

STATE of DELAWARE
CERTIFICATE of INCORPORATION
A NON-STOCK CORPORATION

FIRST: The name of this Corporation is Kuumba Academy Charter School, Inc.

SECOND: Its Registered Office in the State of Delaware is to be located at Agents and Corporations, Inc.
12th & Orange Streets, One Commerce Center Street, in the City of Wilmington
County of New Castle Zip Code 19899-0511. The Registered Agent in
charge thereof is Agents and Corporations, Inc.

THIRD: The purpose of the corporation is to engage in any lawful act or activity for which corpo-
rations may be organized under the General Corporation Law of Delaware. (If the corporation is to
be a nonprofit corporation, please add: "This corporation shall be a nonprofit corporation.")
To create an alternative to traditional public schools operated by school districts by establishing
an independent Charter School to improve public education overall for grades K-6. This corporation
shall be a nonprofit corporation.

FOURTH: The corporation shall not have any capital stock, and the conditions of membership shall
be (In lieu of setting out the conditions of membership in the Certificate of Incorporation, a state-
ment may be inserted that the conditions of membership shall be stated in the By-Laws.) as follows:
This corporation shall be non-stock. Board membership shall be elected for a two year term as
stated in the By-laws of the Corporation.

FIFTH: The name and mailing address of the incorporator are as follows:
Name H. Raye Jones-Avery
Mailing Address 705 North Market Street
Wilmington, DE Zip Code 19801-3008

I, THE UNDERSIGNED, being the incorporator hereinbefore named, for the purpose of forming a
corporation pursuant to Chapter 1 of Title 8 of the Delaware Code, do make this Certificate, here-
by declaring and certifying that the facts herein stated are true, and accordingly have hereunto set
my hand this 23rd day of December
A.D. 19 98

H. Raye Jones-Avery
Incorporator