the students. There will also be staff on duty to monitor our site. REACH ACADEMY Board will ensure that we comply with all applicable State codes and regulations.

- c. What location and facilities will be used for Physical Education? What further safety issues will this add, and how will they be addressed?**

Physical education will be located on site in a multi-purpose activity room and in a fenced outdoor play area. We will also use the facilities of the Walnut Street YMCA. In all instances, we will have certified instructors and additional school staff to ensure the safety of all our students.

## **ASSURANCES**

**The Board of Directors of this charter school assures that the school will:**

- 1) Be in full compliance with the requirements of **14 Delaware Code, Chapter 5 and 14 Admin Code, Section 275 in the Regulations of the Department of Education** at all times.
- 2) Not discriminate against any student in the admissions process because of race, creed, color, sex, disability, or national origin or because a student's school district of residence has a per student local expenditure lower than another student seeking admission.
- 3) Not operate in a sectarian manner or include religious practices in its educational program.
- 4) Participate in the Delaware Student Testing Program and meet the requirements for school accountability as described in state law.
- 5) Manage the school within all state administrative and financial systems including accounting, payroll, purchasing, retirement, and benefits. All school funds will be managed through the school's accounts set up in the Delaware Financial Management System (DFMS).
- 6) Initiate and maintain direct communication with other public and nonpublic schools to assure efficient notification and transfer and exchange of records.
- 7) Update the application to incorporate any modifications and/or conditions identified as pre-conditions to final approval by the Secretary of Education and State Board of Education as set forth in its written decisions; and operate the program in accordance with the content of the updated and approved charter granted by the Department of Education and State Board of Education. The school's board of directors will not implement any additional modifications to their charter school program or operation without the express written consent of the Department of Education.
- 8) Notify the Department of Education in writing when the school administrative head or any member of the board of directors changes.
- 9) Provide the Department of Education with copies of all policies and by-laws of the school and inform the Department in a timely manner when by-laws change.
- 10) Ensure that accurate information on all staff employed at the school is provided to the PHRST and DEEDS systems prior to September 1 each year the school is in operation.
- 11) Employ only individuals who have complied with the requirement of having a successful criminal background check.

- 12) Cooperate fully with Department of Education requests for reporting information and activities related to monitoring the school's compliance with the charter and applicable state and federal laws and regulations.
- 13) Submit a proposed Performance Agreement for review and approval as required by the Secretary of Education.
- 14) Distribute copies of the Department's **Frequently Asked Questions** to all parents seeking to enroll their children) as well as to parents of enrolled children.
- 15) Conduct all meetings of the board of directors in a manner consistent with the Freedom of Information Act, especially the legal requirements of 29 Delaware Code, Sections 10002, 10003 and 10004.
- 16) Include a representative of the teachers employed by the school and parents of students enrolled at the school on the board of directors, consistent with 14 Delaware Code, Section 511(a) prior to opening the school. Each year of operation, ensure that representatives of the teachers employed at the school and parents of children enrolled at the school are on the board of directors.
- 17) Comply with the requirements for reporting school crimes as described in 14 Delaware Code, Section 4112.
- 18) Advise any person or entity offering a loan to the school that debts of the school are not debts of the State of Delaware and that neither the State nor any other agency nor instrumentality of the State is responsible for the repayment of any indebtedness.
- 19) Annually certify to the Department, on a form to be provided by the Department, that prior to the payment of any fees or other sums to a management company employed by the board, the board will ensure that sufficient revenues of the school are devoted to adequately support the school's proposed educational program.
- 20) Participate in all training offered by the Department of Education to charter schools prior to the opening of the school.

As members of the Board of Directors of the Charter Holder, we hereby agree to these assurances as a condition of the approval of the charter modification.

We have reviewed the Delaware Charter Law (14 Delaware Code, Chapter 5) and 14 DE Admin Code, Section 275 in the Regulations of the Department of Education (Regulation 275), and have based the responses in this application on the review of these documents.

December 3, 2008

Date of Signature

Beach Academy For Girls

Name of the Charter School

Edith Meyer

Signature of the Chairperson of the Board of Directors

Cheryl G.

Signature of Member of the Board of Directors

Anty White

Signature of Member of the Board of Directors

Laura Brown

Signature of Member of the Board of Directors

Christopher W. Lucas

Signature of Member of the Board of Directors

Cynthia Smith

Signature of Member of the Board of Directors

Valerie Brown-Baul

Signature of Member of the Board of Directors

1-7 H. Bens



Revised

MAY 28 2009

## ASSURANCES

The Board of Directors of this charter school assures that the school will:

- 1) Be in full compliance with **14 Delaware Code, Chapter 5** and **14 DE Admin Code, Section 275 in the Regulations of the Department of Education**.
- 2) Not discriminate against any student in the admissions process because of race, creed, color, sex, disability, or national origin or because a student's school district of residence has a per student local expenditure lower than another student seeking admission.
- 3) Not operate in a sectarian manner or include religious practices in its educational program.
- 4) Participate in the Delaware Student Testing Program and meet the requirements for school accountability as described in state law.
- 5) Manage the school within all State administrative and financial systems listed in **14 Delaware Code, Section 512 (9)** including accounting, payroll, purchasing, retirement, and benefits. All school funds will be managed through the school's accounts set up in the Delaware Financial Management System (DFMS).
- 6) Initiate and maintain direct communication with other public and nonpublic schools to assure efficient notification and transfer and exchange of records.
- 7) Update the application to incorporate any modifications and/or conditions identified as pre-conditions to final approval by the Secretary of Education and State Board of Education as set forth in its written decisions; and operate the program in accordance with the content of the updated and approved charter granted by the Department of Education and State Board of Education. The school's board of directors will not implement any modifications to the charter school program or operation without the express written consent of the Department of Education.
- 8) Notify the Department of Education in writing within 30 days when the school's administrative head or any member of the board of directors change.
- 9) Provide the Department of Education with copies of all the policies and by-laws of the school and the school's board of directors and inform the Department in a timely manner when by-laws change.
- 10) By the first day of instruction each school year, ensure that all teachers meet the certification requirements of the Delaware charter law and are properly listed in the PHRST and DEEDS programs.

As members of the Board of Directors of the Charter Holder, we hereby agree to these assurances as a condition of the approval of the charter modification.

We have reviewed the Delaware Charter Law (14 Delaware Code, Chapter 5) and 14 DE Admin Code, Section 275 in the Regulations of the Department of Education (Regulation 275), and have based the responses in this application on the review of these documents.

May 28, 2009  
Date of Signature

Reach Academy For Girls  
Name of the Charter School

Edith Moyer  
Signature of the Chairperson of the Board of Directors

Mary K. Jurel  
Signature of Member of the Board of Directors

J. L. White  
Signature of Member of the Board of Directors

Sandra Brown  
Signature of Member of the Board of Directors

Cynthia Smith  
Signature of Member of the Board of Directors

William E. Lucas  
Signature of Member of the Board of Directors

Christopher M. Lucas  
Signature of Member of the Board of Directors

Tom Benson

9/08 Valerie Brown-Band  
V. C. L. K.



## REACH ACADEMY FOR GIRLS

### BUDGET NARRATIVE

#### Comments:

Line 6- This is the revenue anticipate from our food program. It assumes that 40% of our students will be free, 35% reduced, and 35% will pay in full. Per student, reimbursement will be approximately \$338 per year. This revenue is offset by the cafeteria cost on line 18.

Line 7- We reviewed the scale used by the Brandywine School District. In our budget the average teacher salary is estimated to be \$53,058 in year one. There is a 5% increase in successive years.

Line 8- The amount listed is for the Principal, Dean of Students, and the Business Manager. No contracts have been signed.

Line 9- Our cost for a school nurse was calculated based on information from our Human Resources committee. No contract has been signed.

Line 10-11- The expense indicated is based on information from our Human Resources committee and are averages of the information they compiled. No contracts have been signed.

Line 12- The computation is \$35,000 per teacher with a 10% increase in years four and five.

Line 13--The expense listed are five paraprofessionals who will support teachers and student services. The base salary is \$28,000 with a 5% increase added in successive years.

Line 17- We received an estimate from a school bus company that operates in the area of the school. The cost for each bus is \$44,000 our budget is for five buses with a 10% increase added for each successive school year.

Line 18- This cost has been cost estimated and confirmed by experienced food services manages. We will serve each student a breakfast and lunch. All meals will be consistent with State and federal guidelines.

Line 19- These monies will be used to support the Title 1 coordinator with activities that will enhance student achievement.

Line 20- The amount for supplies and materials for the school's operation came from discussions with other charter school administrators.

Line 21- This cost comes from information received from publishers and distributors.

Line 22- This is the cost for 63 units in year one @ \$650 per unit. In year two the average cost is expected to be \$700 and we will purchase 65 units.

Line 23- The amounts listed for contracted services on the federal budget reflects cost to prepare the building for school operation. This includes technology, security systems, and building upgrades. The contracted services on the State budget includes the cost of legal fees, accounting and other student and staff workshops.

Line 25- This is a quote with a 10% increase for subsequent years from the Insurance Associates Inc. in Newark, Delaware.

Line 26- Our lease will have this amount as our expense. We have added 10% additional for each year.

Line 28-30 The cost for utilities including heat and electricity, maintenance, and telephones came from the property owner.

Line 32- This expenses for renovations includes new flooring, ceiling tiles, installation of walls and doors electrical work and security upgrades. This also includes the expense for ongoing improvements.

Lines 34-38- These are all estimates based on conversations with other charter school leadership.

**FY 2009  
State Funding**

**Charter School Revenue Calculation - Estimate**

**12/25/2008**

1.) Grade Configuration:		K-6	2.) Student Total:		252
			Regular:		210
			Special:		42
3.) Districts:					
	17	Appoquinimink	49	Christina	0 Laurel
	97	Brandywine	17	Colonial	0 Milford
	0	Caesar Rodney	0	Delmar	72 Red Clay
	0	Cape Henlopen	0	Indian River	0 Seaford
	0	Capital	0	Lake Forest	0 Smyrna
					0 Woodbridge
4.) Transportation Eligible Students:		189	5.) Meals served but not prepared by the school		
		Charter School Location: New Castle			

Student Total =		252			
Kindergarten Students =	40.00	Unit size Kindergarten students =	17.4		
Regular Students 1-3 =	60.00	Unit size regular students 1-3 =	17.4		
Regular Students 4-6 =	110.00	Unit size regular students 4-6 =	20		
Regular Students 7-12 =	0.00	Unit size regular students 7-12 =	20		
AUT Students =	0.00	Unit size AUT Students =	4		
DB Students =	0.00	Unit size DB students =	4		
ED Students =	0.00	Unit size ED students =	10		
EMD Students =	0.00	Unit size EMD students =	15		
HHPD Students =	0.00	Unit size HHPD students =	6		
ILC Students =	3.00	Unit size ILC students =	8.6		
LD Students =	15.00	Unit size LD students =	8		
OHI Students =	13.00	Unit size OHI students =	8		
OI Students =	11.00	Unit size OI students =	6		
PS Students =	0.00	Unit size PS students =	10		
SMD Students =	0.00	Unit size SMD students =	6		
SP Students =	0.00	Unit size SP students =	1		
TBI Students =	0.00	Unit size TBI students =	6		
TMD Students =	0.00	Unit size TMD students =	6		
VI Students =	0.00	Unit size VI students =	8		

**FY 2007 Estimated Cost per Position**

**New Applicants:** as per latest state/charter average salary information

**Renewal and Modification Applicants:** as per the last salary average for your school

# of Div I Units Generated =	17.48	\$38,110	\$668,167
Div I Reading Resource Teacher =	1.00	\$37,363	\$37,363
Div I Math Specialist =	0.00	\$37,978	\$0
Administrative Assistant =	1.00	\$47,465	\$47,465
Percentage 11 Month Supervisor =	0.12	\$52,320	\$6,278
Percentage Transportation Supervisor =	0.03	\$55,023	\$1,651
Principal =	1.00	\$62,244	\$62,244
Assistant Principal =	0.00	\$55,661	\$0
Percentage Psychologist =	0.12	\$43,804	\$5,256
Percentage Speech/Hearing =	0.12	\$43,962	\$5,275
Percentage Visiting Teacher =	0.07	\$37,363	\$2,615
Percentage Driver Education Teacher =	0.00	\$37,363	\$0
Nurse =	0.13	\$40,531	\$5,350
Academic Excellence Units =	1.01	\$37,363	\$37,737
Clerical Units =	1.00	\$26,587	\$26,587
Custodial Units =	1.00	\$23,604	\$23,604
Cafeteria Manager =	0.00	\$26,587	\$0
Cafeteria Worker =	1.56	\$13,869	\$21,636
Related Service Specialist =	0.13	\$41,691	\$5,420
Total Staffing =	25.77		
Total Staffing For Health Insurance =	24.21		

Total Salary Costs =		\$954,649
FY 2007 OEC Rate =	25.44%	\$242,863
Health Insurance Per FTE =	\$7,320	\$177,232

**Subtotal Personnel Revenue = \$1,374,744**

Other State Sources (based on Latest Available Values)

0

Professional & Curriculum Development =	\$	8,311
Student Success Block Grant	\$	17,640
Division II Units (No Vocational Courses) =	17,48	
Division II - All Other Costs - Current Unit Value =	\$	3,115
Division II - Energy - Current Unit Value =	\$	2,678
Division III - Equalization - Unit Value =	\$	6,747
Academic Excellence Division III =	\$	6,814
Division III Reading Resource Teacher =	\$	6,747
Division III Math Specialist =	\$	-
Academic Excellence Division II =	\$	3,146
Academic Excellence Allotment =	\$	10,260
MCI/Annual Maintenance =	\$	14,220
LEP =	\$	-
Technology Block Grants =	\$	2,500
Student Transportation Amount =	\$	190,789

**Subtotal Other Sources = \$477,629**

**Grand Total State Sources = \$1,852,373**

# New Charter School Estimated State and Local Fund Calculations

Disclaimer: The following estimates will vary from actuals and do not account for any extenuating circumstances.  
 -State earnings are detailed on the New Charter State Template Tab below.

Please enter the following information:

Click in next box and select grade configuration from drop down menu:  
 Click in next box and select county from drop down menu:  
 Enter the number of students in the red cells below by school district and student type and the estimated funds will calculate below.

K-3  
 New Castle

State Funding	Local Funding	Total Funding
\$1,852,373	\$935,602	\$2,787,975

UNITS 17.48

20. All Students			21. Students			22. Career/Technical		
	#	Local Pupil Rate		#	Local Pupil Rate		#	Local Pupil Rate
Kindergarten Students =	2.00	\$1,385.47	Kindergarten Students =	14.00	\$1,385.47	Kindergarten Students =	0.00	\$1,385.47
Regular Students 1-3 =	2.00	\$1,385.47	Regular Students 1-3 =	24.00	\$1,385.47	Regular Students 1-3 =	0.00	\$1,385.47
Regular Students 4-6 =	0.00	\$1,385.47	Regular Students 4-6 =	44.00	\$1,385.47	Regular Students 4-6 =	0.00	\$1,385.47
Regular Students 7-12 =	0.00	\$1,385.47	Regular Students 7-12 =	0.00	\$1,385.47	Regular Students 7-12 =	0.00	\$1,385.47
AUT Students =	0.00	\$1,385.47	AUT Students =	0.00	\$1,385.47	AUT Students =	0.00	\$1,385.47
DB Students =	0.00	\$1,385.47	DB Students =	0.00	\$1,385.47	DB Students =	0.00	\$1,385.47
ED Students =	0.00	\$1,385.47	ED Students =	0.00	\$1,385.47	ED Students =	0.00	\$1,385.47
HH-PP Students =	0.00	\$1,385.47	HH-PP Students =	0.00	\$1,385.47	HH-PP Students =	0.00	\$1,385.47
LC Students =	0.00	\$1,385.47	LC Students =	0.00	\$1,385.47	LC Students =	0.00	\$1,385.47
OH Students =	0.00	\$1,385.47	OH Students =	0.00	\$1,385.47	OH Students =	0.00	\$1,385.47
PS Students =	0.00	\$1,385.47	PS Students =	0.00	\$1,385.47	PS Students =	0.00	\$1,385.47
SMD Students =	0.00	\$1,385.47	SMD Students =	0.00	\$1,385.47	SMD Students =	0.00	\$1,385.47
TBI Students =	0.00	\$1,385.47	TBI Students =	0.00	\$1,385.47	TBI Students =	0.00	\$1,385.47
TMD Students =	0.00	\$1,385.47	TMD Students =	0.00	\$1,385.47	TMD Students =	0.00	\$1,385.47
VI Students =	0.00	\$1,385.47	VI Students =	0.00	\$1,385.47	VI Students =	0.00	\$1,385.47
Totals	17.00	\$36,258	Totals	97.00	\$409,311	Totals	0.00	\$0

17. Career/Technical			18. Capital			19. Christian		
	#	Local Pupil Rate		#	Local Pupil Rate		#	Local Pupil Rate
Kindergarten Students =	0.00	\$2,412.81	Kindergarten Students =	0.00	\$2,412.81	Kindergarten Students =	0.00	\$2,412.81
Regular Students 1-3 =	0.00	\$2,412.81	Regular Students 1-3 =	0.00	\$2,412.81	Regular Students 1-3 =	0.00	\$2,412.81
Regular Students 4-6 =	0.00	\$2,412.81	Regular Students 4-6 =	0.00	\$2,412.81	Regular Students 4-6 =	0.00	\$2,412.81
Regular Students 7-12 =	0.00	\$2,412.81	Regular Students 7-12 =	0.00	\$2,412.81	Regular Students 7-12 =	0.00	\$2,412.81
AUT Students =	0.00	\$2,412.81	AUT Students =	0.00	\$2,412.81	AUT Students =	0.00	\$2,412.81
DB Students =	0.00	\$2,412.81	DB Students =	0.00	\$2,412.81	DB Students =	0.00	\$2,412.81
ED Students =	0.00	\$2,412.81	ED Students =	0.00	\$2,412.81	ED Students =	0.00	\$2,412.81
HH-PP Students =	0.00	\$2,412.81	HH-PP Students =	0.00	\$2,412.81	HH-PP Students =	0.00	\$2,412.81
LC Students =	0.00	\$2,412.81	LC Students =	0.00	\$2,412.81	LC Students =	0.00	\$2,412.81
OH Students =	0.00	\$2,412.81	OH Students =	0.00	\$2,412.81	OH Students =	0.00	\$2,412.81
PS Students =	0.00	\$2,412.81	PS Students =	0.00	\$2,412.81	PS Students =	0.00	\$2,412.81
SMD Students =	0.00	\$2,412.81	SMD Students =	0.00	\$2,412.81	SMD Students =	0.00	\$2,412.81
TBI Students =	0.00	\$2,412.81	TBI Students =	0.00	\$2,412.81	TBI Students =	0.00	\$2,412.81
TMD Students =	0.00	\$2,412.81	TMD Students =	0.00	\$2,412.81	TMD Students =	0.00	\$2,412.81
VI Students =	0.00	\$2,412.81	VI Students =	0.00	\$2,412.81	VI Students =	0.00	\$2,412.81
Totals	0.00	\$0	Totals	0.00	\$0	Totals	0.00	\$0

24 Colonial			
	#	Local Pupil Rate	Amount
Kindergarten Students =	2.00	\$4,204	\$8,408
Regular Students 1-3 =	2.00	\$2,101.90	\$4,203.80
Regular Students 4-6 =	0.00	\$0.00	\$0.00
Regular Students 7-12 =	0.00	\$10,972	\$0.00
DB Students =	0.00	\$0.00	\$0.00
ED Students =	0.00	\$0.00	\$0.00
EMD Students =	0.00	\$0.00	\$0.00
HC Students =	0.00	\$0.00	\$0.00
LD Students =	0.00	\$0.00	\$0.00
OH Students =	2.00	\$4,204	\$8,408
PS Students =	2.00	\$2,101.90	\$4,203.80
SP Students =	0.00	\$0.00	\$0.00
TBI Students =	0.00	\$0.00	\$0.00
VI Students =	0.00	\$0.00	\$0.00
Totals	17.00	\$35,007	\$0.00

31 Delmar			
	#	Local Pupil Rate	Amount
Kindergarten Students =	0.00	\$4,204	\$0.00
Regular Students 1-3 =	0.00	\$2,101.90	\$0.00
Regular Students 4-6 =	0.00	\$10,972	\$0.00
Regular Students 7-12 =	0.00	\$0.00	\$0.00
DB Students =	0.00	\$0.00	\$0.00
ED Students =	0.00	\$0.00	\$0.00
EMD Students =	0.00	\$0.00	\$0.00
HC Students =	0.00	\$0.00	\$0.00
LD Students =	0.00	\$0.00	\$0.00
OH Students =	0.00	\$0.00	\$0.00
PS Students =	0.00	\$0.00	\$0.00
SP Students =	0.00	\$0.00	\$0.00
TBI Students =	0.00	\$0.00	\$0.00
VI Students =	0.00	\$0.00	\$0.00
Totals	0.00	\$0.00	\$0.00

38 Indian River			
	#	Local Pupil Rate	Amount
Kindergarten Students =	0.00	\$4,204	\$0.00
Regular Students 1-3 =	0.00	\$2,101.90	\$0.00
Regular Students 4-6 =	0.00	\$10,972	\$0.00
Regular Students 7-12 =	0.00	\$0.00	\$0.00
DB Students =	0.00	\$0.00	\$0.00
ED Students =	0.00	\$0.00	\$0.00
EMD Students =	0.00	\$0.00	\$0.00
HC Students =	0.00	\$0.00	\$0.00
LD Students =	0.00	\$0.00	\$0.00
OH Students =	0.00	\$0.00	\$0.00
PS Students =	0.00	\$0.00	\$0.00
SP Students =	0.00	\$0.00	\$0.00
TBI Students =	0.00	\$0.00	\$0.00
VI Students =	0.00	\$0.00	\$0.00
Totals	0.00	\$0.00	\$0.00

18 Lake Forest			
	#	Local Pupil Rate	Amount
Kindergarten Students =	0.00	\$4,204	\$0.00
Regular Students 1-3 =	0.00	\$2,101.90	\$0.00
Regular Students 4-6 =	0.00	\$10,972	\$0.00
Regular Students 7-12 =	0.00	\$0.00	\$0.00
DB Students =	0.00	\$0.00	\$0.00
ED Students =	0.00	\$0.00	\$0.00
EMD Students =	0.00	\$0.00	\$0.00
HC Students =	0.00	\$0.00	\$0.00
LD Students =	0.00	\$0.00	\$0.00
OH Students =	0.00	\$0.00	\$0.00
PS Students =	0.00	\$0.00	\$0.00
SP Students =	0.00	\$0.00	\$0.00
TBI Students =	0.00	\$0.00	\$0.00
VI Students =	0.00	\$0.00	\$0.00
Totals	0.00	\$0.00	\$0.00

18 Laurel			
	#	Local Pupil Rate	Amount
Kindergarten Students =	0.00	\$4,204	\$0.00
Regular Students 1-3 =	0.00	\$2,101.90	\$0.00
Regular Students 4-6 =	0.00	\$10,972	\$0.00
Regular Students 7-12 =	0.00	\$0.00	\$0.00
DB Students =	0.00	\$0.00	\$0.00
ED Students =	0.00	\$0.00	\$0.00
EMD Students =	0.00	\$0.00	\$0.00
HC Students =	0.00	\$0.00	\$0.00
LD Students =	0.00	\$0.00	\$0.00
OH Students =	0.00	\$0.00	\$0.00
PS Students =	0.00	\$0.00	\$0.00
SP Students =	0.00	\$0.00	\$0.00
TBI Students =	0.00	\$0.00	\$0.00
VI Students =	0.00	\$0.00	\$0.00
Totals	0.00	\$0.00	\$0.00

18 Millford			
	#	Local Pupil Rate	Amount
Kindergarten Students =	0.00	\$4,204	\$0.00
Regular Students 1-3 =	0.00	\$2,101.90	\$0.00
Regular Students 4-6 =	0.00	\$10,972	\$0.00
Regular Students 7-12 =	0.00	\$0.00	\$0.00
DB Students =	0.00	\$0.00	\$0.00
ED Students =	0.00	\$0.00	\$0.00
EMD Students =	0.00	\$0.00	\$0.00
HC Students =	0.00	\$0.00	\$0.00
LD Students =	0.00	\$0.00	\$0.00
OH Students =	0.00	\$0.00	\$0.00
PS Students =	0.00	\$0.00	\$0.00
SP Students =	0.00	\$0.00	\$0.00
TBI Students =	0.00	\$0.00	\$0.00
VI Students =	0.00	\$0.00	\$0.00
Totals	0.00	\$0.00	\$0.00

32 Red Clay				33 York				34 York				35 York			
	#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount
Kindergarten Students =	12.00	\$1,621.42	\$21,857	Kindergarten Students =	0.00	\$891.72	\$0	Kindergarten Students =	0.00	\$892.33	\$0	Kindergarten Students =	0.00	\$892.33	\$0
Regular Students 1-3 =	14.00	\$3,042.89	\$42,599	Regular Students 1-3 =	0.00	\$891.72	\$0	Regular Students 1-3 =	0.00	\$892.33	\$0	Regular Students 1-3 =	0.00	\$892.33	\$0
Regular Students 4-6 =	32.00	\$3,169.28	\$101,416	Regular Students 4-6 =	0.00	\$749.72	\$0	Regular Students 4-6 =	0.00	\$724.13	\$0	Regular Students 4-6 =	0.00	\$724.13	\$0
Regular Students 7-12 =	0.00	\$3,169.28	\$0	Regular Students 7-12 =	0.00	\$749.72	\$0	Regular Students 7-12 =	0.00	\$724.13	\$0	Regular Students 7-12 =	0.00	\$724.13	\$0
AUT Students =	0.00	\$10,446.32	\$0	AUT Students =	0.00	\$3,746.82	\$0	AUT Students =	0.00	\$3,820.83	\$0	AUT Students =	0.00	\$3,820.83	\$0
DB Students =	0.00	\$10,446.32	\$0	DB Students =	0.00	\$3,746.82	\$0	DB Students =	0.00	\$3,820.83	\$0	DB Students =	0.00	\$3,820.83	\$0
ED Students =	0.00	\$3,169.28	\$0	ED Students =	0.00	\$1,469.46	\$0	ED Students =	0.00	\$1,469.46	\$0	ED Students =	0.00	\$1,469.46	\$0
EMD Students =	0.00	\$3,169.28	\$0	EMD Students =	0.00	\$1,469.46	\$0	EMD Students =	0.00	\$1,469.46	\$0	EMD Students =	0.00	\$1,469.46	\$0
LC Students =	0.00	\$10,446.32	\$0	LC Students =	0.00	\$3,746.82	\$0	LC Students =	0.00	\$3,820.83	\$0	LC Students =	0.00	\$3,820.83	\$0
OH Students =	0.00	\$10,446.32	\$0	OH Students =	0.00	\$3,746.82	\$0	OH Students =	0.00	\$3,820.83	\$0	OH Students =	0.00	\$3,820.83	\$0
PS Students =	0.00	\$3,169.28	\$0	PS Students =	0.00	\$1,469.46	\$0	PS Students =	0.00	\$1,469.46	\$0	PS Students =	0.00	\$1,469.46	\$0
SMD Students =	0.00	\$3,169.28	\$0	SMD Students =	0.00	\$1,469.46	\$0	SMD Students =	0.00	\$1,469.46	\$0	SMD Students =	0.00	\$1,469.46	\$0
TBI Students =	0.00	\$10,446.32	\$0	TBI Students =	0.00	\$3,746.82	\$0	TBI Students =	0.00	\$3,820.83	\$0	TBI Students =	0.00	\$3,820.83	\$0
VI Students =	0.00	\$10,446.32	\$0	VI Students =	0.00	\$3,746.82	\$0	VI Students =	0.00	\$3,820.83	\$0	VI Students =	0.00	\$3,820.83	\$0
Totals	72.00	\$7,023.18	\$233,922	Totals	0.00	\$1,874.31	\$0	Totals	0.00	\$1,910.31	\$0	Totals	0.00	\$1,910.31	\$0

36 Woodbridge				37 York				38 York				39 York			
	#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount
Kindergarten Students =	0.00	\$892.91	\$0	Kindergarten Students =	0.00	\$892.91	\$0	Kindergarten Students =	0.00	\$892.91	\$0	Kindergarten Students =	0.00	\$892.91	\$0
Regular Students 1-3 =	0.00	\$892.91	\$0	Regular Students 1-3 =	0.00	\$892.91	\$0	Regular Students 1-3 =	0.00	\$892.91	\$0	Regular Students 1-3 =	0.00	\$892.91	\$0
Regular Students 4-6 =	0.00	\$892.91	\$0	Regular Students 4-6 =	0.00	\$892.91	\$0	Regular Students 4-6 =	0.00	\$892.91	\$0	Regular Students 4-6 =	0.00	\$892.91	\$0
Regular Students 7-12 =	0.00	\$892.91	\$0	Regular Students 7-12 =	0.00	\$892.91	\$0	Regular Students 7-12 =	0.00	\$892.91	\$0	Regular Students 7-12 =	0.00	\$892.91	\$0
AUT Students =	0.00	\$4,145.16	\$0	AUT Students =	0.00	\$4,145.16	\$0	AUT Students =	0.00	\$4,145.16	\$0	AUT Students =	0.00	\$4,145.16	\$0
DB Students =	0.00	\$4,145.16	\$0	DB Students =	0.00	\$4,145.16	\$0	DB Students =	0.00	\$4,145.16	\$0	DB Students =	0.00	\$4,145.16	\$0
ED Students =	0.00	\$1,105.37	\$0	ED Students =	0.00	\$1,105.37	\$0	ED Students =	0.00	\$1,105.37	\$0	ED Students =	0.00	\$1,105.37	\$0
EMD Students =	0.00	\$2,783.43	\$0	EMD Students =	0.00	\$2,783.43	\$0	EMD Students =	0.00	\$2,783.43	\$0	EMD Students =	0.00	\$2,783.43	\$0
LC Students =	0.00	\$2,072.67	\$0	LC Students =	0.00	\$2,072.67	\$0	LC Students =	0.00	\$2,072.67	\$0	LC Students =	0.00	\$2,072.67	\$0
OH Students =	0.00	\$2,783.43	\$0	OH Students =	0.00	\$2,783.43	\$0	OH Students =	0.00	\$2,783.43	\$0	OH Students =	0.00	\$2,783.43	\$0
PS Students =	0.00	\$2,783.43	\$0	PS Students =	0.00	\$2,783.43	\$0	PS Students =	0.00	\$2,783.43	\$0	PS Students =	0.00	\$2,783.43	\$0
SMD Students =	0.00	\$2,783.43	\$0	SMD Students =	0.00	\$2,783.43	\$0	SMD Students =	0.00	\$2,783.43	\$0	SMD Students =	0.00	\$2,783.43	\$0
TBI Students =	0.00	\$2,783.43	\$0	TBI Students =	0.00	\$2,783.43	\$0	TBI Students =	0.00	\$2,783.43	\$0	TBI Students =	0.00	\$2,783.43	\$0
VI Students =	0.00	\$2,072.67	\$0	VI Students =	0.00	\$2,072.67	\$0	VI Students =	0.00	\$2,072.67	\$0	VI Students =	0.00	\$2,072.67	\$0
Totals	0.00	\$0	\$0	Totals	0.00	\$0	\$0	Totals	0.00	\$0	\$0	Totals	0.00	\$0	\$0

**FY 2009**  
**State Funding**

**Charter School Revenue Calculation - Estimate**

**12/25/2008**

1.) Grade Configuration:	K-7	2.) Student Total:	338
		Regular:	300
		Special:	38
3.) Districts:			
21 Appoquinimink	67 Christina	0 Laurel	
131 Brandywine	21 Colonial	0 Milford	
0 Caesar Rodney	0 Delmar	98 Red Clay	
0 Cape Henlopen	0 Indian River	0 Seaford	
0 Capital	0 Lake Forest	0 Smyrna	
		0 Woodbridge	
4.) Transportation Eligible Students:	254	5.) Meals served but not prepared by the school	
Charter School Location New Castle			

0			
Student Total =	338		
Kindergarten Students =	40.00	Unit size Kindergarten students =	17.4
Regular Students 1-3 =	100.00	Unit size regular students 1-3 =	17.4
Regular Students 4-6 =	110.00	Unit size regular students 4-6 =	20
Regular Students 7-12 =	50.00	Unit size regular students 7-12 =	20
AUT Students =	0.00	Unit Size AUT Students =	4
DB Students =	0.00	Unit size DB students =	4
ED Students =	0.00	Unit size ED students =	10
EMD Students =	0.00	Unit size EMD students =	15
HHPD Students =	0.00	Unit size HHPD students =	6
ILC Students =	0.00	Unit size ILC students =	8.8
LD Students =	19.00	Unit size LD students =	8
OHI Students =	12.00	Unit size OHI students =	6
OI Students =	7.00	Unit size OI students =	6
PS Students =	0.00	Unit size PS students =	10
SMD Students =	0.00	Unit size SMD students =	6
SP Students =	0.00	Unit size SP students =	1
TBI Students =	0.00	Unit size TBI students =	6
TMD Students =	0.00	Unit size TMD students =	6
VI Students =	0.00	Unit size VI students =	8

**FY 2007 Estimated Cost per Position**

New Applicants: as per latest state/charter average salary information

Renewal and Modification Applicants: as per the last salary average for your school

# of Div I Units Generated =	22.00	\$38,110	\$838,426
Div I Reading Resource Teacher =	1.00	\$37,363	\$37,363
Div I Math Specialist =	1.00	\$37,978	\$37,978
Administrative Assistant =	1.00	\$47,465	\$47,465
Percentage 11 Month Supervisor =	0.15	\$52,320	\$7,848
Percentage Transportation Supervisor =	0.04	\$55,023	\$2,201
Principal =	1.00	\$62,244	\$62,244
Assistant Principal =	0.00	\$55,661	\$0
Percentage Psychologist =	0.15	\$43,804	\$6,571
Percentage Speech/Hearing =	0.16	\$43,962	\$7,034
Percentage Visiting Teacher =	0.09	\$37,363	\$3,363
Percentage Driver Education Teacher =	0.00	\$37,363	\$0
Nurse =	0.17	\$40,531	\$6,688
Academic Excellence Units =	1.35	\$37,363	\$50,440
Clerical Units =	2.00	\$26,587	\$53,174
Custodial Units =	1.00	\$23,604	\$23,604
Cafeteria Manager =	0.00	\$26,587	\$0
Cafeteria Worker =	2.10	\$13,869	\$29,125
Related Service Specialist =	0.11	\$41,691	\$4,586
Total Staffing =	33.32		
Total Staffing For Health Insurance =	31.22		

Total Salary Costs =		\$1,218,108
FY 2007 OEC Rate =	25.44%	\$309,887
Health Insurance Per FTE =	\$7,320	\$228,494

**Subtotal Personnel Revenue = \$1,756,489**



Other State Sources (based on Latest Available Values)

0

Professional & Curriculum Development =	\$	8,032
Student Success Block Grant	\$	23,660
Division II Units (No Vocational Courses) =	22.00	
Division II - All Other Costs - Current Unit Value =	\$	68,530
Division II - Energy - Current Unit Value =	\$	58,916
Division III - Equalization - Unit Value =	\$	147,400
Academic Excellence Division III =	\$	9,045
Division III Reading Resource Teacher =	\$	6,700
Division III Math Specialist =	\$	6,700
Academic Excellence Division II =	\$	4,205
Academic Excellence Allotment =	\$	12,913
MCI/Annual Maintenance =	\$	19,073
LEP =	\$	-
Technology Block Grants =	\$	3,146
Student Transportation Amount =	\$	255,913

**Subtotal Other Sources = \$624,235**

**Grand Total State Sources = \$2,380,724**

**Disclaimer:** The following estimates will vary from actuals and do not account for any extenuating circumstances. State earnings are detailed on the New Charter State Template Tab below.

**Click in next box and select grade configuration from drop down menu:  
Click in next box and select county from drop down menu:**

Enter the number of students in the red cells below by school district and student type and the estimated funds will calculate below.

State Funding	Local Funding	Total Funding
\$2,380,724	\$1,185,024	\$3,565,748

UNITS	22.00
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28. Appendix A				29. Appendix B			
	Amount	#	Local Pupil Rate		Amount	#	Local Pupil Rate
Kindergarten Students =	\$1,385.47	2.00	\$1,961.15	Kindergarten Students =	\$1,378	0.00	\$474.59
Regular Students 1-3 =	\$1,385.47	0.00	\$3,022.29	Regular Students 1-3 =	\$168,892	0.00	\$98.13
Regular Students 4-6 =	\$1,205.38	6.00	\$3,412.39	Regular Students 4-6 =	\$160,145	0.00	\$825.74
Regular Students 7-12 =	\$1,205.36	3.00	\$3,412.39	Regular Students 7-12 =	\$89,248	0.00	\$825.74
AUT Students =	\$5,028.81	0.00	\$17,081.86	AUT Students =	\$4,128.70	0.00	\$4,128.70
DB Students =	\$8,028.61	0.00	\$17,081.86	DB Students =	\$4,128.70	0.00	\$4,128.70
ED Students =	\$2,410.72	0.00	\$9,824.79	ED Students =	\$1,651.48	0.00	\$1,651.48
ELL Students =	\$1,607.16	0.00	\$1,592.62	ELL Students =	\$1,600.97	0.00	\$1,600.97
ELL Students =	\$1,607.16	0.00	\$1,592.62	ELL Students =	\$1,600.97	0.00	\$1,600.97
ILC Students =	\$2,803.17	0.00	\$7,835.80	ILC Students =	\$1,820.33	0.00	\$1,820.33
LD Students =	\$3,013.40	2.00	\$8,550.88	LD Students =	\$2,064.36	0.00	\$2,064.36
OH Students =	\$4,017.67	2.00	\$11,374.64	OH Students =	\$34,124	0.00	\$2,762.47
OI Students =	\$4,017.67	1.00	\$11,374.64	OI Students =	\$2,762.47	0.00	\$2,762.47
PS Students =	\$2,410.72	0.00	\$8,824.79	PS Students =	\$1,851.48	0.00	\$1,851.48
SMD Students =	\$4,017.67	0.00	\$0	SMD Students =	\$2,762.47	0.00	\$2,762.47
SP Students =	\$24,107.22	0.00	\$66,247.65	SP Students =	\$16,514.80	0.00	\$16,514.80
TBI Students =	\$4,017.67	0.00	\$11,374.64	TBI Students =	\$2,762.47	0.00	\$2,762.47
TMD Students =	\$4,017.67	0.00	\$11,374.64	TMD Students =	\$2,762.47	0.00	\$2,762.47
VI Students =	\$3,013.40	0.00	\$8,550.88	VI Students =	\$2,064.36	0.00	\$2,064.36
Totals =	21.00		\$38,067		131.00		\$514,722

12 Grade Handicap				13 Capital				13 Citrusland			
	#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount
Kindergraten Students =	0.00	\$2,872.51	\$0	Kindergraten Students =	0.00	\$1,005.73	\$0	Kindergraten Students =	6.00	\$1,471.04	\$11,788
Regular Students 1-3 =	0.00	\$2,872.51	\$0	Regular Students 1-3 =	0.00	\$1,005.73	\$0	Regular Students 1-3 =	20.00	\$2,042.08	\$28,642
Regular Students 4-9 =	0.00	\$2,446.89	\$0	Regular Students 4-9 =	0.00	\$873.98	\$0	Regular Students 4-9 =	22.00	\$2,259.81	\$56,311
Regular Students 7-12 =	0.00	\$2,446.89	\$0	Regular Students 7-12 =	0.00	\$873.98	\$0	Regular Students 7-12 =	10.00	\$2,259.81	\$28,595
AUT Students =	0.00	\$12,234.44	\$0	AUT Students =	0.00	\$4,374.81	\$0	AUT Students =	0.00	\$12,786.04	\$0
DB Students =	0.00	\$12,234.44	\$0	DB Students =	0.00	\$4,374.81	\$0	DB Students =	0.00	\$12,786.04	\$0
ELD Students =	0.00	\$4,883.78	\$0	ELD Students =	0.00	\$1,748.86	\$0	ELD Students =	0.00	\$5,118.22	\$0
ELD Students =	0.00	\$3,282.52	\$0	ELD Students =	0.00	\$1,066.64	\$0	ELD Students =	0.00	\$5,118.22	\$0
ILC Students =	0.00	\$3,282.52	\$0	ILC Students =	0.00	\$1,066.64	\$0	ILC Students =	0.00	\$5,118.22	\$0
ILC Students =	0.00	\$6,980.44	\$0	ILC Students =	0.00	\$2,034.84	\$0	ILC Students =	0.00	\$6,982.68	\$0
LD Students =	0.00	\$8,117.22	\$0	LD Students =	0.00	\$2,187.46	\$0	LD Students =	4.00	\$5,398.02	\$25,586
OH Students =	0.00	\$8,156.28	\$0	OH Students =	0.00	\$2,876.61	\$0	OH Students =	2.00	\$5,352.03	\$9,632
CI Students =	0.00	\$4,883.78	\$0	CI Students =	0.00	\$2,916.61	\$0	CI Students =	1.00	\$5,352.03	\$9,632
PS Students =	0.00	\$4,159.29	\$0	SMD Students =	0.00	\$2,916.61	\$0	PS Students =	0.00	\$5,118.22	\$0
SMD Students =	0.00	\$8,159.29	\$0	SMD Students =	0.00	\$2,916.61	\$0	SMD Students =	0.00	\$5,352.03	\$0
SP Students =	0.00	\$8,159.29	\$0	SP Students =	0.00	\$2,916.61	\$0	SP Students =	0.00	\$5,118.22	\$0
TBI Students =	0.00	\$8,159.29	\$0	TBI Students =	0.00	\$2,916.61	\$0	TBI Students =	0.00	\$5,352.03	\$0
TBI Students =	0.00	\$8,159.29	\$0	TBI Students =	0.00	\$2,916.61	\$0	TBI Students =	0.00	\$5,352.03	\$0
VI Students =	0.00	\$8,117.22	\$0	VI Students =	0.00	\$2,187.46	\$0	VI Students =	0.00	\$5,352.03	\$0
Totals	0.00		\$0		0.00		\$0		61.00		\$383,710

34. Colonial		#	Local Pupil Rate	Amount	37. Colonial		#	Local Pupil Rate	Amount	38. Indian River		#	Local Pupil Rate	Amount
Kindergarten Students =	2.00	\$2,101.50	\$4,204	\$0	Kindergarten Students =	0.00	\$4,755.54	\$0	\$0	Kindergarten Students =	0.00	\$2,893.69	\$0	\$0
Regular Students 1-3 =	5.00	\$2,101.50	\$10,510	\$0	Regular Students 1-3 =	0.00	\$551.05	\$0	\$0	Regular Students 1-3 =	0.00	\$2,893.69	\$0	\$0
Regular Students 4-6 =	6.00	\$1,628.65	\$9,772	\$0	Regular Students 4-6 =	0.00	\$927.44	\$0	\$0	Regular Students 4-6 =	0.00	\$2,056.36	\$0	\$0
Regular Students 7-12 =	3.00	\$1,628.65	\$5,486	\$0	Regular Students 7-12 =	0.00	\$827.44	\$0	\$0	Regular Students 7-12 =	0.00	\$2,056.36	\$0	\$0
AUT Students =	0.00	\$0	\$0	\$0	AUT Students =	0.00	\$4,137.20	\$0	\$0	AUT Students =	0.00	\$10,281.90	\$0	\$0
DB Students =	0.00	\$8,143.27	\$0	\$0	DB Students =	0.00	\$1,654.88	\$0	\$0	DB Students =	0.00	\$4,112.72	\$0	\$0
ED Students =	0.00	\$3,657.31	\$0	\$0	ED Students =	0.00	\$1,103.25	\$0	\$0	ED Students =	0.00	\$2,741.81	\$0	\$0
EMD Students =	0.00	\$2,438.21	\$0	\$0	EMD Students =	0.00	\$2,758.13	\$0	\$0	EMD Students =	0.00	\$5,654.54	\$0	\$0
HHPO Students =	0.00	\$6,095.52	\$0	\$0	HHPO Students =	0.00	\$1,024.28	\$0	\$0	HHPO Students =	0.00	\$4,127.22	\$0	\$0
LC Students =	0.00	\$4,571.84	\$0	\$0	LC Students =	0.00	\$2,068.50	\$0	\$0	LC Students =	0.00	\$5,654.54	\$0	\$0
OH Students =	2.00	\$4,571.84	\$12,181	\$0	OH Students =	0.00	\$2,758.13	\$0	\$0	OH Students =	0.00	\$4,112.72	\$0	\$0
PS Students =	2.00	\$3,657.31	\$7,315	\$0	PS Students =	0.00	\$1,654.88	\$0	\$0	PS Students =	0.00	\$5,654.54	\$0	\$0
SP Students =	0.00	\$8,095.52	\$0	\$0	SP Students =	0.00	\$2,758.13	\$0	\$0	SP Students =	0.00	\$5,654.54	\$0	\$0
TBI Students =	0.00	\$8,095.52	\$0	\$0	TBI Students =	0.00	\$2,758.13	\$0	\$0	TBI Students =	0.00	\$5,654.54	\$0	\$0
VI Students =	0.00	\$4,571.84	\$0	\$0	VI Students =	0.00	\$2,068.50	\$0	\$0	VI Students =	0.00	\$5,654.54	\$0	\$0
Totals	21.00	\$59,601	\$59,601	\$0	Totals	0.00	\$2,068.50	\$0	\$0	Totals	0.00	\$5,654.54	\$0	\$0

15. Lake Forest		#	Local Pupil Rate	Amount	16. Laurel		#	Local Pupil Rate	Amount	18. Milford		#	Local Pupil Rate	Amount
Kindergarten Students =	0.00	\$924.38	\$0	\$0	Kindergarten Students =	0.00	\$1,079.47	\$0	\$0	Kindergarten Students =	0.00	\$463.57	\$0	\$0
Regular Students 1-3 =	0.00	\$924.38	\$0	\$0	Regular Students 1-3 =	0.00	\$1,079.47	\$0	\$0	Regular Students 1-3 =	0.00	\$927.34	\$0	\$0
Regular Students 4-6 =	0.00	\$904.21	\$0	\$0	Regular Students 4-6 =	0.00	\$939.14	\$0	\$0	Regular Students 4-6 =	0.00	\$906.79	\$0	\$0
Regular Students 7-12 =	0.00	\$904.21	\$0	\$0	Regular Students 7-12 =	0.00	\$939.14	\$0	\$0	Regular Students 7-12 =	0.00	\$906.79	\$0	\$0
AUT Students =	0.00	\$4,021.06	\$0	\$0	AUT Students =	0.00	\$4,095.88	\$0	\$0	AUT Students =	0.00	\$4,095.88	\$0	\$0
DB Students =	0.00	\$4,021.06	\$0	\$0	DB Students =	0.00	\$4,095.88	\$0	\$0	DB Students =	0.00	\$4,095.88	\$0	\$0
ED Students =	0.00	\$4,021.06	\$0	\$0	ED Students =	0.00	\$4,095.88	\$0	\$0	ED Students =	0.00	\$4,095.88	\$0	\$0
EMD Students =	0.00	\$1,072.34	\$0	\$0	EMD Students =	0.00	\$1,072.34	\$0	\$0	EMD Students =	0.00	\$1,072.34	\$0	\$0
HHPO Students =	0.00	\$2,880.71	\$0	\$0	HHPO Students =	0.00	\$3,130.45	\$0	\$0	HHPO Students =	0.00	\$2,880.71	\$0	\$0
LC Students =	0.00	\$1,870.25	\$0	\$0	LC Students =	0.00	\$2,347.84	\$0	\$0	LC Students =	0.00	\$1,870.25	\$0	\$0
OH Students =	0.00	\$2,010.53	\$0	\$0	OH Students =	0.00	\$3,130.45	\$0	\$0	OH Students =	0.00	\$2,010.53	\$0	\$0
PS Students =	0.00	\$2,880.71	\$0	\$0	PS Students =	0.00	\$3,130.45	\$0	\$0	PS Students =	0.00	\$2,880.71	\$0	\$0
SP Students =	0.00	\$1,870.25	\$0	\$0	SP Students =	0.00	\$3,130.45	\$0	\$0	SP Students =	0.00	\$1,870.25	\$0	\$0
TBI Students =	0.00	\$2,880.71	\$0	\$0	TBI Students =	0.00	\$3,130.45	\$0	\$0	TBI Students =	0.00	\$2,880.71	\$0	\$0
VI Students =	0.00	\$2,010.53	\$0	\$0	VI Students =	0.00	\$2,347.84	\$0	\$0	VI Students =	0.00	\$2,010.53	\$0	\$0
Totals	0.00	\$0	\$0	\$0	Totals	0.00	\$0	\$0	\$0	Totals	0.00	\$0	\$0	\$0

32. Red Clay				23. Seaford				24. Smyrna			
	#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount
Kindergarten Students =	12.00	\$1,021.42	\$21,687	Kindergarten Students =	0.00	\$861.75	\$0	Kindergarten Students =	0.00	\$892.32	\$0
Regular Students 1-3 =	30.00	\$3,642.83	\$109,285	Regular Students 1-3 =	0.00	\$861.75	\$0	Regular Students 1-3 =	0.00	\$892.32	\$0
Regular Students 4-6 =	32.00	\$3,169.26	\$101,416	Regular Students 4-6 =	0.00	\$748.72	\$0	Regular Students 4-6 =	0.00	\$724.13	\$0
Regular Students 7-12 =	14.00	\$3,169.26	\$44,370	Regular Students 7-12 =	0.00	\$748.72	\$0	Regular Students 7-12 =	0.00	\$724.13	\$0
AUT Students =	0.00	\$15,946.32	\$0	AUT Students =	0.00	\$3,748.62	\$0	AUT Students =	0.00	\$3,620.63	\$0
DB Students =	0.00	\$15,946.32	\$0	DB Students =	0.00	\$3,748.62	\$0	DB Students =	0.00	\$3,620.63	\$0
ED Students =	0.00	\$6,338.53	\$0	ED Students =	0.00	\$1,489.45	\$0	ED Students =	0.00	\$1,489.26	\$0
EMD Students =	0.00	\$4,225.60	\$0	EMD Students =	0.00	\$898.63	\$0	EMD Students =	0.00	\$895.50	\$0
HHPO Students =	0.00	\$10,594.21	\$0	HHPO Students =	0.00	\$2,489.08	\$0	HHPO Students =	0.00	\$2,413.75	\$0
ILC Students =	0.00	\$7,370.36	\$0	ILC Students =	0.00	\$1,743.54	\$0	ILC Students =	0.00	\$1,610.31	\$0
LD Students =	0.00	\$7,823.16	\$39,516	LD Students =	0.00	\$2,489.08	\$0	LD Students =	0.00	\$2,413.75	\$0
OH Students =	2.00	\$10,594.21	\$21,178	OH Students =	0.00	\$2,489.08	\$0	OH Students =	0.00	\$2,413.75	\$0
PS Students =	2.00	\$6,338.53	\$0	PS Students =	0.00	\$1,489.45	\$0	PS Students =	0.00	\$1,448.25	\$0
SP Students =	0.00	\$10,594.21	\$0	SP Students =	0.00	\$2,489.08	\$0	SP Students =	0.00	\$2,413.75	\$0
GP Students =	0.00	\$63,385.28	\$0	GP Students =	0.00	\$14,894.46	\$0	GP Students =	0.00	\$14,482.50	\$0
TBI Students =	0.00	\$10,594.21	\$0	TBI Students =	0.00	\$2,489.08	\$0	TBI Students =	0.00	\$2,413.75	\$0
TMD Students =	0.00	\$10,594.21	\$0	TMD Students =	0.00	\$2,489.08	\$0	TMD Students =	0.00	\$2,413.75	\$0
VI Students =	0.00	\$7,823.16	\$0	VI Students =	0.00	\$1,874.31	\$0	VI Students =	0.00	\$1,810.31	\$0
<b>Totals</b>	<b>98.00</b>		<b>\$390,385</b>		<b>0.00</b>		<b>\$0</b>		<b>0.00</b>		<b>\$0</b>

33. Woodbridge		#	Local Pupil Rate	Amount
Kindergarten Students =	0.00	\$852.91	\$0	
Regular Students 1-3 =	0.00	\$852.91	\$0	
Regular Students 4-6 =	0.00	\$825.03	\$0	
Regular Students 7-12 =	0.00	\$825.03	\$0	
AUT Students =	0.00	\$4,145.15	\$0	
DB Students =	0.00	\$4,145.15	\$0	
ED Students =	0.00	\$1,055.37	\$0	
EMD Students =	0.00	\$2,783.43	\$0	
HHPO Students =	0.00	\$1,027.88	\$0	
ILC Students =	0.00	\$2,072.57	\$0	
LD Students =	0.00	\$2,783.43	\$0	
OH Students =	0.00	\$2,783.43	\$0	
PS Students =	0.00	\$1,958.06	\$0	
SMD Students =	0.00	\$2,783.43	\$0	
SP Students =	0.00	\$16,580.60	\$0	
TBI Students =	0.00	\$2,783.43	\$0	
TMD Students =	0.00	\$2,783.43	\$0	
VI Students =	0.00	\$2,072.57	\$0	
Total	0.00		\$0	

**FY 2009  
State Funding**

**Charter School Revenue Calculation - Estimate**

**12/26/2008**

1.) Grade Configuration: K-8

2.) Student Total: 432  
Regular: 390  
Special: 42

3.) Districts:

26 Appoquinimink	86 Christina	0 Laurel
169 Brandywine	26 Colonial	0 Milford
0 Caesar Rodney	0 Delmar	125 Red Clay
0 Cape Henlopen	0 Indian River	0 Seaford
0 Capital	0 Lake Forest	0 Smyrna
		0 Woodbridge

4.) Transportation Eligible Students: 324  
Charter School Location New Castle

5.) Meals served but not prepared by the school

0

Student Total =	432	
Kindergarten Students =	40.00	Unit size Kindergarten students = 17.4
Regular Students 1-3 =	140.00	Unit size regular students 1-3 = 17.4
Regular Students 4-6 =	110.00	Unit size regular students 4-6 = 20
Regular Students 7-12 =	100.00	Unit size regular students 7-12 = 20
AUT Students =	0.00	Unit Size AUT Students = 4
DB Students =	0.00	Unit size DB students = 4
ED Students =	0.00	Unit size ED students = 10
EMD Students =	0.00	Unit size EMD students = 15
HHPD Students =	0.00	Unit size HHPD students = 6
ILC Students =	0.00	Unit size ILC students = 8.6
LD Students =	23.00	Unit size LD students = 8
OHI Students =	12.00	Unit size OHI students = 8
OI Students =	7.00	Unit size OI students = 6
PS Students =	0.00	Unit size PS students = 10
SMD Students =	0.00	Unit size SMD students = 6
SP Students =	0.00	Unit size SP students = 1
TBI Students =	0.00	Unit size TBI students = 6
TMD Students =	0.00	Unit size TMD students = 6
VI Students =	0.00	Unit size VI students = 8

**FY 2007 Estimated Cost per Position**

New Applicants: as per latest state/charter average salary information  
Renewal and Modification Applicants: as per the last salary average for your school

# of Div I Units Generated =	27.00	\$38,110	\$1,028,977
Div I Reading Resource Teacher =	1.00	\$37,363	\$37,363
Div I Math Specialist =	1.00	\$37,978	\$37,978
Administrative Assistant =	1.00	\$47,465	\$47,465
Percentage 11 Month Supervisor =	0.18	\$52,320	\$9,418
Percentage Transportation Supervisor =	0.05	\$55,023	\$2,751
Principal =	1.00	\$62,244	\$62,244
Assistant Principal =	0.65	\$55,661	\$36,180
Percentage Psychologist =	0.18	\$43,804	\$7,885
Percentage Speech/Hearing =	0.19	\$43,962	\$8,353
Percentage Visiting Teacher =	0.11	\$37,363	\$4,110
Percentage Driver Education Teacher =	0.00	\$37,363	\$0
Nurse =	0.20	\$40,531	\$8,268
Academic Excellence Units =	1.73	\$37,363	\$64,638
Clerical Units =	2.00	\$26,587	\$53,174
Custodial Units =	1.00	\$23,604	\$23,604
Cafeteria Manager =	0.00	\$26,587	\$0
Cafeteria Worker =	2.68	\$13,859	\$37,169
Related Service Specialist =	0.11	\$41,691	\$4,586
Total Staffing =	40.08		
Total Staffing For Health Insurance =	37.40		

Total Salary Costs =		\$1,474,162
FY 2007 OEC Rate =	25.44%	\$375,027
Health Insurance Per FTE =	\$7,320	\$273,797

**Subtotal Personnel Revenue = \$2,122,986**

Other State Sources (based on Latest Available Values)

0

Professional & Curriculum Development =	\$	9,801
Student Success Block Grant	\$	30,240
Division II Units (No Vocational Courses) =	27.00	
Division II - All Other Costs - Current Unit Value =	\$	3,115
Division II - Energy - Current Unit Value =	\$	2,678
Division III - Equalization - Unit Value =	\$	6,683
Academic Excellence Division III =	\$	11,562
Division III Reading Resource Teacher =	\$	6,683
Division III Math Specialist =	\$	6,683
Academic Excellence Division II =	\$	5,389
Academic Excellence Allotment =	\$	15,848
MCI/Annual Maintenance =	\$	24,378
LEP =	\$	-
Technology Block Grants =	\$	3,861
Student Transportation Amount =	\$	327,084

**Subtotal Other Sources = \$778,381**

**Grand Total State Sources = \$2,901,368**

**Disclaimer:** The following estimates will vary from actuals and do not account for any extenuating circumstances. State earnings are detailed on the New Charter State Template Tab below.

Click in next box and select grade configuration from drop down menu.  
Click in next box and select country from drop down menu:

Enter the number of students in the red cells below by school district and student type and the estimated funds will calculate below.

State Funding	Local Funding	Total Funding
\$2,901,368	\$1,500,706	\$4,402,074

UNITS	27.00
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[illegible]

	#	Local Pupil Rate	Amount	#	Local Pupil Rate	Amount	#	Local Pupil Rate	Amount
<b>17. Cerebral Hemisect.</b>									
Kidnaperen Students =	0.00	\$2,812.51	\$0	Kidnaperen Students =	0.00	\$1,005.73	6.00	\$1,471.04	\$1,176.8
Regular Students 1-3 =	0.00	\$2,812.51	\$0	Regular Students 1-3 =	0.00	\$1,005.73	28.00	\$2,842.06	\$2,842.06
Regular Students 4-6 =	0.00	\$2,448.99	\$0	Regular Students 4-6 =	0.00	\$974.98	22.00	\$2,559.61	\$6,391.1
Regular Students 7-12 =	0.00	\$2,448.99	\$0	Regular Students 7-12 =	0.00	\$974.98	20.00	\$2,559.61	\$81,192
AUT Students =	0.00	\$12,234.44	\$0	AUT Students =	0.00	\$4,314.91	0.00	\$12,786.04	\$0
DB Students =	0.00	\$12,234.44	\$0	DB Students =	0.00	\$4,314.91	0.00	\$12,786.04	\$0
ED Students =	0.00	\$4,693.73	\$0	ED Students =	0.00	\$1,748.86	0.00	\$5,718.22	\$0
HARD Students =	0.00	\$4,282.52	\$0	EMD Students =	0.00	\$1,748.86	0.00	\$12,121.57	\$0
HLR Students =	0.00	\$4,582.52	\$0	HLR Students =	0.00	\$2,162.81	0.00	\$8,622.03	\$0
IUC Students =	0.00	\$4,582.52	\$0	IUC Students =	0.00	\$2,162.81	0.00	\$8,399.02	\$0
LD Students =	0.00	\$8,117.22	\$0	LD Students =	0.00	\$2,187.46	0.00	\$8,399.02	\$31,895
OHI Students =	0.00	\$8,117.22	\$0	OHI Students =	0.00	\$2,187.46	2.00	\$8,399.02	\$17,064
PS Students =	0.00	\$8,156.29	\$0	CI Students =	0.00	\$2,916.61	1.00	\$8,399.02	\$8,532
SP Students =	0.00	\$4,893.73	\$0	PS Students =	0.00	\$1,749.96	0.00	\$5,118.22	\$0
SMD Students =	0.00	\$8,156.29	\$0	SMD Students =	0.00	\$2,916.61	0.00	\$8,532.03	\$0
TBI Students =	0.00	\$8,156.29	\$0	TBI Students =	0.00	\$2,916.61	0.00	\$8,532.03	\$0
TMD Students =	0.00	\$8,156.29	\$0	TMD Students =	0.00	\$2,916.61	0.00	\$8,532.03	\$0
Vt Students =	0.00	\$8,117.22	\$0	Vt Students =	0.00	\$2,187.46	0.00	\$8,399.02	\$0
Total:	0.00	\$0	\$0		0.00	\$0	86.00	\$239,241	

34 Central				37 Delmar				38 Indian River			
	#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount
Kindergraten Students =	2.00	\$2,101.50	\$4,203	Kindergraten Students =	0.00	\$0.00	\$0	Kindergraten Students =	0.00	\$2,305.65	\$0
Regular Students 1-3 =	0.00	\$2,101.50	\$0	Regular Students 1-3 =	0.00	\$0.00	\$0	Regular Students 1-3 =	0.00	\$2,305.65	\$0
Regular Students 4-6 =	0.00	\$3,299.85	\$0	Regular Students 4-6 =	0.00	\$0.00	\$0	Regular Students 4-6 =	0.00	\$2,098.38	\$0
Regular Students 7-12 =	0.00	\$1,829.65	\$0	Regular Students 7-12 =	0.00	\$0.00	\$0	Regular Students 7-12 =	0.00	\$2,098.38	\$0
ED Students =	0.00	\$0.00	\$0	ED Students =	0.00	\$0.00	\$0	ED Students =	0.00	\$10,281.50	\$0
DB Students =	0.00	\$0.00	\$0	DB Students =	0.00	\$0.00	\$0	DB Students =	0.00	\$4,112.72	\$0
EMD Students =	0.00	\$3,657.31	\$0	EMD Students =	0.00	\$1,654.85	\$0	EMD Students =	0.00	\$2,741.81	\$0
HHPO Students =	0.00	\$2,439.21	\$0	HHPO Students =	0.00	\$1,103.25	\$0	HHPO Students =	0.00	\$8,654.54	\$0
ILC Students =	0.00	\$4,252.89	\$0	ILC Students =	0.00	\$2,758.13	\$0	ILC Students =	0.00	\$4,782.28	\$0
OH Students =	2.00	\$4,571.84	\$9,143	OH Students =	0.00	\$2,068.80	\$0	OH Students =	0.00	\$5,140.50	\$0
CI Students =	1.00	\$6,095.52	\$6,096	CI Students =	0.00	\$2,758.13	\$0	CI Students =	0.00	\$9,854.54	\$0
PS Students =	0.00	\$3,657.31	\$0	PS Students =	0.00	\$1,654.85	\$0	PS Students =	0.00	\$4,112.72	\$0
SMD Students =	0.00	\$6,095.52	\$0	SMD Students =	0.00	\$2,758.13	\$0	SMD Students =	0.00	\$6,854.54	\$0
SP Students =	0.00	\$36,573.10	\$0	SP Students =	0.00	\$16,548.79	\$0	SP Students =	0.00	\$41,127.22	\$0
TBI Students =	0.00	\$3,095.52	\$0	TBI Students =	0.00	\$2,758.13	\$0	TBI Students =	0.00	\$6,854.54	\$0
VI Students =	0.00	\$4,571.84	\$0	VI Students =	0.00	\$2,068.80	\$0	VI Students =	0.00	\$5,140.50	\$0
<b>Totals</b>	<b>28.00</b>		<b>\$68,281</b>		<b>0.00</b>		<b>\$0</b>		<b>0.00</b>		<b>\$0</b>

15 Lakeland				16 Laurel				18 Millford			
	#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount
Kindergraten Students =	0.00	\$824.38	\$0	Kindergraten Students =	0.00	\$1,078.47	\$0	Kindergraten Students =	0.00	\$489.67	\$0
Regular Students 1-3 =	0.00	\$824.38	\$0	Regular Students 1-3 =	0.00	\$1,078.47	\$0	Regular Students 1-3 =	0.00	\$827.34	\$0
Regular Students 4-6 =	0.00	\$804.21	\$0	Regular Students 4-6 =	0.00	\$839.14	\$0	Regular Students 4-6 =	0.00	\$868.79	\$0
Regular Students 7-12 =	0.00	\$804.21	\$0	Regular Students 7-12 =	0.00	\$839.14	\$0	Regular Students 7-12 =	0.00	\$868.79	\$0
ED Students =	0.00	\$4,021.06	\$0	ED Students =	0.00	\$4,695.68	\$0	ED Students =	0.00	\$4,093.53	\$0
DB Students =	0.00	\$4,021.06	\$0	DB Students =	0.00	\$4,695.68	\$0	DB Students =	0.00	\$4,093.53	\$0
EMD Students =	0.00	\$1,608.42	\$0	EMD Students =	0.00	\$1,878.27	\$0	EMD Students =	0.00	\$1,613.57	\$0
HHPO Students =	0.00	\$1,072.28	\$0	HHPO Students =	0.00	\$1,252.18	\$0	HHPO Students =	0.00	\$2,059.28	\$0
ILC Students =	0.00	\$2,680.71	\$0	ILC Students =	0.00	\$3,330.45	\$0	ILC Students =	0.00	\$1,876.24	\$0
OH Students =	0.00	\$2,010.55	\$0	OH Students =	0.00	\$2,447.84	\$0	OH Students =	0.00	\$2,016.96	\$0
CI Students =	0.00	\$2,680.71	\$0	CI Students =	0.00	\$3,330.45	\$0	CI Students =	0.00	\$2,689.28	\$0
PS Students =	0.00	\$2,680.71	\$0	PS Students =	0.00	\$3,330.45	\$0	PS Students =	0.00	\$2,689.28	\$0
SMD Students =	0.00	\$4,021.06	\$0	SMD Students =	0.00	\$4,695.68	\$0	SMD Students =	0.00	\$4,093.53	\$0
SP Students =	0.00	\$46,084.24	\$0	SP Students =	0.00	\$51,078.71	\$0	SP Students =	0.00	\$46,084.24	\$0
TBI Students =	0.00	\$2,680.71	\$0	TBI Students =	0.00	\$3,330.45	\$0	TBI Students =	0.00	\$2,689.28	\$0
VI Students =	0.00	\$2,680.71	\$0	VI Students =	0.00	\$3,330.45	\$0	VI Students =	0.00	\$2,689.28	\$0
<b>Totals</b>	<b>0.00</b>		<b>\$0</b>		<b>0.00</b>		<b>\$0</b>		<b>0.00</b>		<b>\$0</b>



33. Bedford		#	Local Pupil Rate	Amount	33. Bedford		#	Local Pupil Rate	Amount	34. Smyrna		#	Local Pupil Rate	Amount
Kindergarten Students =	12.00		\$1,821.42	\$21,857	Kindergarten Students =	0.00		\$661.75	\$0	Kindergarten Students =	0.00		\$662.23	\$0
Regular Students 1-3 =	42.00		\$3,642.43	\$152,499	Regular Students 1-3 =	0.00		\$189.75	\$0	Regular Students 1-3 =	0.00		\$662.33	\$0
Regular Students 4-6 =	32.00		\$3,169.26	\$101,416	Regular Students 4-6 =	0.00		\$749.72	\$0	Regular Students 4-6 =	0.00		\$724.13	\$0
Regular Students 7-12 =	28.00		\$3,169.26	\$88,739	Regular Students 7-12 =	0.00		\$749.72	\$0	Regular Students 7-12 =	0.00		\$724.13	\$0
ED Students =	0.00		\$15,646.32	\$0	ED Students =	0.00		\$3,748.62	\$0	ED Students =	0.00		\$3,620.63	\$0
DB Students =	0.00		\$6,398.63	\$0	DB Students =	0.00		\$1,469.45	\$0	DB Students =	0.00		\$1,448.25	\$0
EMD Students =	0.00		\$1,226.69	\$0	EMD Students =	0.00		\$399.63	\$0	EMD Students =	0.00		\$665.50	\$0
HHPD Students =	0.00		\$10,664.21	\$0	HHPD Students =	0.00		\$2,498.08	\$0	HHPD Students =	0.00		\$2,413.75	\$0
LC Students =	0.00		\$7,923.16	\$0	LC Students =	0.00		\$1,743.54	\$0	LC Students =	0.00		\$1,694.01	\$0
OH Students =	2.00		\$10,664.21	\$21,983	OH Students =	0.00		\$2,498.08	\$0	OH Students =	0.00		\$1,610.31	\$0
PS Students =	0.00		\$5,359.63	\$0	PS Students =	0.00		\$1,469.45	\$0	PS Students =	0.00		\$2,413.75	\$0
SMD Students =	0.00		\$10,664.21	\$0	SMD Students =	0.00		\$2,498.08	\$0	SP Students =	0.00		\$2,413.75	\$0
SP Students =	0.00		\$3,642.43	\$0	SP Students =	0.00		\$2,498.08	\$0	SP Students =	0.00		\$2,413.75	\$0
TBD Students =	0.00		\$10,664.21	\$0	TBD Students =	0.00		\$2,498.08	\$0	TBD Students =	0.00		\$2,413.75	\$0
VI Students =	0.00		\$7,923.16	\$0	VI Students =	0.00		\$1,743.51	\$0	VI Students =	0.00		\$1,610.31	\$0
<b>Totals</b>	<b>126.00</b>			<b>\$465,372</b>			<b>0.00</b>					<b>0.00</b>		

35. Woodbridge		#	Local Pupil Rate	Amount	35. Woodbridge		#	Local Pupil Rate	Amount
Kindergarten Students =	0.00		\$852.91	\$0	Kindergarten Students =	0.00		\$852.91	\$0
Regular Students 1-3 =	0.00		\$852.91	\$0	Regular Students 1-3 =	0.00		\$852.91	\$0
Regular Students 4-6 =	0.00		\$828.03	\$0	Regular Students 4-6 =	0.00		\$828.03	\$0
Regular Students 7-12 =	0.00		\$4,745.15	\$0	Regular Students 7-12 =	0.00		\$4,745.15	\$0
ED Students =	0.00		\$1,658.06	\$0	ED Students =	0.00		\$1,658.06	\$0
DB Students =	0.00		\$1,105.37	\$0	DB Students =	0.00		\$1,105.37	\$0
EMD Students =	0.00		\$2,793.43	\$0	EMD Students =	0.00		\$2,793.43	\$0
HHPD Students =	0.00		\$1,658.06	\$0	HHPD Students =	0.00		\$1,658.06	\$0
LC Students =	0.00		\$2,793.43	\$0	LC Students =	0.00		\$2,793.43	\$0
OH Students =	0.00		\$2,793.43	\$0	OH Students =	0.00		\$2,793.43	\$0
PS Students =	0.00		\$2,793.43	\$0	PS Students =	0.00		\$2,793.43	\$0
SMD Students =	0.00		\$1,658.06	\$0	SMD Students =	0.00		\$1,658.06	\$0
SP Students =	0.00		\$2,793.43	\$0	SP Students =	0.00		\$2,793.43	\$0
TBD Students =	0.00		\$2,793.43	\$0	TBD Students =	0.00		\$2,793.43	\$0
VI Students =	0.00		\$2,793.43	\$0	VI Students =	0.00		\$2,793.43	\$0
<b>Totals</b>	<b>0.00</b>		<b>\$2,072.57</b>	<b>\$0</b>					

**FY 2009  
State Funding**

**Charter School Revenue Calculation - Estimate**

**12/26/2008**

1.) Grade Configuration:	K-8	2.) Student Total:	475
		Regular:	430
		Special:	45
3.) Districts:			
28 Appoquinimink	95 Christina	0 Laurel	
186 Brandywine	28 Colonial	0 Milford	
0 Caesar Rodney	0 Delmar	138 Red Clay	
0 Cape Henlopen	0 Indian River	0 Seaford	
0 Capital	0 Lake Forest	0 Smyrna	
		0 Woodbridge	
4.) Transportation Eligible Students:	356	5.) Meals served but not prepared by the school	
Charter School Location New Castle			

**0**

Student Total = 475

Kindergarten Students =	40.00	Unit size Kindergarten students =	17.4
Regular Students 1-3 =	140.00	Unit size regular students 1-3 =	17.4
Regular Students 4-6 =	150.00	Unit size regular students 4-6 =	20
Regular Students 7-12 =	100.00	Unit size regular students 7-12 =	20
AUT Students =	0.00	Unit size AUT students =	4
DB Students =	0.00	Unit size DB students =	4
ED Students =	0.00	Unit size ED students =	10
EMD Students =	0.00	Unit size EMD students =	15
HHPD Students =	0.00	Unit size HHPD students =	6
ILC Students =	0.00	Unit size ILC students =	8.6
LD Students =	26.00	Unit size LD students =	8
OHI Students =	12.00	Unit size OHI students =	6
OI Students =	7.00	Unit size OI students =	6
PS Students =	0.00	Unit size PS students =	10
SMD Students =	0.00	Unit size SMD students =	6
SP Students =	0.00	Unit size SP students =	1
TBI Students =	0.00	Unit size TBI students =	6
TMD Students =	0.00	Unit size TMD students =	6
VI Students =	0.00	Unit size VI students =	8

**FY 2007 Estimated Cost per Position**

New Applicants: as per latest state/charter average salary information

Renewal and Modification Applicants: as per the last salary average for your school

# of Div I Units Generated =	29.27	\$38,110	\$1,115,487
Div I Reading Resource Teacher =	1.00	\$37,363	\$37,363
Div I Math Specialist =	1.00	\$37,978	\$37,978
Administrative Assistant =	1.00	\$47,465	\$47,465
Percentage 11 Month Supervisor =	0.20	\$52,320	\$10,464
Percentage Transportation Supervisor =	0.05	\$55,023	\$2,751
Principal =	1.00	\$62,244	\$62,244
Assistant Principal =	0.65	\$55,651	\$36,180
Percentage Psychologist =	0.20	\$43,804	\$8,761
Percentage Speech/Hearing =	0.21	\$43,982	\$9,232
Percentage Visiting Teacher =	0.12	\$37,363	\$4,484
Percentage Driver Education Teacher =	0.00	\$37,363	\$0
Nurse =	0.22	\$40,531	\$8,876
Academic Excellence Units =	1.90	\$37,363	\$70,990
Clerical Units =	2.00	\$26,587	\$53,174
Custodial Units =	1.00	\$23,604	\$23,604
Cafeteria Manager =	0.00	\$26,587	\$0
Cafeteria Worker =	2.95	\$13,869	\$40,914
Related Service Specialist =	0.11	\$41,691	\$4,586
Total Staffing =	42.88		
Total Staffing For Health Insurance =	39.93		
Total Salary Costs =			\$1,574,552
FY 2007 OEC Rate =	25.44%		\$400,566
Health Insurance Per FTE =	\$7,320		\$292,280

**Subtotal Personnel Revenue = \$2,267,398**

Other State Sources (based on Latest Available Values)

0

Professional & Curriculum Development =	\$	10,522
Student Success Block Grant	\$	33,250
Division II Units (No Vocational Courses) =	29.27	
Division II - All Other Costs - Current Unit Value = \$	3,115	\$ 91,176
Division II - Energy - Current Unit Value = \$	2,678	\$ 78,385
Division III - Equalization - Unit Value = \$	6,672	\$ 195,295
Academic Excellence Division III =		\$ 12,677
Division III Reading Resource Teacher =		\$ 6,672
Division III Math Specialist =		\$ 6,672
Academic Excellence Division II =		\$ 5,919
Academic Excellence Allotment =		\$ 17,180
MCIA Annual Maintenance =		\$ 26,804
LEP =		\$ -
Technology Block Grants =		\$ 4,186
Student Transportation Amount =		\$ 359,642

**Subtotal Other Sources = \$848,381**

**Grand Total State Sources = \$3,115,779**

# New Charter School Estimated State and Local Fund Calculations

Disclaimer: The following estimates will vary from actuals and do not account for any extenuating circumstances.  
 -State earnings are detailed on the New Charter State Template Tab below.

Please enter the following information:

Click in next box and select grade configuration from drop down menu: K-3 New Castle  
 Click in next box and select county from drop down menu: Enter the number of students in the red cells below by school district and student type and the estimated funds will calculate below.

State Funding	Local Funding	Total Funding
\$3,115,779	\$1,642,733	\$4,758,513

UNITS	29.27
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29. Appomattox			
	#	Local Pupil Rate	Amount
Kindergarten Students =	2.00	\$1,395.47	\$2,771
Regular Students 1-3 =	7.00	\$1,395.47	\$9,768
Regular Students 4-6 =	6.00	\$1,205.36	\$7,232
Regular Students 7-12 =	0.00	\$1,205.36	\$0
AUT Students =	0.00	\$8,026.81	\$0
DB Students =	0.00	\$2,410.72	\$0
ED Students =	0.00	\$1,607.15	\$0
EMD Students =	0.00	\$4,017.87	\$0
HHPD Students =	0.00	\$3,013.40	\$0
ILC Students =	2.00	\$4,017.87	\$8,036
OH Students =	1.00	\$2,410.72	\$2,411
PS Students =	0.00	\$4,017.87	\$0
SMD Students =	0.00	\$24,107.22	\$0
SP Students =	0.00	\$4,017.87	\$0
TBI Students =	0.00	\$4,017.87	\$0
TMD Students =	0.00	\$3,013.40	\$0
VI Students =	29.00		\$47,425
<b>Total</b>			<b>\$175,518</b>

31. Randolph			
	#	Local Pupil Rate	Amount
Kindergarten Students =	16.00	\$1,561.15	\$25,178
Regular Students 1-3 =	68.00	\$3,022.29	\$205,556
Regular Students 4-6 =	60.00	\$3,412.39	\$204,743
Regular Students 7-12 =	40.00	\$3,412.39	\$136,496
AUT Students =	0.00	\$17,061.96	\$0
DB Students =	0.00	\$17,061.96	\$0
ED Students =	0.00	\$4,664.76	\$0
EMD Students =	0.00	\$1,561.15	\$0
HHPD Students =	0.00	\$1,561.15	\$0
ILC Students =	0.00	\$1,561.15	\$0
OH Students =	3.00	\$11,374.64	\$34,124
PS Students =	2.00	\$5,824.79	\$11,649
SMD Students =	0.00	\$11,374.64	\$0
SP Students =	0.00	\$58,247.85	\$0
TBI Students =	0.00	\$11,374.64	\$0
TMD Students =	0.00	\$11,374.64	\$0
VI Students =	186.00	\$8,650.98	\$1,609,981
<b>Total</b>			<b>\$2,000,000</b>

33. Chester			
	#	Local Pupil Rate	Amount
Kindergarten Students =	8.00	\$1,471.04	\$11,768
Regular Students 1-3 =	28.00	\$2,642.06	\$73,778
Regular Students 4-6 =	20.00	\$2,655.61	\$53,112
Regular Students 7-12 =	20.00	\$2,655.61	\$53,112
AUT Students =	0.00	\$12,788.04	\$0
DB Students =	0.00	\$12,788.04	\$0
ED Students =	0.00	\$3,412.39	\$0
EMD Students =	0.00	\$3,412.39	\$0
HHPD Students =	0.00	\$3,412.39	\$0
ILC Students =	0.00	\$3,412.39	\$0
OH Students =	2.00	\$5,824.79	\$11,649
PS Students =	1.00	\$5,824.79	\$5,825
SMD Students =	0.00	\$5,824.79	\$0
SP Students =	0.00	\$5,824.79	\$0
TBI Students =	0.00	\$5,824.79	\$0
TMD Students =	0.00	\$5,824.79	\$0
VI Students =	85.00	\$5,824.79	\$494,907
<b>Total</b>			<b>\$628,117</b>

34. Cochran				37. DeLauri				38. Indian Bluff			
	#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount
Kindergarten Students =	2.00	\$2,101.90	\$4,203.80	Kindergarten Students =	0.00	\$4,755.44	\$0	Kindergarten Students =	0.00	\$2,363.63	\$0
Regular Students 1-3 =	7.00	\$14,713.80	\$102,996.60	Regular Students 1-3 =	0.00	\$1,078.47	\$0	Regular Students 1-3 =	0.00	\$2,363.63	\$0
Regular Students 4-6 =	8.00	\$1,028.85	\$8,230.80	Regular Students 4-6 =	0.00	\$827.44	\$0	Regular Students 4-6 =	0.00	\$2,056.36	\$0
Regular Students 7-12 =	8.00	\$1,028.85	\$8,230.80	Regular Students 7-12 =	0.00	\$827.44	\$0	Regular Students 7-12 =	0.00	\$2,056.36	\$0
DB Students =	0.00	\$0	\$0	DB Students =	0.00	\$4,137.20	\$0	DB Students =	0.00	\$10,281.80	\$0
ED Students =	0.00	\$0	\$0	ED Students =	0.00	\$1,064.88	\$0	ED Students =	0.00	\$4,172.72	\$0
EU Students =	0.00	\$0	\$0	EU Students =	0.00	\$2,756.13	\$0	EU Students =	0.00	\$2,756.13	\$0
HC Students =	0.00	\$0	\$0	HC Students =	0.00	\$2,056.60	\$0	HC Students =	0.00	\$4,762.23	\$0
ILC Students =	0.00	\$0	\$0	ILC Students =	0.00	\$2,756.13	\$0	ILC Students =	0.00	\$5,140.90	\$0
LD Students =	2.00	\$4,571.84	\$9,143.68	LD Students =	0.00	\$2,756.13	\$0	LD Students =	0.00	\$5,854.54	\$0
OH Students =	2.00	\$8,096.82	\$16,193.64	OH Students =	0.00	\$2,756.13	\$0	OH Students =	0.00	\$3,412.72	\$0
PS Students =	1.00	\$3,657.31	\$3,657.31	PS Students =	0.00	\$1,064.88	\$0	PS Students =	0.00	\$3,412.72	\$0
SP Students =	0.00	\$0	\$0	SP Students =	0.00	\$2,756.13	\$0	SP Students =	0.00	\$4,172.72	\$0
SMD Students =	0.00	\$0	\$0	SMD Students =	0.00	\$2,756.13	\$0	SMD Students =	0.00	\$4,172.72	\$0
TBI Students =	0.00	\$0	\$0	TBI Students =	0.00	\$2,756.13	\$0	TBI Students =	0.00	\$4,172.72	\$0
TMD Students =	0.00	\$0	\$0	TMD Students =	0.00	\$2,756.13	\$0	TMD Students =	0.00	\$4,172.72	\$0
VI Students =	0.00	\$0	\$0	VI Students =	0.00	\$2,756.13	\$0	VI Students =	0.00	\$4,172.72	\$0
Totals	23.00	\$71,946	\$71,946	Totals	0.00	\$2,756.13	\$0	Totals	0.00	\$5,140.90	\$0

18. Lake Forest				18. Lauri				19. Milford			
	#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount		#	Local Pupil Rate	Amount
Kindergarten Students =	0.00	\$0	\$0	Kindergarten Students =	0.00	\$1,078.47	\$0	Kindergarten Students =	0.00	\$4,633.67	\$0
Regular Students 1-3 =	0.00	\$0	\$0	Regular Students 1-3 =	0.00	\$1,078.47	\$0	Regular Students 1-3 =	0.00	\$2,927.94	\$0
Regular Students 4-6 =	0.00	\$0	\$0	Regular Students 4-6 =	0.00	\$938.14	\$0	Regular Students 4-6 =	0.00	\$866.79	\$0
Regular Students 7-12 =	0.00	\$0	\$0	Regular Students 7-12 =	0.00	\$938.14	\$0	Regular Students 7-12 =	0.00	\$866.79	\$0
DB Students =	0.00	\$0	\$0	DB Students =	0.00	\$4,885.68	\$0	DB Students =	0.00	\$4,033.93	\$0
ED Students =	0.00	\$0	\$0	ED Students =	0.00	\$1,252.27	\$0	ED Students =	0.00	\$1,013.57	\$0
EU Students =	0.00	\$0	\$0	EU Students =	0.00	\$1,252.27	\$0	EU Students =	0.00	\$1,013.57	\$0
HC Students =	0.00	\$0	\$0	HC Students =	0.00	\$1,252.27	\$0	HC Students =	0.00	\$1,013.57	\$0
ILC Students =	0.00	\$0	\$0	ILC Students =	0.00	\$1,252.27	\$0	ILC Students =	0.00	\$1,013.57	\$0
LD Students =	0.00	\$0	\$0	LD Students =	0.00	\$1,252.27	\$0	LD Students =	0.00	\$1,013.57	\$0
OH Students =	0.00	\$0	\$0	OH Students =	0.00	\$1,252.27	\$0	OH Students =	0.00	\$1,013.57	\$0
PS Students =	0.00	\$0	\$0	PS Students =	0.00	\$1,252.27	\$0	PS Students =	0.00	\$1,013.57	\$0
SP Students =	0.00	\$0	\$0	SP Students =	0.00	\$1,252.27	\$0	SP Students =	0.00	\$1,013.57	\$0
SMD Students =	0.00	\$0	\$0	SMD Students =	0.00	\$1,252.27	\$0	SMD Students =	0.00	\$1,013.57	\$0
TBI Students =	0.00	\$0	\$0	TBI Students =	0.00	\$1,252.27	\$0	TBI Students =	0.00	\$1,013.57	\$0
TMD Students =	0.00	\$0	\$0	TMD Students =	0.00	\$1,252.27	\$0	TMD Students =	0.00	\$1,013.57	\$0
VI Students =	0.00	\$0	\$0	VI Students =	0.00	\$1,252.27	\$0	VI Students =	0.00	\$1,013.57	\$0
Totals	0.00	\$0	\$0	Totals	0.00	\$2,347.84	\$0	Totals	0.00	\$2,347.84	\$0

32 Bad Chair		Local Pupil Rate	Amount	32 Students		Local Pupil Rate	Amount	32 Students		Local Pupil Rate	Amount
Kindergarten Students =	12.00	\$1,821.42	\$21,857	Kindergarten Students =	0.00	\$1,821.42	\$0	Kindergarten Students =	0.00	\$1,821.42	\$0
Regular Students 1-3 =	44.00	\$3,642.83	\$162,999	Regular Students 1-3 =	0.00	\$3,642.83	\$0	Regular Students 1-3 =	0.00	\$3,642.83	\$0
Regular Students 4-6 =	28.00	\$3,689.26	\$103,447	Regular Students 4-6 =	0.00	\$3,689.26	\$0	Regular Students 4-6 =	0.00	\$3,689.26	\$0
Regular Students 7-12 =	0.00	\$5,248.32	\$0	Regular Students 7-12 =	0.00	\$5,248.32	\$0	Regular Students 7-12 =	0.00	\$5,248.32	\$0
DB Students =	0.00	\$15,848.32	\$0	DB Students =	0.00	\$15,848.32	\$0	DB Students =	0.00	\$15,848.32	\$0
ED Students =	0.00	\$6,398.63	\$0	ED Students =	0.00	\$6,398.63	\$0	ED Students =	0.00	\$6,398.63	\$0
EMD Students =	0.00	\$4,228.89	\$0	EMD Students =	0.00	\$4,228.89	\$0	EMD Students =	0.00	\$4,228.89	\$0
HHPD Students =	0.00	\$10,994.21	\$0	HHPD Students =	0.00	\$10,994.21	\$0	HHPD Students =	0.00	\$10,994.21	\$0
LC Students =	0.00	\$7,370.39	\$0	LC Students =	0.00	\$7,370.39	\$0	LC Students =	0.00	\$7,370.39	\$0
OH Students =	7.00	\$7,823.19	\$55,482	OH Students =	0.00	\$7,823.19	\$0	OH Students =	0.00	\$7,823.19	\$0
CH Students =	2.00	\$10,964.21	\$21,128	CH Students =	0.00	\$10,964.21	\$0	CH Students =	0.00	\$10,964.21	\$0
PS Students =	0.00	\$8,598.63	\$0	PS Students =	0.00	\$8,598.63	\$0	PS Students =	0.00	\$8,598.63	\$0
SP Students =	0.00	\$10,964.21	\$0	SP Students =	0.00	\$10,964.21	\$0	SP Students =	0.00	\$10,964.21	\$0
TBD Students =	0.00	\$8,598.63	\$0	TBD Students =	0.00	\$8,598.63	\$0	TBD Students =	0.00	\$8,598.63	\$0
VI Students =	0.00	\$10,964.21	\$0	VI Students =	0.00	\$10,964.21	\$0	VI Students =	0.00	\$10,964.21	\$0
Totals	138.00	\$7,823.19	\$57,128		0.00	\$7,823.19	\$0		0.00	\$7,823.19	\$0

32 Woodbridge		Local Pupil Rate	Amount	32 Students		Local Pupil Rate	Amount	32 Students		Local Pupil Rate	Amount
Kindergarten Students =	0.00	\$862.91	\$0	Kindergarten Students =	0.00	\$862.91	\$0	Kindergarten Students =	0.00	\$862.91	\$0
Regular Students 1-3 =	0.00	\$862.91	\$0	Regular Students 1-3 =	0.00	\$862.91	\$0	Regular Students 1-3 =	0.00	\$862.91	\$0
Regular Students 4-6 =	0.00	\$862.91	\$0	Regular Students 4-6 =	0.00	\$862.91	\$0	Regular Students 4-6 =	0.00	\$862.91	\$0
Regular Students 7-12 =	0.00	\$862.91	\$0	Regular Students 7-12 =	0.00	\$862.91	\$0	Regular Students 7-12 =	0.00	\$862.91	\$0
DB Students =	0.00	\$4,146.16	\$0	DB Students =	0.00	\$4,146.16	\$0	DB Students =	0.00	\$4,146.16	\$0
ED Students =	0.00	\$1,658.06	\$0	ED Students =	0.00	\$1,658.06	\$0	ED Students =	0.00	\$1,658.06	\$0
EMD Students =	0.00	\$1,658.06	\$0	EMD Students =	0.00	\$1,658.06	\$0	EMD Students =	0.00	\$1,658.06	\$0
HHPD Students =	0.00	\$1,658.06	\$0	HHPD Students =	0.00	\$1,658.06	\$0	HHPD Students =	0.00	\$1,658.06	\$0
LC Students =	0.00	\$1,658.06	\$0	LC Students =	0.00	\$1,658.06	\$0	LC Students =	0.00	\$1,658.06	\$0
OH Students =	0.00	\$1,658.06	\$0	OH Students =	0.00	\$1,658.06	\$0	OH Students =	0.00	\$1,658.06	\$0
CH Students =	0.00	\$1,658.06	\$0	CH Students =	0.00	\$1,658.06	\$0	CH Students =	0.00	\$1,658.06	\$0
PS Students =	0.00	\$1,658.06	\$0	PS Students =	0.00	\$1,658.06	\$0	PS Students =	0.00	\$1,658.06	\$0
SP Students =	0.00	\$1,658.06	\$0	SP Students =	0.00	\$1,658.06	\$0	SP Students =	0.00	\$1,658.06	\$0
TBD Students =	0.00	\$1,658.06	\$0	TBD Students =	0.00	\$1,658.06	\$0	TBD Students =	0.00	\$1,658.06	\$0
VI Students =	0.00	\$1,658.06	\$0	VI Students =	0.00	\$1,658.06	\$0	VI Students =	0.00	\$1,658.06	\$0
Totals	0.00	\$2,072.57	\$0		0.00	\$2,072.57	\$0		0.00	\$2,072.57	\$0

Charter School Application Budget Worksheet											Page 1
State Local & Loan Revenue		FY09		FY10		FY11		FY12		FY13	
Enrollment		0		252		338		432		475	
		YEAR 1		YEAR 2		YEAR 3		YEAR 4		YEAR 5	
1	State Appropriations	\$0		\$1,852,373		\$2,380,724		\$2,901,368		\$3,115,779	
2	School District Local Fund Transfers	\$0		\$935,602		\$1,185,024		\$1,500,706		\$1,642,733	
3	Prior Year Carryover Funds	\$0		\$0		\$63,413		\$181,559		\$188,681	
4	Construction Loans	\$0		\$0		\$0		\$0		\$0	
5	Equipment Loans	\$0		\$0		\$0		\$0		\$0	
6	Other Loans	\$0		\$85,281		\$114,385		\$146,197		\$160,749	
<b>STATE LOCAL &amp; LOANS REVENUE</b>		<b>\$0</b>		<b>\$2,873,256</b>		<b>\$3,743,546</b>		<b>\$4,729,930</b>		<b>\$5,107,942</b>	
State Local & Loans Expenses											
		YEAR 1		YEAR 2		YEAR 3		YEAR 4		YEAR 5	
Personnel Salaries / Other Employer Costs			FTE		FTE		FTE		FTE		FTE
7	Teachers	\$0	0.00	\$902,000	17.00	\$1,287,000	22.00	\$1,790,800	28.00	\$2,023,120	29.00
8	Principal/Administrative	\$0	0.00	\$237,000	3.00	\$249,375	3.00	\$261,844	3.00	\$274,936	3.00
9	Nurse	\$0	0.00	\$60,000	1.00	\$63,000	1.00	\$66,150	1.00	\$69,458	1.00
10	Clerical	\$0	0.00	\$35,000	1.00	\$70,000	2.00	\$77,000	2.00	\$80,850	2.00
11	Custodial	\$0	0.00	\$23,604	1.00	\$25,954	1.00	\$28,560	1.00	\$31,416	1.00
12	Substitutes	\$0	0.00	\$70,000	2.00	\$105,000	3.00	\$115,500	3.00	\$127,050	3.00
13	Other	\$0	0.00	\$140,000	5.00	\$147,000	5.00	\$154,350	5.00	\$162,067	5.00
14	Other Employer Costs (25.44 % of Salaries)	\$0		\$373,358		\$495,403		\$634,525		\$704,407	
15	Health Insurance	\$0		\$176,000		\$224,000		\$272,000		\$280,000	
16	Other Benefits	\$0		\$0		\$0		\$0		\$0	
<b>SUBTOTAL SALARIES / OTHER EMPLOYER COSTS</b>		<b>\$0</b>	<b>0.00</b>	<b>\$2,016,962</b>	<b>38.00</b>	<b>\$2,666,742</b>	<b>37.00</b>	<b>\$3,400,729</b>	<b>43.00</b>	<b>\$3,753,304</b>	<b>44.00</b>
Student Support											
17	Transportation	\$0		\$220,000		\$242,000		\$266,200		\$292,620	
18	Cafeteria	\$0		\$85,281		\$114,385		\$146,197		\$160,749	
19	Extra Curricular	\$0		\$0		\$0		\$0		\$0	
20	Supplies and Materials	\$0		\$40,000		\$44,000		\$48,000		\$55,000	
21	Textbooks	\$0		\$0		\$0		\$75,000		\$82,500	
22	Computers	\$0		\$0		\$0		\$0		\$0	
23	Contracted Services	\$0		\$49,500		\$51,450		\$57,172		\$60,030	
24	Other	\$0		\$0		\$0		\$0		\$0	
<b>SUBTOTAL STUDENT SUPPORT</b>		<b>\$0</b>		<b>\$394,781</b>		<b>\$451,835</b>		<b>\$592,569</b>		<b>\$651,099</b>	
Operations and Maintenance of Facilities											
25	Insurance (Property/Liability)	\$0		\$40,000		\$44,000		\$48,400		\$52,340	
26	Rent	\$0		\$300,000		\$330,000		\$363,000		\$399,300	
27	Mortgage	\$0		\$0		\$0		\$0		\$0	
28	Utilities	\$0		\$20,000		\$24,000		\$28,800		\$34,560	
29	Maintenance	\$0		\$12,000		\$13,200		\$14,520		\$15,972	
30	Telephone/Communications	\$0		\$16,100		\$17,710		\$19,481		\$21,429	
31	Construction	\$0		\$0		\$0		\$0		\$0	
32	Renovation	\$0		\$0		\$0		\$60,000		\$63,000	
33	Other	\$0		\$0		\$0		\$0		\$0	
<b>SUBTOTAL OPERATIONS AND MAINTENANCE OF FACILITIES</b>		<b>\$0</b>		<b>\$388,100</b>		<b>\$428,910</b>		<b>\$534,201</b>		<b>\$586,601</b>	
Administrative/Operations Support											
34	Equipment Lease/Maintenance	\$0		\$1,000		\$2,000		\$2,200		\$2,000	
35	Equipment Purchase	\$0		\$4,000		\$5,000		\$5,450		\$6,000	
36	Supplies and Materials	\$0		\$3,000		\$3,500		\$4,000		\$4,500	
37	Printing and Copying	\$0		\$1,000		\$2,000		\$1,000		\$1,000	
38	Postage and Shipping	\$0		\$1,000		\$2,000		\$1,000		\$1,000	
39	Other	\$0		\$0		\$0		\$0		\$0	
<b>SUBTOTAL ADMINISTRATIVE/OPERATIONS SUPPORT</b>		<b>\$0</b>		<b>\$10,000</b>		<b>\$14,500</b>		<b>\$13,650</b>		<b>\$14,500</b>	
Management Company											
40	Fees	\$0		\$0		\$0		\$0		\$0	
41	Salaries/Other Employee Costs	\$0		\$0		\$0		\$0		\$0	
42	Curriculum	\$0		\$0		\$0		\$0		\$0	
43	Accounting and Payroll	\$0		\$0		\$0		\$0		\$0	
44	Other	\$0		\$0		\$0		\$0		\$0	
<b>SUBTOTAL MANAGEMENT COMPANY</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>	
<b>STATE LOCAL &amp; LOANS EXPENDITURES</b>		<b>\$0</b>		<b>\$2,809,843</b>		<b>\$3,561,987</b>		<b>\$4,541,149</b>		<b>\$5,005,504</b>	
<b>REVENUE LESS EXPENDITURES</b>		<b>\$0</b>		<b>\$63,413</b>		<b>\$181,559</b>		<b>\$188,681</b>		<b>\$102,438</b>	
2 % CONTINGENCY CHECK		\$0.00		\$57,465.12		\$74,870.92		\$94,596.60		\$102,156.84	

Charter School Application Budget Worksheet											Page 2
Federal Revenue	FY09		FY10		FY11		FY12		FY13		
	YEAR 1		YEAR 2		YEAR 3		YEAR 4		YEAR 5		
Charter Federal Start-up Funds	\$125,000		\$300,000		\$300,000		\$0		\$0		
Other Federal Funds	\$0		\$78,791		\$78,791		\$78,791		\$78,791		
<b>FEDERAL REVENUE</b>	<b>\$125,000</b>		<b>\$378,791</b>		<b>\$378,791</b>		<b>\$78,791</b>		<b>\$78,791</b>		
<b>Federal Expenses</b>	<b>YEAR 1</b>		<b>YEAR 2</b>		<b>YEAR 3</b>		<b>YEAR 4</b>		<b>YEAR 5</b>		
<b>Personnel Salaries / Other Employer Costs</b>		FTE		FTE		FTE		FTE		FTE	
Teachers	\$0	0.00	\$25,000	0.50	\$27,500	0.50	\$30,250	0.50	\$33,275	0.50	
Principal/Administrative	\$75,000	1.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	
Nurse	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	
Clerical	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	
Custodial	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	
Substitutes	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	
Other	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	
Other Employer Costs (25.44 % of Salaries)	\$19,080		\$6,360		\$6,996		\$7,696		\$8,465		
Health Insurance	\$8,000		\$4,000		\$4,000		\$4,000		\$4,000		
Other Benefits	\$0		\$0		\$0		\$0		\$0		
<b>SUBTOTAL SALARIES / OTHER EMPLOYER COSTS</b>	<b>\$102,080</b>	<b>1.00</b>	<b>\$35,360</b>	<b>0.50</b>	<b>\$38,496</b>	<b>0.50</b>	<b>\$41,946</b>	<b>0.50</b>	<b>\$45,740</b>	<b>0.50</b>	
<b>Student Support</b>											
Transportation	\$0		\$0		\$0		\$0		\$0		
Cafeteria	\$0		\$0		\$0		\$0		\$0		
Extra Curricular	\$0		\$45,000		\$49,500		\$36,000		\$33,000		
Supplies and Materials	\$22,000		\$0		\$0		\$0		\$0		
Textbooks	\$0		\$40,320		\$75,000		\$0		\$0		
Computers	\$0		\$41,500		\$45,650		\$0		\$0		
Contracted Services	\$0		\$67,000		\$73,700		\$0		\$0		
Other	\$0		\$0		\$0		\$0		\$0		
<b>SUBTOTAL STUDENT SUPPORT</b>	<b>\$22,000</b>		<b>\$193,820</b>		<b>\$243,850</b>		<b>\$36,000</b>		<b>\$33,000</b>		
<b>Operations and Maintenance of Facilities</b>											
Insurance (Property/Liability)	\$0		\$0		\$0		\$0		\$0		
Rent	\$0		\$0		\$0		\$0		\$0		
Mortgage	\$0		\$0		\$0		\$0		\$0		
Utilities	\$0		\$0		\$0		\$0		\$0		
Maintenance	\$0		\$0		\$0		\$0		\$0		
Telephone/Communications	\$0		\$0		\$0		\$0		\$0		
Construction	\$0		\$0		\$0		\$0		\$0		
Renovation	\$0		\$147,000		\$95,000		\$0		\$0		
Other	\$0		\$0		\$0		\$0		\$0		
<b>SUBTOTAL OPERATIONS AND MAINTENANCE OF FACILITIES</b>	<b>\$0</b>		<b>\$147,000</b>		<b>\$95,000</b>		<b>\$0</b>		<b>\$0</b>		
<b>Administrative/Operations Support</b>											
Equipment Lease/Maintenance	\$0		\$0		\$0		\$0		\$0		
Equipment Purchase	\$0		\$0		\$0		\$0		\$0		
Supplies and Materials	\$0		\$0		\$0		\$0		\$0		
Printing and Copying	\$0		\$0		\$0		\$0		\$0		
Postage and Shipping	\$0		\$0		\$0		\$0		\$0		
Other	\$0		\$0		\$0		\$0		\$0		
<b>SUBTOTAL ADMINISTRATIVE/OPERATIONS SUPPORT</b>	<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		
<b>Management Company</b>											
Fees	\$0		\$0		\$0		\$0		\$0		
Salaries/Other Employee Costs	\$0		\$0		\$0		\$0		\$0		
Curriculum	\$0		\$0		\$0		\$0		\$0		
Accounting and Payroll	\$0		\$0		\$0		\$0		\$0		
Other	\$0		\$0		\$0		\$0		\$0		
<b>SUBTOTAL MANAGEMENT COMPANY</b>	<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		
<b>FEDERAL EXPENDITURES</b>	<b>\$124,080</b>		<b>\$376,180</b>		<b>\$377,346</b>		<b>\$77,946</b>		<b>\$78,740</b>		
<b>REVENUE LESS EXPENDITURES</b>	<b>\$920</b>		<b>\$2,611</b>		<b>\$1,445</b>		<b>\$845</b>		<b>\$51</b>		
2 % CONTINGENCY CHECK											



Charter School Application Budget Worksheet											Page 3
	FY09		FY10		FY11		FY12		FY13		
	YEAR 1		YEAR 2		YEAR 3		YEAR 4		YEAR 5		
Other Revenue	\$0		\$0		\$0		\$0		\$0		
<b>OTHER REVENUE</b>	<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		
Other Expenses											
Personnel Salaries / Other Employer Costs		FTE		FTE		FTE		FTE		FTE	
Teachers	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	
Principal/Administrative	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	
Nurse	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	
Clerical	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	
Custodial	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	
Substitutes	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	
Other	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	\$0	0.00	
Other Employer Costs (25.44 % of Salaries)	\$0		\$0		\$0		\$0		\$0		
Health Insurance	\$0		\$0		\$0		\$0		\$0		
Other Benefits	\$0		\$0		\$0		\$0		\$0		
<b>SUBTOTAL SALARIES / OTHER EMPLOYER COSTS</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	<b>\$0</b>	<b>0.00</b>	
Student Support											
Transportation	\$0		\$0		\$0		\$0		\$0		
Cafeteria	\$0		\$0		\$0		\$0		\$0		
Extra Curricular	\$0		\$0		\$0		\$0		\$0		
Supplies and Materials	\$0		\$0		\$0		\$0		\$0		
Textbooks	\$0		\$0		\$0		\$0		\$0		
Computers	\$0		\$0		\$0		\$0		\$0		
Contracted Services	\$0		\$0		\$0		\$0		\$0		
Other	\$0		\$0		\$0		\$0		\$0		
<b>SUBTOTAL STUDENT SUPPORT</b>	<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		
Operations and Maintenance of Facilities											
Insurance (Property/Liability)	\$0		\$0		\$0		\$0		\$0		
Rent	\$0		\$0		\$0		\$0		\$0		
Mortgage	\$0		\$0		\$0		\$0		\$0		
Utilities	\$0		\$0		\$0		\$0		\$0		
Maintenance	\$0		\$0		\$0		\$0		\$0		
Telephone/Communications	\$0		\$0		\$0		\$0		\$0		
Construction	\$0		\$0		\$0		\$0		\$0		
Renovation	\$0		\$0		\$0		\$0		\$0		
Other	\$0		\$0		\$0		\$0		\$0		
<b>SUBTOTAL OPERATIONS AND MAINTENANCE OF FACILITIES</b>	<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		
Administrative/Operations Support											
Equipment Lease/Maintenance	\$0		\$0		\$0		\$0		\$0		
Equipment Purchase	\$0		\$0		\$0		\$0		\$0		
Supplies and Materials	\$0		\$0		\$0		\$0		\$0		
Printing and Copying	\$0		\$0		\$0		\$0		\$0		
Postage and Shipping	\$0		\$0		\$0		\$0		\$0		
Other	\$0		\$0		\$0		\$0		\$0		
<b>SUBTOTAL ADMINISTRATIVE/OPERATIONS SUPPORT</b>	<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		
Management Company											
Fees	\$0		\$0		\$0		\$0		\$0		
Salaries/Other Employee Costs	\$0		\$0		\$0		\$0		\$0		
Curriculum	\$0		\$0		\$0		\$0		\$0		
Accounting and Payroll	\$0		\$0		\$0		\$0		\$0		
Other	\$0		\$0		\$0		\$0		\$0		
<b>SUBTOTAL MANAGEMENT COMPANY</b>	<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		
<b>OTHER EXPENDITURES</b>	<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		
<b>REVENUE LESS EXPENDITURES</b>	<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		<b>\$0</b>		

2% CONTINGENCY CHECK

